## Airline Competition Plan UPDATE





Lambert - St. Louis International Airport

## AIRLINE COMPETITION PLAN UPDATE

Submitted for

## **Lambert-St. Louis International Airport®**



On behalf of

City of St. Louis

March 7, 2006

#### TABLE OF CONTENTS

Introductio	n
•	of New Airline Master Use See Agreements at STL
Exhibit A:	Sample Airport Use and Lease Agreement
Exhibit B:	Sample Airport Use and Lease Agreement Cargo Addendum
Exhibit C:	Sample Airlines Operating Agreement and Terminal Building Space Permit
Exhibit D:	Sample Airlines Operating Agreement and Terminal Building Space Permit Cargo Addendum

## Lambert-St. Louis International Airport® Competition Plan Update

March 2006

#### I. Introduction

The City of St. Louis ("City"), proprietor and operator of the Lambert-St. Louis International Airport® ("Lambert"), is filing this Competition Plan Update in compliance with the guidance issued by FAA in its Program Guidance Letter, PGL 04-08, and in the letter from Joe Hebert, Manager Financial Analysis and Passenger Facility Charge Branch, FAA, to Kevin C. Dolliole, Director, Lambert-St. Louis International Airport®, dated December 20, 2005. The reason for filing this Competition Plan Update is that the City has entered into new agreements (including a new master lease and use agreement) with the airlines serving Lambert. There has been no denial of access to gates or facilities since the City's last filing.

#### II. The New Agreements

During the last quarter of 2005, after one year of negotiations in which all incumbent carriers were invited to participate, the City made available for signature its new airline agreements:

- the Airport Use and Lease Agreement ("AULA"),
- the Airline Operating Agreement and Terminal Building Space Permit ("AOA"), and
- the corresponding cargo addenda (if applicable).

The previous 1965-era agreements expired by their terms on December 31, 2005. All air carriers, both passenger and cargo, operating at Lambert were invited to sign either the AULA or the AOA. The first fully executed AULA became fully executed on January 10, 2006.

The AULA expires on June 30, 2011. AULA § 201. Airlines operating under this agreement enjoy the benefits of the "signatory" terms and conditions. The AOA is a month-to-month operating permit. AOA § 201. Airlines electing to operate under the AOA are considered to be "non-signatory" airlines. Cargo air carriers can elect to operate under either agreement (AULA or AOA), and must execute the corresponding cargo addenda.

When negotiating the new agreements, the City sought, among other things, to improve its control and flexibility for managing the airport premises, strengthen the City's position for dealing with airline bankruptcies, and encourage airline competition while providing for growth of airline activity at Lambert – either by new entrants or by incumbent carriers.

#### III. Airport Use and Lease Agreement

The following key provisions of the AULA are highlighted in response to issues raised in the City's original competition plan and subsequent updates (e.g., previously stated goals), and concerns raised by FAA in its most recent update acceptance letter.

#### A. Preferential Use Gates

All gates in the West Terminal (previously known as the Main Terminal) and the East Terminal have been designated as preferential use space. In accordance with AULA § 403 and AOA § 403, an airline's right to a preferential gate is subject to an average gate utilization requirement (by that airline and/or its affiliate or partner airlines) of four flight departures each day from that gate. For airlines leasing more than one gate, the gate utilization requirement is computed as an average use per gate.

#### 1. Relinquishment of Preferential Use Gates

An airline that fails to meet the average gate utilization during any given sixmonth period may be required to relinquish its preferential rights to one or more gates. AULA § 403(C); AOA § 403(C). In determining which gate and AULA airline must relinquish, the City is to take into consideration:

- the known planned uses for the gate in the near term (180 days),
- historical gate utilization,
- operational adjacencies,
- specialized fixtures required by the airline, and
- any possible workforce and operations compatibility issues.

AULA § 403(D). The City retains the right to determine, in its sole discretion, which gate(s) must be relinquished by an AOA airline. AOA § 403(D).

#### 2. Accommodation in Preferential Use Gates

Under the provisions of AULA §§ 406 and 407, the City retains the right to accommodate requesting airlines (either new entrants or incumbents in need of more gate space) in an airline's preferential use gates if similar space cannot be found elsewhere in one of the terminal buildings. Rather than act as an arms-length arbiter in such circumstances, the City, as the landlord, intends to be actively involved in the process of accommodating requesting airlines.

The process outlined in AULA § 407 for accommodating a requesting airline is as follows:

- i. If there is no available gate space at the airport, the City will issue a request to all signatory airlines to accommodate the requesting airline.
- ii. If no signatory airline volunteers space within 15 days of the City's request, the City will determine in which gate or gates the requesting airline will be accommodated, and will give the airline with preferential use rights to such gate(s) 30-day notice. In making the determination, the City is to be guided by:
  - the best interest of the traveling public and the operations of the airport,
  - historical and then-present gate utilization,
  - the known planned uses for the gate in the near future (180 days),
  - work-force and operational compatibility issues, and
  - security considerations.

The City's right to accommodate a requesting airline in an AOA airline's preferential use gate is broader. AOA § 406.

#### B. Gate Utilization Reports

As part of the monthly reporting obligations, AULA § 507(A) and AOA § 509(A) require each airline to report the total number of flight departures at each assigned gate.

#### C. City Retains Control Over Terminal Space

In accordance with the provisions of AULA §§ 408, 409 and 410, as well as AOA §§ 407 and 408, the City retains the right to consolidate, force relinquishment, and/or relocate airline leased space, both preferential use and exclusive space. Moreover, in accordance with AULA § 303(C) and AOA § 303(C), the City, as the proprietor of Lambert, reserves the right to designate the locations within which all activities (including airline operations) conducted at the airport may be carried out.

#### D. City Makes Available "City Gates"

The City continues its practice of retaining under its exclusive control a number of gates throughout the terminal buildings where itinerant airlines can be accommodated and handled by a gate agent. AULA and AOA airlines may also request the use of these gates.

