

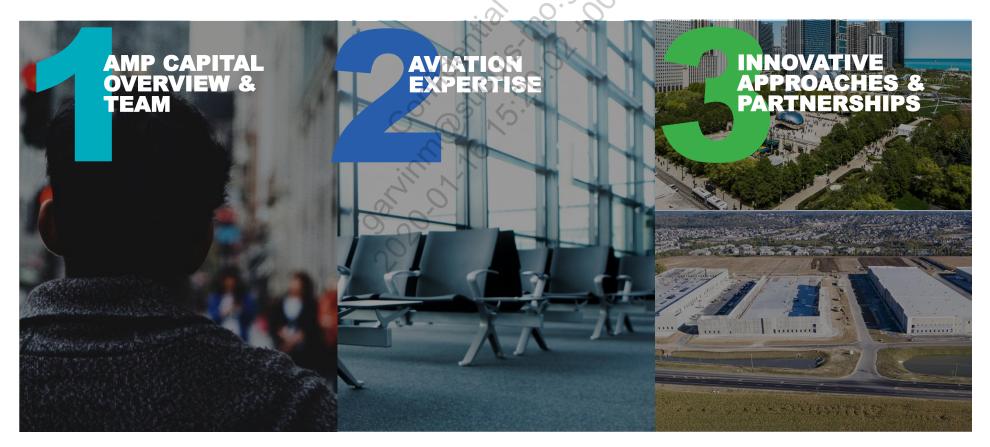
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EXECUTIVE SUMMARY

We believe AMP Capital is uniquely positioned to deliver on the City's primary objectives:

- Improvement of the Airport for all stakeholders, including incremental uses of the Airport's significant excess capacity.
- Net cash proceeds to the City, upfront and/or over time for non-Airport purposes.
- Community and economic development in the St. Louis region.



AMP CAPITAL ONE OF THE WORLD'S MOST EXPERIENCED INFRASTRUCTURE INVESTORS

AMP CAPITAL'S GLOBAL OFFICES AND REPRESENTATIVES



AMP CAPITAL'S INFRASTRUCTURE AWARDS













Best Infrastructure Manager

\$19bn INFRASTRUCTURE EQUITY & DEI FUNDS UNDER MANAGEMENT 1

Providing infrastructure opportunities for our investors since 1988

- c.90 infrastructure investment professionals globally across equity and debt strategies
- Over 170 infrastructure equity and debt investments
- Successfully raised and manage 10 infrastructure funds across a range of geographies and strategies
- Willis Towers Watson ranks AMP Capital in the top 12 infrastructure managers globally, based on total assets under management (AUM)²
- > \$150mn committed alongside our investors

\$140bn

TOTAL FUNDS UNDER MANAGEMENT 1

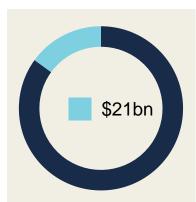
AMP Capital is a Subsidiary of AMP Limited, a leading wealth management company established in 1849

¹ As at 30 June 2019. Figure consists of the Net Asset Value of certain funds and clients managed by AMP Capital taking into account all of the assets less any liabilities. This includes cash and liquidity of such funds in addition to any committed but undrawn capital of the fund

² Derived from the Willis Towers Watson Global Alternatives Survey 2017 Please refer to Appendix for AMP Capital infrastructure awards footnotes

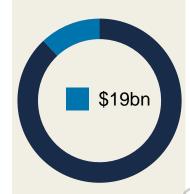
A LEADING INVESTMENT MANAGER WITH ~\$140 BILLION AUM¹

MANAGING INVESTMENTS ACROSS MAJOR ASSET CLASSES



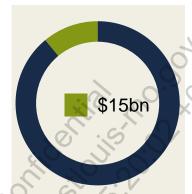
Direct Real Estate 15%²

- One of the largest direct real estate fund managers based in Asia-Pacific³
- 60 years' experience in managing real estate investments on behalf of global investors
- Team of over 600 employees



Direct Infrastructure 12%²

- 30 years' experience building a global infrastructure platform
- Rigorous research and processes, supported by a global team of ~100 infrastructure specialists that cover all aspects of capital structure.