#### E. Subleases

All sublease arrangements must be pre-approved by the City in accordance with the provisions of AULA §§ 1204, 1205 and 1206. Sublease agreements would include instances where an AULA airline volunteers space in its preferential use gates to accommodate a requesting airline's operations. The City expressly reserves the right to deny approval if the sublease includes charges that are not reasonable, that exceed actual costs, or that exceed 115% of the airline's rents fees and charges allocable to such subleased space. An AOA airline may not sublease its assigned space. AOA § 1102.

#### F. Landing Fee Rates

In order to comply with Internal Revenue Service requirements for maintaining the City's governmental activity revenue bond status on airfield debt, all air carriers (including cargo airlines) operating under either the AULA or AOA are subject to the same landing fee rate. AULA § 606. The City also is committing up to \$40 million to mitigate the short-term financial impact of the new runway on the airfield cost center. To qualify for this "landing fee mitigation," the airlines operating at the airport, in the aggregate, must maintain and, over time, increase the level of activity during 2005. AULA § 607.

#### G. Participating Airlines

Any airline operating at Lambert pursuant to an AULA may elect to become a "participating airline." AULA § 501. A participating airline commits to pay a minimum of \$100,000 per year in rents, fees and charges throughout the term of the AULA. Participating airlines have a limited right to review and approve certain capital improvement projects (see Sections H and I below), as well as the right to participate in the annual rate setting process (budget review and comment; meet and confer over rents, fees and charges) (AULA § 602), and are eligible for a waiver of the security deposit requirements under certain circumstances (AULA § 506).

#### H. City Control Over Capital Projects

AULA Art. VII describes in detail the extent to which the City retains control over capital improvement projects, and the airlines' participation in the review process.

AULA § 702 and Exhibit F outline the list of projects that are deemed to be "preapproved" and are included in the 5-year capital improvement program (5-Yr CIP). The City may proceed – without additional review from the airlines – with any of the preapproved projects in the 5-Yr CIP, and the City may include the amortization of the net costs of such projects in the airline rate base. In addition, the City may, without additional approval from the airlines, undertake and recover the net costs attributable to a project not included in the 5-Yr CIP, if the project:

- has a total net cost less than \$100,000 (§ 706);
- is part of a long-term solution to baggage screening (§ 704); or
- is otherwise undertaken (§ 705(D)):
  - to comply with law;
  - to comply with the trust indenture;
  - as an emergency project;
  - to settle claims, satisfy judgments, or comply with judicial orders;
  - to repair casualty damage;
  - to mitigate noise as part of a Part 150 program;
  - to conduct environmental investigations and remediation;
  - for safety reasons; or
  - as a project intended to substitute any of the pre-approved projects (with certain limitations).

#### I. Limited Majority-In-Interest Disapproval

Under the provisions of AULA §§ 703 and 705 the City must present a project to the participating airlines for review and discussion if it is a pre-approved project whose actual cost is 110% greater than the pre-approved cost, or if it is a project not otherwise excluded from the MII requirements (see Section H above). Following such presentation, the City may proceed with the project and include the appropriate net cost in the rate base unless a majority-in-interest notifies the City that the project is disapproved. For purposes of project review, a majority-in-interest is deemed to be  $\frac{2}{3}$  of the participating airlines operating at the affected cost center that, within the immediately preceding fiscal year, have paid no less than  $\frac{2}{3}$  of the rents, fees, and charges applicable to that cost center.

#### IV. Airline Operating Agreement and Terminal Building Space Permit

As stated above, the AOA is a month-to-month operating permit that can be terminated by either party by giving 30-day written notice. AOA § 201. The short-term permit is intended to provide flexibility for charter airlines, new entrants desiring to "test" the market, and regional airlines that operate at the airport under a contract with other air carriers.

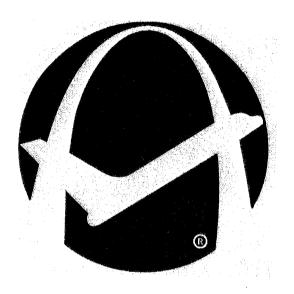
Airlines operating at the airport pursuant to an AOA are subject to the same landing fee rate as the AULA airlines, including the landing fee rate mitigation. AOA § 503. A passenger airline that signs the AOA and requests space in one of the terminal buildings pays a space use fee that is 25% higher than the terminal rental rate payable by AULA airlines (unless the AOA airline is designated as an affiliate by an AULA airline, in which case its space use fee is calculated using the same terminal rental rate applicable to the AULA airlines). AOA § 501.

#### V. Conclusion

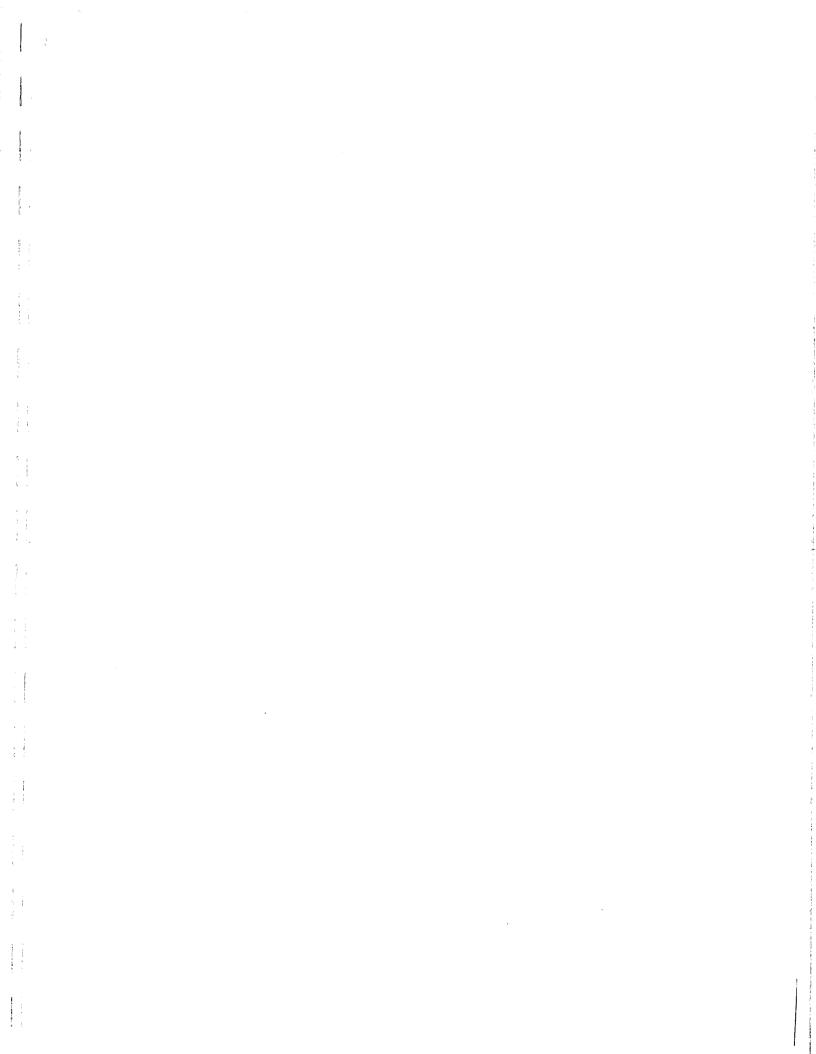
The rights and obligations established in the new airline agreements, both AULA and AOA, represent a significant improvement over those that existed previously at the airport. By balancing the foreseeable requirements to accommodate the forecasted growth in air service with the need for long-term financial and operational stability for all airlines, incumbents and new entrants alike, the City believes that it has established a positive competitive environment that should serve the community, the airport, and the national transportation system well into the future.

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## CITY OF ST. LOUIS LAMBERT-ST. LOUIS INTERNATIONAL AIRPORT®



# AIRPORT USE AND LEASE AGREEMENT AIRLINE NAME NO. AL-XXX



## TABLE OF CONTENTS

ARTICLE I DEFINITIONS	
Section 101 Meanings and Country of	
Section 101. Meanings and Construction	
Section 102. Interpretation	
ARTICLE II TERM OF THE AGREEMENT13	
Section 201 Term	
Section 201. Term	
Section 202. Holding Over	
ARTICLE III AIRLINE RIGHTS, PRIVILEGES, AND LIMITATIONS	
Section 301 Use of Airmore	
Section 301. Use of Airport	
Section 302. Prohibition Against Exclusive Rights	
Section 304. Hazards 19	
Section 305. Airport Security 21	
Section 306. Impact on Airport Cartification 22	
Section 307. Avigation Rights	
Section 307. Avigation Rights	
23	
ARTICLE IV PREMISES	
Section 401. General	
Section 402. Leased Premises	
Section 403. Preferential Use Gates	
Section 404. Passenger Loading Bridges	
Section 405. Accommodation In City-Controlled Facilities	
Section 406. Accommodation in Preferential Use Gates	
Section 407. Procedures for Accommodation in Preferential Use Gates	
Section 408. Consolidation of Operation	
Section 409. Relinquishment of Abandoned Space	
Section 410. Relocation of Leased Premises	
ARTICLE V RENTS FEES AND CHARGES	
ARTICLE V RENTS, FEES, AND CHARGES	
Section 301. Participating Commitment	
Section 502. Terminal Building Rents	
Section 503. Landing Fees	
Section 504. Passenger Loading Bridge Charges 29 Section 505. Other Fees and Charges 30	
Section 505. Other Fees and Charges	
Section 506. Security Deposit	
Section 507. Statistical Report	
Section 508. Airline Records and Audit	
Section 510. No Other Rents Face and Champaign 34	
Section 511. Security Interacts	
Section 511. Security Interests	
36	
ARTICLE VI CALCULATION OF RENTS, FEES, AND CHARGES	
South O(1. Challed)	
Section 602. Coordination Process	
36	

Section 603. Terminal Rental Rates	•
Section 605. [Reserved]	38
Section 606. Landing Fee Rate	39
Section 607. Landing Fee Rate Mitigation.  Section 608. Mid-Year Rate Adjustment	39
Section 608. Mid-Year Rate Adjustment Section 609. Year-End Adjustment to Actual and Settlement	40
Section 609. Year-End Adjustment to Actual and Settlement	42
Section 610. Covenant Not To Grant More Favorable Rents, Fees and Charges	42
ARTICLE VII AIRPORT EXPANSION AND CAPITAL IMPROVEN	
Section 701. Airport Expansion	VIEN 1543
Section 701. Airport Expansion	43
Section 703. Review and Approval of Material Changes to 5-Year CIP	44
Section 705. Additional Capital Projects	45
Section 706. Capital Outlays Section 707. Passenger Loading Bridge Program	47
Section 707. Passenger Loading Bridge Program  Section 708. Expenditures for Planning and Proliminary Deciminary Decimina	47
Section 708. Expenditures for Planning and Preliminary Design	48
Section 709. Effect of Construction on Leased Premises	48
ARTICLE VIII TENANT IMPROVEMENTS	40
Section 801. Alterations and Improvements by Airling	
Section 802. Nondisturbance of Airport Tenants and Operations	49
ARTICLE IX OPERATION AND MAINTENANCE OF AIRPORT	51
Section 901. Division of Responsibility	
Section 902. Maintenance by the City	
Section 903. Maintenance by Airline Section 904. City Right to Enter Inspect, and Require Compatible Airline	
Section 904. City Right to Enter, Inspect, and Require Corrective Action	
Section 906. City Obligations	33
ARTICLE X COMPLIANCE WITH LAWS	4
Section 1001 Observance and G at the section 100	54
Section 1001. Observance and Compliance with Laws	54
Section 1002. Compliance with Environmental Laws	55
Section 1003. Passengers with Disabilities	57
Section 1004. Nondiscrimination	57
Section 1005. Prevailing Wage	58
ARTICLE XI INSURANCE, DAMAGE, AND INDEMNIFICATION	
Section 1101. Insurance	
Section 1101. Insurance	
Section 1103, Damage to Premises	61
Section 1104. Indemnification	61
Section 1104. Indemnification	63
V	66
ARTICLE XII MERGERS, ASSIGNMENT, AND SUBLETTING	67
Section 1201. Airline Mergers and Consolidations	
Section 1203. City Approval of Sublements	67
Section 1204. City Approval of Subleases	67
	67