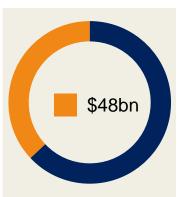
Listed Equities 11%²

- Launched in 2017, we have a leading global equities capability
- One of the first to launch a dedicated sustainable fund in Australia



Global Fixed Income 25%²

- Extensive global network: Access to deal sourcing opportunities, cornerstone investor in new issuances
- Research coverage of over 400 debt issuers
- 32 investment professionals across corporate and sovereign bonds, cash, currency and derivatives



Multi-asset 34%²

- Two decades of expertise in managing multi-asset solutions
- Capabilities in asset allocation, alpha sourcing, manager selection and portfolio construction
- Diverse team of 34 investment professionals globally

¹ Data as at 30 June 2019. Note: In addition, AMP Capital AUM includes a 15% share of CLAMP AUM (\$4.5B).

² Percentage of AMP Capital total AUM of \$140.1B.

³ Source: Willis Towers Watson Global Alternatives Survey 2017. Note: Includes AMP Capital's 24.9% share of PCCP net assets under management.



AMP CAPITAL'S GLOBAL AIRPORTS GROUP ENHANCING PERFORMANCE THROUGH OUR DEDICATED, WORLD CLASS TEAM



Boe Pahari
Global Head and Managing Partner, Infrastructure

28 years of investment and finance industry experience across Europe, North America and Asia. Leads the Global Infrastructure Equity business.



David Rees

Partner, Global Co-Head of Asset Management

35 years industry and finance experience including extensive experience in UK infrastructure and regulation. Board member of Leeds Bradford Airport and Newcastle Airport.



Simon Ellis¹

Partner, Global Head of Origination

27 years investment experience with a focus on transport assets. Led the team that acquired Newcastle Airport and has previously successfully invested in Inverness Airport as well as been involved in many airport sector bids.



Brent Tasugi¹

Principal, Head of North American Transportation

17 years experience in the North American transportation infrastructure sector with substantial involvement in the airports sector. Previously a Board Member & CFO of Luis Munoz Marin Airport in San Juan, Puerto Rico and Board Member of the South Terminal at Austin-Bergstrom International Airport.



David Kenny Principal

17 years experience in the transport infrastructure sector. Asset Director and Board Member for Australian Pacific Airports Corporation and Port Hedland International Airport. Previous roles included CIO of Macquarie Airports and Manager, Group Strategy at Qantas Group.



Hywel Rees

CEO Leeds Bradford Airport

26 years experience. Former AMP Capital Principal and senior member of the Asset Management team. Previously held positions on the Leadership Committee of BAA/Heathrow's Airports Division. Previous Asset Director for Newcastle Airport and London Luton.



Damian Stanley

Partner

22 years experience in the transport infrastructure sector, including with an extensive portfolio of airport investments and transactions (including advising ADIL on acquiring BAA). Previously a Board Member of Copenhagen Airports and Bristol Airport. Led investments in Leeds Bradford Airport and London Luton Airport.



Malcolm Brown

Head of Asset Management, Europe

23 years experience. Board Member and Asset Manager of London Luton Airport. Former CEO of Angel Trains. Previously held Executive Director roles at Serco and National Express.



Adam Petrie

Principal

11 years infrastructure investment experience, with a focus on the aviation sector. Leading role in the acquisitions of London Luton, Leeds Bradford and Newcastle Airports, as well as a number of European airport bids.



Graeme Ferguson

Investment Director, Head of UK Airports

16 years experience in the infrastructure sector, including PPP projects. Previously held senior roles at the Manchester Airports Group, including Corporate Development Director and Commercial Director. Asset Manager for Leeds Bradford and Newcastle Airports



Nikki Smart

Investment Director

Senior HR generalist with 18 years of strategic HR leadership, talent management, organisational development, business partnership, performance management, employee engagement, executive coaching and capability building expertise.



David Dowling

Associate Director

9 years combined experience in investment banking and aviation sector. Asset Manager for Australian Pacific Airports Corporation and Port Hedland International Airport. Prior roles within finance and aviation teams at both Macquarie Airport and Sydney Airport.



Scott Robinson¹

Investment Director

14 years of industry experience. Focused on deal execution in the transport sector. Previously worked at JP Morgan's investment bank covering infrastructure and energy sectors.



Sarah Mills¹

Associate

Supports AMP Capital's deal execution, due diligence and asset management processes. Previously worked as an Analyst at Wells Fargo Securities where she focused on the Power, Utility, and Renewables sectors.



Sam Joo¹

Analyst

Supports AMP Capital's deal execution, due diligence and asset management processes. Previously worked as a municipal advisor representative (Series 50) at PFM Financial Advisors.

¹AMP Capital Investors team members located in US offices are employed by AMP Capital Investors (US) Ltd. AMP Capital Investors (US) Ltd is a US Registered Investment Advisor That Provides Non-discretionary Recommendations To AMP Capital Investors Ltd and AMP Capital Investors (UK) Ltd. its affiliates, through services agreements. SEC registration does not imply any special level of competence.

AMP CAPITAL'S GLOBAL AIRPORTS GROUP (CONT'D) SENIOR ADVISORS & EXECUTIVES WITH DEEP FUNCTIONAL EXPERTISE



John Stent

Senior Advisor and Director, Newcastle Airport

27 years airport industry experience. Previous roles included Board Member of Birmingham, Brussels, Copenhagen Airports. Acting CEO Abu Dhabi Airport Company, CEO Stansted Airport, CEO Heathrow T5 Programme and Finance Director of Heathrow Airport.



Nick Jones

CEO, Newcastle Airport

Joined Newcastle International Airport June 2015 as CFO. Previously CFO of PE Backed AESICA Pharmaceuticals. Prior career 13 years as Corporate Finance Director in Manchester, Newcastle and London.



Penny Coates

Senior Advisor

32 years experience in Fast-Moving Consumer Goods, Retail and Airports. Former COO of Manchester Airports Group, which includes Manchester, East Midlands, Bournemouth and Humberside airports. Prior to that, served as CEO of Bournemouth and Humberside Airports.



Rick West

CEO, Millennium Parking Garages

37 years experience in the car parking industry. Previous roles included Executive VP and Board Advisor of Central Parking Corporation and COO of Parking Company of America Airports, as well as board positions on Parking Data Ventures, Parking Company of America Airports and Airport Satellite Parking.



Andy Clarke

Senior Advisor, Chairman of Leeds Bradford Airport

25 years experience in the retail industry. Former CEO and President of ASDA, the UK business of global retail conglomerate Walmart. During his time leading ASDA, the company rose to number two in the UK grocery market.



Thomas Preising

Senior Advisor

33 years of experience. Former Global Business Operations Director for Apple. Prior to joining Apple, worked for a decade at Hewlett Packard and began his career in infrastructure, working at US rail business Conrail and at McKinsey. Responsible for evaluating ways to harness technological innovation to enhance the operations of AMP Capital's global infrastructure assets.



Mike Mullen

Senior Advisor

41 years experience. Former Founder and CEO of CenterPoint Properties Trust, one of the largest developers of industrial real estate in the United States. Developed 100 million sq. ft. of industrial properties and has been involved in \$10 billion of real estate transactions in his career



US Aviation Executive

Senior Advisor, Commencing in Dec 2019

In discussions with several former US Airport Executives regarding a new Senior Advisor position covering AMP Capital's growing North American airport pursuits.