Section 1205	Method of Obtaining Approval of Subleases	6
Section 1207.	Airline to Remain Liable	.0 .6
ARTICLE XIII D	EFAULT AND TERMINATION	6
Section 1301	Events of Default	·U
Section 1302	Events of Default	.69
	TOTALINATION DV IIIC CIIV	_
2000011304.	Termination by Airline	72
ARTICLE XIV SI	URRENDER OF PREMISES	
Santian 1401	Control of TREMINES	7.
Section 1401.	Surrender of Premises	73
ARTICLE XV MI	SCELLANEOUS PROVISIONS	74
Section 1501.	Relationship of Parties	, -
Section 1902,	Amendment	
Section 1503.	Subordination to Agreements with the United States	75
Section 1505.	Certificate in Connection with Issuance of Bonds	15
Section 1506.	No Third Party Beneficiaries	16
Section 1507.	Counterparts	6
Section 1508.	Exhibits	6
Section 1509.	Survival of Warranties	6
Section 1510.	Quiet Enjoyment	7
Section 1511.	No Personal Liability	7
Section 1513.	Communications and Notices	7
Section 1514. I	Force Majeure	7
Section 1515. I	nvalid Provisions	8
Section 1516. N	No Waiver	9
Section 1518.	Construction of Agreement	)
Section 1519. T	iming	)
Section 1520, R	Lepresentatives	)
Section 1521. A	pprovals	)
Section 1523. A	uthority to Execute	)
Section 1524, E	ntire Agreement	į

# LAMBERT-ST. LOUIS INTERNATIONAL AIRPORT® AIRPORT USE AND LEASE AGREEMENT AIRLINE NAME

This Airport Use and Lease Agreement is dated \_\_\_\_\_\_\_\_, 200\_, and is between The City of St. Louis, a municipal corporation of the State of Missouri, and Airline Name, a corporation organized and existing under the laws of the State of XXXXX.

#### RECITALS

The City owns and operates the Lambert-St. Louis International Airport®, located in the County of St. Louis, State of Missouri.

Airline is engaged in the business of providing commercial air transportation as a scheduled air carrier and is certificated by the United States Government to engage in such business.

The City and certain airlines previously entered into agreements governing the use of the Airport, which expire on December 31, 2005.

Airline wishes to provide commercial air transportation at the Airport and, to that end, desires to enter into this Agreement for the use of the Airport and its facilities.

The City is willing to grant Airline certain rights and privileges for the use of the Airport and its facilities upon the terms and conditions set forth herein.

The parties, therefore, agree as follows:

#### ARTICLE I DEFINITIONS

## Section 101. Meanings and Construction

Except as otherwise clearly indicated by the context, the words and phrases defined in this Section shall have the following meanings when used elsewhere in this Agreement.

"Affiliate" means any commercial air transportation company that:

- (i) is designated by Airline to the City as its Affiliate; provided that Airline is a Participating Airline; and,
- (ii) has executed an airline operating agreement containing insurance, indemnification, and other standard provisions as required by the City; and either --
- (iii) is operating at the Airport for the benefit of Airline, under the same or substantially similar livery as Airline, and: (a) is owned by Airline, or

- (b) is a subsidiary of the same corporate parent of Airline, or (c) is under contract to Airline in respect of such operation; or,
- (iv) if operating under its own livery, is not selling any seats on an aircraft in its own name and all seats on such aircraft are being sold in the name of Airline; or,
- (v) is operating at the Airport under a shared International Air Transport Association ("IATA") flight designator code with Airline at the airport.

An Affiliate shall execute an airline operating agreement containing insurance, indemnification, and other standard provisions as required by the City.

The designation of an Affiliate shall be made only if Airline is a Participating Airline. Moreover, no "major" airline, as such term is defined by the U.S. Department of Transportation, and as measured on the date of designation hereunder, may be designated as an Affiliate of Airline (unless such Affiliate is a subsidiary of the same corporate parent as Airline). Airline shall notify the City of those commercial air transportation companies it designates as Affiliates, and when such designation is removed or when the qualifications set forth herein are no longer present. At any time, Airline may give the City 30-day notice that such commercial air transportation company otherwise meeting the definition of an Affiliate hereunder shall no longer be considered an Affiliate of Airline for purposes of this Agreement.

The Rents, Fees, and Charges of the Affiliates shall be calculated using the same methodology used to calculate Airline's Rents, Fees, and Charges, in accordance with Article VI.

"Agreement" means this Airport Use and Lease Agreement.

"Aircraft Parking Position" means the area on the aircraft apron adjacent to each Gate and designated by the City to serve as the position at which aircraft using each particular Gate must be parked.

"Airfield Operations Area" or "AOA" means those areas of the Airport used for the landing, taking-off, movement, and parking of aircraft, as the same now exist or as the same hereafter may be added to, modified, changed, or developed.

"Airfield Requirement" means the total cost of the Airfield Cost Center net of certain revenue items as calculated in accordance with the provisions of Section 606.

"Airline" means the Airline named on the signature page hereof.

"Airport" means the Lambert-St. Louis International Airport®, together with any additions, improvements, or enlargements made from time to time.

"Airport Commission" means the now existing Airport Commission of the City created by §18.08.030 of the Revised Code of the City of St. Louis, or such officer, board or commission who or which hereafter may be legally given the powers and duties given to the Airport Commission in existence on the date hereof.

"Airport Director" means the Airport Director of the City or the person performing the functions of that office, as authorized by the City's Mayor, or that person authorized by the Airport Director to act for or on behalf of the Airport Director with respect to any particular matter under this Agreement.