John Quattrone

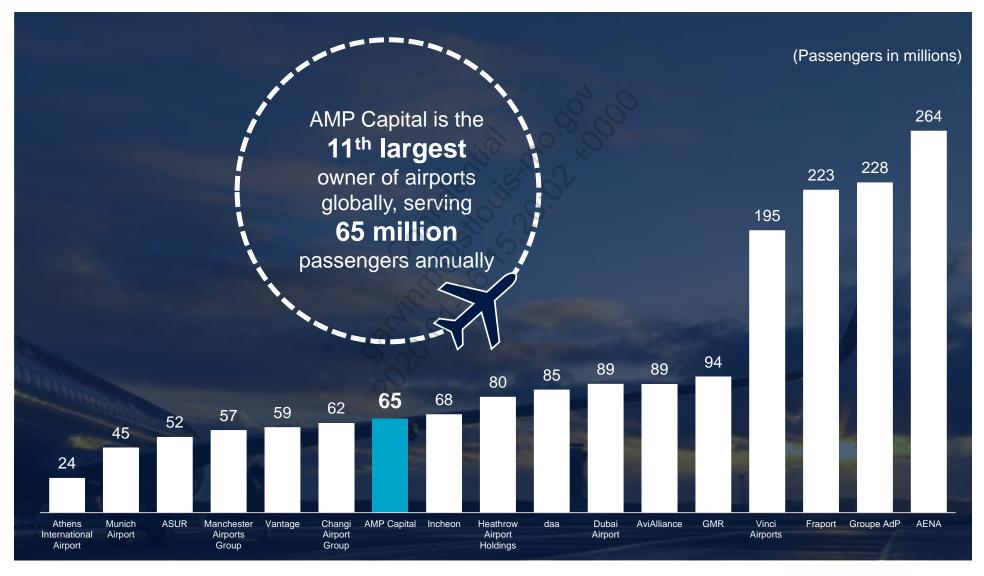
Senior Advisor

44 years of experience. Former Global Head of Human Resources at General Motors. Played a crucial role in the development of GM's senior leadership team as well as serving as a trusted adviser and counselor on many important issues across the company. Responsible for more than 215,000 employees globally with over 50,000 unionized employees.





GLOBAL AIRPORT POSITIONING ONE OF THE LARGEST AIRPORT OWNERS IN THE WORLD



OUR EXPERIENCE AS AN AIRPORT OPERATOR LONGSTANDING OPERATOR OF INTERNATIONAL AIRPORTS SINCE 1997

NEWCASTLE, UK

- 11th largest airport in the UK
- 5.4 million passengers p.a
- AMP Capital acts as the operator in a Joint Venture with the local authority
- Acquired in 2012



LONDON LUTON, UK

- 5th largest airport in the UK
- 16.5 million passengers p.a
- Joint Venture with AENA Internacional, shared governance rights
- Acquired in 2018



LAUNCESTON, AUS

- 2nd largest airport in Tasmania
- 1.4 million passengers p.a
- Largest shareholder with 48% managed stake (second largest shareholder owns 25%)
- Acquired in 1998





LEEDS BRADFORD, UK

- 15th largest airport in the UK
- 4.0 million passengers p.a
- 100% managed stake
- Acquired in 2017



MELBOURNE, AUS

- 2nd largest airport in Australia
- 36.7 million passengers p.a
- Largest shareholder with 48% managed stake (second largest shareholder owns 25%)
- Acquired in 1997



PORT HEDLAND. AUS

- Link to the world's largest bulk tonnage export port
- 50% managed stake

OUR APPROACH TO OPERATING AIRPORTS



- Make safety a primary priority
- Foster culture of 'zero harm'
- Meet and exceed regulatory obligations
- Positively engage with community

- Optimize use of current assets
- Repurpose existing assets to a higher value
- Build the right infrastructure at the right time and right price
- Increase supply of retail space with tailored retail mix for key target markets
- Optimize yield and utilisation of car parks
- Negotiate sustainable ground access agreements
- Improve airport amenities
- Develop and implement efficiency program

- Establish relationships and engage with airlines
- Drive route development
- Improve airport access
- Deliver sustainable pricing agreements
- Improve the passenger experience
- Partner with tourism and visitor agencies

- Enhance organizational capability
- Streamline and simplify processes
- Invest in people, systems and technology
- Embed a culture of innovation and entrepreneurship

OVERVIEW OF MELBOURNE AIRPORT

MELBOURNE AIRPORT



WHAT WE HAVE ACHIEVED AT MELBOURNE AIRPORT



MELBOURNE AIRPORT HISTORICAL CAPITAL IMPROVEMENTS

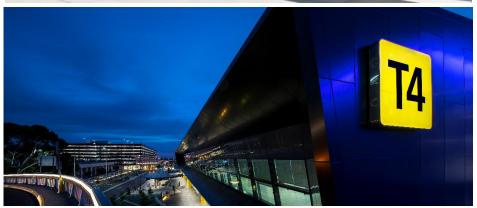
Capital Improvements Delivered to Date

More than **A\$1** billion capital improvements between 2007 and present

- Passenger Experience: Expansion and optimisation of check-in space, and roll-out of new security screening technology
- Retail/Commercial: Expanded retail offering with more duty-free space, Terminal 2 luxury precinct, and new cafes
- Baggage Claim: A new baggage reclaim in the airport's international arrivals hall enabled the airport to increase international passenger throughput by 15%
- Terminal Development: Construction of new Terminal 4 (constructed in 2015) and repair initiatives for domestic passengers at Terminal 1 and Terminal 3
- Airfield Development: New taxiways and a new third runway are in development to ensure that the airport can achieve on-time performance and growth targets well into the future.
- Non-Aeronautical: Construction of Melbourne Jet Base for global VIP travellers







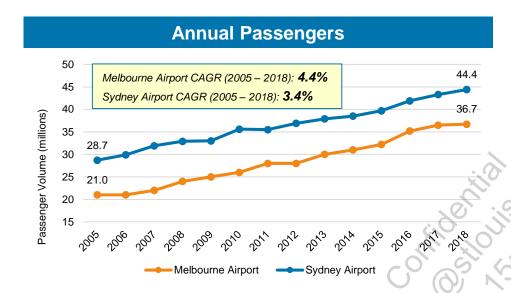
MELBOURNE AIRPORT ROUTE DEVELOPMENT EXPERTISE

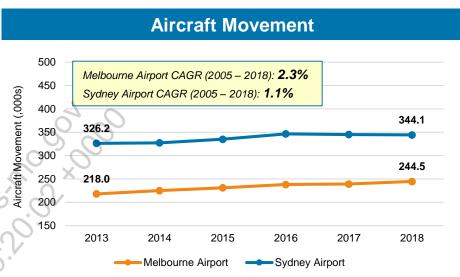
19 NEW AIRLINES & DESTINATIONS OVER THE LAST 10 YEARS

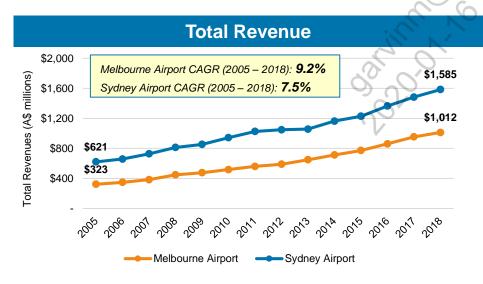
ASIA-PACIFIC				AMERICAS	
Air Vanuatu	Air Vanuatu	Malindo	Malindo \$\square air	Air Canada	AIR CANADA
Aircalin	Aircalin	Royal Brunei	ROYAL BRUNEI	LATAM	PLATAM AIRLINES
Beijing Capital	首都航空 Capital Airlines	Scoot	Scoot		
Cebu Pacific	Cebu pacific	Sichuan	SICHUAN	MIDDLE EAST	
China	CHINA AIRLINES	Sri Lankan	Srilankan Airlines	Etihad	AIRWAYS
Hainan Air	② 海南航空 HAINAN AIRLINES	Tianjin	天津航空 Tianjin Airlines	Qatar	QATAR AIRWAYS BLEET BEEN BEEN BEEN BEEN BEEN BEEN BEEN B
India	एअर डाड था बाब INDIA	Xiamen	XIAMENAIR		
Japan	JAPAN AIRLINES	Total Number of Current Airlines: 36			