"Air Transportation Business" means the carriage by aircraft of persons or property as a common carrier for compensation or hire, or the carriage of mail by aircraft in commerce, as defined in the Federal Aviation Act of 1958, as amended.

"Amortization" means the level annual charge required to recover the Net Cost of a Capital Improvement, or, when applicable, a Capital Outlay, over the Useful Life of such Capital Improvement or Capital Outlay at the City's Cost of Capital, commencing on the first day of the month following the date in which such Capital Improvement or Capital Outlay is placed into service.

"Apron-Level Unenclosed Space" means the unenclosed space under any of the concourses of the Terminal Building, as shown in Exhibit B.

"Bond or Bonds" means all bonds, notes, or other obligations issued by the City pursuant to the Trust Indenture.

"Capital Budget" means the capital budget of the City for the Airport, as amended or supplemented from time to time, adopted or in effect for a particular Fiscal Year, as provided in section 816 of the Trust Indenture.

"Capital Improvement" means any land purchased for the use of the Airport, improvement constructed, or capital asset or equipment acquired by the City at the Airport that has a Net Cost in excess of \$100,000.

"Capital Outlay" means any equipment item or other capital asset acquired or constructed by the City that is included in the Capital Budget and has a Net Cost of \$100,000 or less.

"City" means The City of St. Louis, Missouri.

"Common Use Formula" means the formula used to prorate the total monthly rent attributable to the Common Use Space in each Terminal Building among those airlines using such space (the "Common User Airlines") as follows: 20 percent of such monthly rent equally among each such Common User Airline, and 80 percent based on the percentage that results from dividing the average monthly number of Enplaned Passengers of each Common User Airline during the most recently available preceding six month period by the aggregate average monthly number of Enplaned Passengers of all Common User Airlines during such period. The results of the Common Use Formula

shall be calculated by the City, and shall become effective on January 1 and July 1 of every year; provided, however, that the City shall update its calculations upon the commencement of service by a new Common User Airline, for which the City shall estimate the average monthly number of Enplaned Passengers for purposes of the Common Use Formula calculations.

"Common Use Space" means the designated tug drives within the baggage makeup areas, and the baggage claim areas and related facilities and appurtenances of the East Terminal Cost Center and of the West Terminal Cost Center, respectively, that Airline uses on a common basis with other airlines assigned to that space, as depicted on Exhibit B.

"Cost Centers" means the areas (and functional activities associated with such areas) used in accounting for the Amortization, the Capital Outlays, and the Operating and Maintenance Expenses of the Airport for the purposes of calculating Rents, Fees, and Charges, as such areas now exist as shown on Exhibit A, or may hereafter be modified or expanded, and as more particularly described below:

- (i) "Airfield Cost Center" means areas of the airport used for the landing, taking-off, movement, and parking of aircraft at an Aircraft Parking Position, including runways, taxiways, aprons, navigational aids, hazard designation and warning devices, airfield security roads and fencing, blast fencing, lighting, clear zones and safety areas, aviation easements, including land utilized in connection therewith or acquired for such future purpose or to mitigate aircraft noise, and associated equipment and facilities, the acquisition, construction or installation cost of which is wholly or partially paid by the City.
- (ii) "Airport Administration Cost Center" means all of the activities of the City in managing and administering the Airport including: (1) the services provided by the Airport's administrative organizational units or "Departments" (Office of the Airport Director, Administration, Finance and Accounting, Governmental Affairs, Properties, Safety, Public Relations, Marketing, Legal, Operations & Maintenance Management, Planning & Development, Engineering, Contract Administration, Materials Management, Information Technology, and any other administrative organizational units that may be established from time to time); (2) direct charges assessed to the Airport by the City for specific services rendered; (3) the overhead charges for other services provided to the Airport by the City as determined by the City using a city-wide cost allocation methodology; and (4) the costs of facilities that support the Airport's administrative functions and activities.

- (iii) "East Terminal Cost Center" means the following two sub-Cost Centers:
  - (1) the "East Terminal" which is the unit terminal building situated at the east end of the passenger terminal complex, including Gates E2 through E25, as well as Gates D30, D32, D34, and D36, and all supporting and connecting structures and facilities and all related appurtenances, excluding City-owned loading bridges; and
  - (2) the "International Facilities" which is the area comprising the federal inspection services (FIS) area, Gates E29, E31, and E33 (as designated by the City from time to time), together with all associated office and operation space, and related appurtenances.
- (iv) "Passenger Loading Bridges Cost Center" means the passenger loading bridges and appurtenant equipment acquired by the City on or after January 1, 2006, in accordance with Section 707, and available for use at any of the Gates in the Terminal Buildings.
- (v) "<u>Terminal Roadways Cost Center</u>" means the upper (departure) and lower (arrival) roadways serving the entire terminal complex, together with the roadway system that provides access to and from Interstate 70.
- (vi) "West Terminal Cost Center" means the area comprising the west portion of the passenger terminal complex and commonly referred to as the main terminal building, together with concourses A, B, C and D, including all supporting and connecting structures and facilities and all related appurtenances to said building and concourses, excluding Cityowned loading bridges, and also excluding Gates D30, D32, D34, and D36, and all supporting facilities and related appurtenances to such Gates, which are part of the East Terminal sub-Cost Center.

Other Cost Centers used by the City but not defined herein include the Parking and Ground Transportation Cost Center and Other Buildings and Areas Cost Center.

#### "Cost of Capital" means:

- (i) for Capital Improvements financed with Bonds, the effective interest rate (a.k.a. "true interest cost" or "TIC") on the bonds used to finance the particular Capital Improvement; and
- (ii) for Capital Improvements, or when applicable, Capital Outlays, financed with other Airport funds, the current Revenue Bond Index of 22-year+, "A" rated bonds published daily in the Wall Street Journal (or successor publication thereto), as of April 1 of the Fiscal Year in which the Capital Improvement is placed in service.

"<u>Debt Service Reserve Account</u>" means the account by the same name established pursuant to section 502 of the Trust Indenture.

"Effective Date" means the date in which this Agreement has been duly signed and executed by both the City and Airline, as shown on the signature page of this Agreement, or January 1, 2006, whichever is later.

"Enplaned Passengers" means all originating and on-line and off-line connecting passengers of Airline and of all other airlines enplaning at any of the Terminal Buildings, but excluding through passengers.

"Environmental Laws" means all applicable federal, state, and local statutes, ordinances, regulations, rules, laws, permits, permit conditions, and orders relating to the generation, use, storage, transportation, or disposal of Hazardous Materials, including, without limitation, the Clean Air Act, 442 U.S.C. §7401 et seq.; the Clean Water Act, 33 U.S.C. §1251 et seq., and the Water Quality Act of 1987; the Federal Insecticide, Fungicide, and Rodenticide Act, 7 U.S.C. §136 et seq.; the Marine Protection, Research, and Sanctuaries Act, 33 U.S.C. §1401 et seq.; the Noise Control Act, 42 U.S.C. §4901 et seq.; the Occupational Safety and Health Act, 29 U.S.C. §651 et seq.; the Resource Conservation and Recovery Act, 42 U.S.C. §6901 et seq., as amended by the Hazardous and Solid Waste, Amendments of 1984; the Safe Drinking Water Act, 42 U.S.C. §300f et seq.; the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"), 42 U.S.C §9601 et seq., as amended by the Superfund Amendments and Reauthorization Act, the Emergency Planning and Community Right to Know Act, and the Radon Gas and Indoor Air Quality Research Act; the Hazardous Material Transportation Act, 49 U.S.C. §9601 et seq.; the Toxic Substance Control Act, 15 U.S.C. §2601 et seq.; the Atomic Energy Act, 42 U.S.C. §2011 et seq.; and the Nuclear Waste Policy Act of 1982, U.S.C. §1010 et seq.

"Environmental Permits" means any and all permits, licenses, approvals, authorizations, consents, or registrations required by Environmental Laws, whether federal, state or local, which pertain to the production, use, treatment, generation, transportation, processing, handling, disposal, or storage of Hazardous Materials.

"Event of Default" means an Event of Default as defined in Section 1301.

"Equipment Purchases and Capital Outlays" means the aggregate amount of expenditures for Capital Outlays.

"Exclusive Use Space" means that space within the Terminal Buildings, as depicted on Exhibit B, in which Airline is granted the right to occupy and use to the exclusion of others, in accordance with the provisions of Article IV.

"Federal Aviation Administration" or "FAA" means the Federal Aviation Administration created under the Federal Aviation Act of 1958, as amended, or any successor agency thereto.

"Fiscal Year" or "FY" refers to the City's fiscal year and means the twelve-month period commencing July 1 and extending through June 30 of the following calendar year, or such other fiscal year as the City may establish by ordinance.

"Gate" means each area from which passengers enplane or deplane aircraft, including the associated holdroom and passenger loading bridge, and related tenant improvements.

"Gross Space" means the entirety of any particular area of the Terminal Buildings measured, as appropriate for each area, from the primary interior surface of the exterior walls and from the centerline of interior partitions, or, in the absence of such interior partitions, the point where such centerline would be located if such interior partitions existed, expressed in square feet.

"Hazardous Materials" means friable asbestos or asbestos-containing materials, polychlorinated biphenyls (PCBs), petroleum, or crude oil or any fraction thereof, natural gas, source material, special nuclear material, and byproduct materials regulated under Environmental Laws, pesticides regulated under Environmental Laws, and any hazardous waste, toxic, or dangerous substance or related material, including any material defined or treated as a hazardous substance, hazardous waste, toxic substance, or contaminant (or comparable term) under any of the Environmental Laws.

"Joint Use Formula" means the formula used to prorate the total monthly rent attributable to the Joint Use Space in each area of the Terminal Buildings (e.g., concourse operational area) among those airlines using such area (the "Joint User Airlines") based on the percentage that results from dividing the relevant square footage attributable to the Exclusive Use Space of each Joint User Airline by the aggregate leaseable square footage within such area.

"Joint Use Space" means the areas in the Terminal Buildings that Airline uses jointly with other airlines assigned to those areas, as depicted on Exhibit B.

"Landed Weight" means the sum of the Maximum Certificated Gross Landed Weight for all Revenue Aircraft Arrivals over a stated period of time, rounded to the nearest thousand pounds.

"Landing Fees" means the fees payable by Airline for the use of the Airfield Operations Area in accordance with Section 503.

"Landing Fee Rate" means any Landing Fee Rate established pursuant to Section 606.

"Leased Premises" means, at any time, for Airline, those areas and facilities in the Terminal Buildings which, pursuant to Article IV, are leased to Airline for its exclusive, preferential, joint, or common use and occupancy, consisting of Exclusive Use Space, Preferential Use Gates, Joint Use Space, and Common Use Space, as depicted in Exhibit B.

"Majority-In-Interest" means, with respect to each Cost Center and sub-Cost Center, those Participating Airlines that: (i) represent no less than 66.66% in number of the Participating Airlines operating at the affected Cost Center or sub-Cost Center at the time of the voting action, and (ii) paid no less than 66.66% of the total Rents, Fees, and Charges applicable to such Cost Center or sub-Cost Center paid by all Participating Airlines operating in such Cost Center or sub-Cost Center during the immediately preceding Fiscal Year. No airline shall be deemed to be a Participating Airline for purposes of this definition if such airline is under an Event of Default pursuant to, and has received Notice in accordance with, Section 1301.

"Maximum Certificated Gross Landed Weight" means, for any aircraft operated by an airline, the maximum certified gross landing weight in one thousand pound units of such aircraft as certified by the FAA and as listed in Airline's FAA-approved Flight Operations Manual.

"Mitigated Landing Fee Rate" means a landing fee rate calculated in accordance with Subsection 606(C)(ii).