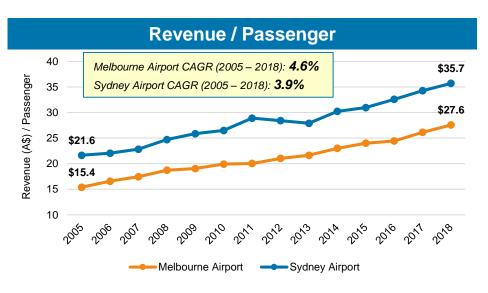
MELBOURNE COMPARABLE STATISTICS

PERFORMANCE BENCHMARKING AGAINST SYDNEY AIRPORT









OVERVIEW OF NEWCASTLE AIRPORT





WHAT WE HAVE ACHIEVED AT NEWCASTLE AIRPORT





OVERVIEW OF LEEDS BRADFORD AIRPORT





2017
INITIAL
INVESTMENT
YEAR

15TH
LARGEST
AIRPORT IN
THE U.K.

4M 2018 PASSENGERS 100% OWNERSHIP (FREEHOLD)

 Focus on transforming the customer experience, enhancing the retail and F&B offer, route development, targeted cost efficiencies and improved debt financing



REGIONAL AIRPORT WITH LARGE CATCHMENT AREA

- New routes into Europe with Jet2, included Bourgas (Bulgaria), Chania (Crete) and Izmir (Turkey)
- Increase in hub traffic with KLM
- Continued progress with long-haul flights through attracting new airlines and adding routes
- Bolstered relationship with local stakeholders, including the Leeds and Bradford Councils
- Strengthened the management team
- Incorporated best practice from Amp Capital airport portfolios



OVERVIEW OF MILENNIUM GARAGES





MILLENNIUM GARAGES BELOW THE PARKS



ALTERNATIVE USE CASES

Digitizing the Millennium Garages

- Everyday the world is advancing to digitally connect everything and this includes all forms of mobility ranging from vehicles, infrastructure, fleets, buildings and phones.
- Partnered with Extenet Systems, 500 glass strands fiber is being installed throughout the 3.8 million of footprint to bring full strength mobile phone, data and vehicle connectivity to the Millennium Garages complex.
- The project includes a Micro Data Center for third party rack space and infrastructure to connect MPG's dark fiber to the Chicago infrastructure network.







Self-Storage

- Retail spaces, offices and residential apartments are all getting smaller increasing the need for nearby self-storage.
- Contractors, businesses, hotels and others are also increasing the demand for storage.
- MPG has teamed with LSC to develop a 200,000 sq. foot self storage facility inside the Millennium Garages.

NEW MASTER PLAN & VISION FOR THE FUTURE

Master Plan Milestones

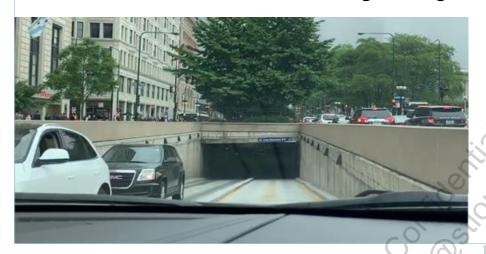
- teamed with MPG has Claval Architecture with offices in Madrid and Miami, to reimagine the Millennium Garages
- The Master Plan is complete and Phase I installation will start in Q2 2020 after MPG and the City of Chicago finalize exterior design elements





NEW MASTER PLAN & VISION FOR THE FUTURE (CONT'D)

Grant Park South Garage Michigan Avenue "Before" and "After" Concepts





Exterior and Interior Lobby Concepts





CITY TECH COLLABORATIVE SHAPING THE FUTURE OF SMART CITIES

























Advanced Mobility Initiative

In April 2019, City Tech and 20+ leading mobility companies, startups, and city agencies launched **Advanced** a new **Mobility Initiative**

Goal: Create a seamless more frictionless urban transportation system.