"Net Cost" means, with respect to a Capital Improvement or a Capital Outlay, the total project cost (including actual construction costs; architectural and engineering fees, program management fees, testing and inspection fees, construction management fees, permit fees, and other direct or allocable fees; interest during construction; and allocable out-of-pocket financing costs), less funds from any federal or state grants-in-aid or Passenger Facility Charge used in funding the Capital Improvement or Capital Outlay.

"Nonpreferential Gate Use Fee" means the just and reasonable fee, established by the City from time-to-time for the use of a Gate by nonpreferential gate users. Nonpreferential Gate Use Fee shall include a space use component as well as an allowance for the use of equipment and furnishings considered to be essential for the use of that Gate, such as seating, podiums, and the associated passenger loading bridge.

"Nonsignatory Airline" means an airline using the Airport which is not a Signatory Airline.

"Notice" means a communication between the parties to this Agreement performed in accordance with the requirements of Subsection 1513(B).

"Operating and Maintenance Expenses" means, as defined in section 101 of the Trust Indenture, as follows: the City's expenses for operation, maintenance, repairs, ordinary replacement and ordinary reconstruction of the Airport, including a reasonable reserve for uncollectible revenues, and shall include, without limitation, administrative and overhead expenses, insurance premiums, deposits for self-insurance, legal, engineering, consulting, accounting or other professional service expenses, union contribution, payments to pension, retirement, group life insurance, health and hospitalizations funds, or other employee benefit funds, costs of rentals of equipment or other personal property, costs of rentals of real property, costs incurred in collecting and attempting to collect any sums due the City in connection with the operation of the

Airport, and any other expenses required to be paid by the City under the provisions of the Trust Indenture or by laws or consistent with standard practices for airports similar to the properties and business of the Airport and applicable in the circumstances, including, without limitation, an allocable share of administrative personnel costs incurred by the City at locations other than the Airport in connection with the operations of the Airport, and the expenses, liabilities and compensation of the fiduciaries required to be paid under the Trust Indenture, all to the extent properly attributable to the Airport. Operation and Maintenance Expenses shall not include any capital development cost or any allowance for depreciation or any operation or maintenance costs for special facilities where the lessee is obligated under its special facilities lease to pay such expenses. For purposes of this Agreement, Operating and Maintenance Expenses shall also include the gross receipt payments transferred annually from the Airport's revenue fund to the general fund of the City, as authorized by City ordinance, and as provided for in section 504(B) of the Trust Indenture.

"Originating Enplaned Passengers" means all Enplaned Passengers of Airline and of all other airlines at the Terminal Buildings, except passengers connecting between flights, both on-line and off-line.

"Participating Airline" means a Signatory Airline that has elected to make the Participating Commitment by signing and delivering to the City the form shown as Exhibit H.

"Participating Commitment" means the irrevocable commitment made by a Signatory Airline by signing and delivering to the City the form shown as Exhibit H, that the sum of annual Rents, Fees, and Charges payable by such Signatory Airline to the City shall be equal to, or greater than, \$100,000, on each Fiscal Year during the term of this Agreement, regardless of the level of activity, or amount of space leased by such Signatory Airline. The Participating Commitment shall be prorated for the Fiscal Year in which it is made, based on the actual date in which Notice is given to the City.

"Partner" means any commercial air transportation company that:

- (i) is a Signatory Airline;
- (ii) is operating at the Airport under a shared International Air Transportation Association (IATA) flight designator code with Airline at the Airport; and
- (iii) sells seats on flights in or out of the Airport in the name of Airline.

"Passenger Facility Charge" or "PFC" means charges imposed by the City pursuant to 49 U.S.C. §40117, as amended or supplemented from time to time, and 14 C.F.R. Part 158, as amended or supplemented from time to time.

"Passenger Loading Bridge Charge" means the charge payable for the use of Cityowned passenger loading bridges assigned to Airline as established in accordance with Section 604.

"Preferential Use Gates" means those Gates within the Terminal Buildings, as depicted on Exhibit B, in which Airline holds a priority over others as to use in accordance with the provisions of Article IV.

"Remediation Costs" means any reasonable losses, expenses, or costs incurred by the City in connection with environmental remediation: (i) required by the appropriate governmental agency responsible for enforcing Environmental Laws or Environmental Permits, and (ii) attributable to Hazardous Materials left on City property in violation of Environmental Laws or Environmental Permits, and caused by, or arising out of, Airline's operations at the Airport or the Airline's use or lease of the City's property. Remediation Costs include investigation and evaluation costs, costs to implement institutional controls or restrictive covenants, sampling and analysis costs, reporting costs, planning and design costs, consultant and contractor costs, labor costs, equipment costs, construction costs, access costs, disposal costs, transportation costs, reasonable administrative costs, reasonable attorneys' fees and other legal fees and litigation expenses, permit fees and costs, monitoring costs, oversight and inspection costs, claims, demands, causes of action, suits, judgments, damages, compensation, debts, costs, expenses, losses, penalties, fines, stipulated penalties, punitive damages, and other similar liabilities arising out of Airline's violation of Environmental Laws or Environmental Permits.

"Rents, Fees, and Charges" means for any Fiscal Year, the rents, fees, and charges payable by Airline pursuant to Articles V and VI. The definition of Rents, Fees, and Charges excludes Passenger Facility Charges.

"Renewal and Replacement Fund" means the fund by the same name established pursuant to section 502 of the Trust Indenture.

"Requesting Airline" means an airline requesting the right to use, in common with Airline, all or a designated portion of Airline's Preferential Use Gates in accordance with the provisions of Section 406.

"Revenue Aircraft Arrival" means each landing of an aircraft at the Airport, except: (i) landing of an aircraft that departs from the Airport and returns, without having landed at another airport, for meteorological, mechanical, safety, or any other emergency purpose; (ii) the landing of aircraft during training flights; or (iii) the landing of aircraft during maintenance test flights.

"Rules and Regulations" means those lawful, reasonable, and not unjustly discriminatory rules and regulations, including ordinances and operating directives, promulgated by the Airport Director, the Airport Commission, or the City from time to time for the orderly operation of the Airport.