The initiative aims to increase mobility accessibility and reach through integrated technology solutions and stakeholder engagement in the following areas:









Management





Millennium Gateway Innovation Lab

Combining City Tech's proven approach to urban innovation and using Millennium Garages' 3.8 million square-foot facility in downtown Chicago as a world-class testbed, the Millennium Gateway Innovation Lab will develop and demonstrate new technologyenabled solutions to keep the parking industry relevant, efficient and profitable



REAL ESTATE EXPERIENCE

71.5_{MM} sF INDUSTRIAL SPACE DEVELOPED & MANAGED SINCE 2012

6+BILLION TOTAL CAPITAL RAISED SINCE 2012

15.6MM SF INDUSTRIAL SPACE CURRENTLY UNDER CONSTRUCTION

11.7_{MM} sF INDUSTRIAL SPACE **LEASED IN 2018**

±46,500JOBS **CREATED IN OUR DEVELOPMENTS**

OMILLION INCENTIVES NEGOTIATED FOR OUR CLIENTS

ACTIVE MARKETS

223+ INDUSTRIAL CLIENTS













St. Louis, Chicago, Cincinnati, Sacramento,





















Kansas City: Headquarters

Detroit, Harrisburg















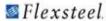




























HAZELWOOD LOGISTICS CENTER St Louis, MO



- 2,251,874 SF Masterplanned Park
- 8 Buildings Developed
- \$101M Capital Investment
- Immediately adjacent to St. Louis Lambert International Airport

TENANTS INCLUDE:























HAZELWOOD TRADEPORT St Louis, MO



- 3,123,197 SF Masterplanned Park
- 4 Buildings Developed
- \$203M Capital Investment (est.)
- Immediately adjacent to St. Louis Lambert International Airport

TENANTS INCLUDE:









DAYTON INTERNATIONAL AIRPORT







- 2,760,500 SF Masterplanned Park
- 5 Buildings Developed
- \$138M Capital Investment
- Immediately adjacent to Dayton International Airport

TENANTS INCLUDE:















LAMBERT STL GATEWAY

St Louis, MO

\$252,400,000 **ESTIMATED VERTICAL INVESTMENT**

3,276
ESTIMATED JOB CREATION



ENVIRONMENTAL STEWARDSHIP & COMMUNITY DEVELOPMENT

KEY FOCUS AREAS FOR AMP CAPITAL

2019 GRESB INFRASTRUCTURE SURVEY

AMP Capital Diversified Infrastructure Trust ("ADIT")¹

2nd

Global Infrastructure Fund ("GIF")¹

2nd

2nd

INDUSTRY LEADING ESG PERFORMANCE

- ✓ **GIF I** as a whole scored 80/100, a significant 25% higher than the peer average across Diversified Global Private Funds
- ✓ GRESB Infrastructure Assessment is more competitive. There were 393 participants in total, a 10% increase from 2018
- ✓ GIF I continues to deliver market leading ESG performance year on year – GIF I was ranked 3rd of 16 in 2017, 5th of 18 in 2018 and 2nd of 28 in 2019
- ✓ 8 GIF I assets received 5* GRESB ratings APAC, Axion, ESVAGT, ITS ConGlobal, Opal, Newcastle Airport, Adven, Alpha Trains

6 GIF I assets placed 1st in their respective sectors in 2019













COMMUNITY DEVELOPMENT

- Recent examples of AMP Capital's commitment to community development at Melbourne Airport:
 - Awarded A\$100,000 of funding under its Community Grant program to support educational outcomes for people in the surrounding community
 - Launched a new integrated hidden disability program, the first of its kind for an Australian airport
- The AMP Foundation focuses on improving access to education and employment opportunities and improving financial literacy
 - Has distributed A\$100 million in grants and donations since 1992
 - The A\$5 million "Tomorrow Fund" distributed grants to 257 individuals in 2019 alone