"Security Deposit" means an irrevocable letter of credit or other instrument acceptable to the City provided pursuant to Section 506.

"Signatory Airline" means, at any time, each one of the airlines which then has executed an agreement with the same expiration date, and containing substantially similar terms and conditions as this Agreement.

"Terminal Buildings" means the terminal complex area comprised of the West Terminal Cost Center and the East Terminal Cost Center. The term "Terminal Buildings" also includes all additional new passenger terminal structures and facilities that may be constructed by the City at the Airport.

"Terminal Rental Rate" means the rental rate payable for the Leased Premises assigned to Airline in each of the Terminal Buildings as established in accordance with Section 603.

"<u>Ticket Counter Queuing Space</u>" means the public area in front of, and extending 15 feet from, Airline's ticket counters, as shown on Exhibit B.

"Transportation Security Administration" or "TSA" means the Transportation Security Administration created under the Aviation and Transportation Security Act of 2001, as amended, or any successor agency thereto.

"Trust Indenture" means the Amended and Restated Indenture of Trust between the City and UMB Bank, N.A., Trustee, dated as of October 15, 1984, as Amended and Restated as of September 10, 1997, and as further amended or supplemented from time to time. The City shall provide to Airline, upon request, a copy of all such amendments and supplements.

"Unmitigated Landing Fee Rate" means a landing fee rate calculated in accordance with Subsection 606(C)(i).

"<u>Usable Space</u>" means the Gross Space of the particular terminal building, less any mechanical, electrical, and other utility space.

"<u>Useful Life</u>" means the estimated period of time in which the Net Cost of a Capital Improvement, or, when applicable, a Capital Outlay, is recovered through an Amortization charge. Useful Life shall be determined by the City based on generally accepted accounting practices.

#### Section 102. Interpretation

- (A) References in the text of this Agreement to articles, sections, paragraphs, or exhibits pertain to articles, sections, paragraphs, or exhibits of this Agreement, unless otherwise specified.
- (B) The terms "hereby," "herein," "hereof," "hereto," "hereunder," and any similar terms used in this Agreement refer to this Agreement.

- (C) Words importing persons shall include firms, associations, partnerships, trusts, corporations, and other legal entities, including public bodies, as well as natural persons.
- (D) Any headings preceding the text of the articles and sections of this Agreement, and any table of contents or marginal notes appended to copies hereof, shall be solely for convenience of reference and shall not constitute a part of this Agreement, nor shall they affect its meaning, construction, or effect.
- (E) Words importing the singular shall include the plural and vice versa. Words of any gender shall be deemed to include correlative words of the other gender.
- (F) The term "including" shall be construed to mean "including without limitation," unless otherwise expressly indicated.
- (G) All references to number of days shall mean calendar days.
- (H) Words used in the present tense include the future.

#### Section 103. Incorporation of Exhibits

The following Exhibits are hereby made a part of this Agreement:

Exhibit A – Cost Centers

Exhibit B - Leased Premises and City Gates

Exhibit C – Statistical Report Form

Exhibit D - Area Measurement Policy, Measurement Rules

Exhibit E – Illustrative Calculation of Rates and Charges

Exhibit F – 5-Year Capital Improvement Program

Exhibit G - Division of Responsibility for Maintenance and Operation

Exhibit H – Participating Airline Election Notice

#### ARTICLE II TERM OF THE AGREEMENT

#### Section 201. Term

The term of this Agreement shall commence on the Effective Date, and shall expire at midnight on June 30, 2011, unless sooner terminated pursuant to the provisions hereof.

#### Section 202. Holding Over

If Airline holds over after the expiration or early termination of this Agreement, the resulting tenancy shall be for an indefinite period of time on a month-to-month basis, during which tenancy the parties to this Agreement shall continue to adhere to all covenants, conditions and provisions of this Agreement; provided, however that, unless otherwise agreed to by the Airport Director with the approval of the Airport Commission, Airline shall be deemed to be a Nonsignatory Airline for purposes of Article VII, and shall pay to the City the rents, fees, and charges then applicable to Nonsignatory Airlines. Acceptance by the City of payment of Rents, Fees, and Charges after expiration or early termination of this Agreement shall be deemed to be payment on account, and shall not operate to waive or modify any provision of this Section.

#### ARTICLE III AIRLINE RIGHTS, PRIVILEGES, AND LIMITATIONS

#### Section 301. Use of Airport

Subject to the terms of this Agreement, Airline shall have the right to conduct its Air Transportation Business at the Airport and to perform all operations and functions that are incidental or necessary to the conduct of such business at the Airport. Nothing in this Article shall be construed as authorizing Airline to conduct any business separate and apart from the conduct of its Air Transportation Business at the Airport. Any rights not specifically granted to Airline for its use of and operations at the Airport pursuant to this Agreement are hereby reserved for and to the City.

- (A) Use in Common of Terminal Buildings. Airline shall have the right to use, in common with, and subject to the rights of others so authorized, the public areas and public facilities of the Terminal Buildings.
- (B) Use in Common of Airfield Operations Area. Airline shall have the right to use the Airfield Operations Area, in common with others so authorized, to land, takeoff, fly over, taxi, tow, park, and condition Airline's aircraft. Airline shall have the right to park, service, deice, load, unload, and maintain Airline's aircraft and support equipment in areas designated by the City, subject to the availability of space. Airline shall not knowingly permit, without the consent of the City, the use of the Airfield Operations Area or any portion thereof by any aircraft operated

or controlled by Airline that exceeds the design strength or capability of such area as described in the then-current FAA-approved Airport Layout Plan (ALP) or other engineering evaluations performed subsequent to the then-current ALP, including the then-current Airport Certification Manual, a copy of which shall be provided, upon request, by the City to Airline.

- (C) Airline Operations. Airline shall have the right to handle reservations; sell tickets, including electronic tickets; document shipments; and load and unload persons, property, cargo, and mail, including interlining with other airlines.
- (D) Maintenance of Aircraft and Equipment. Airline shall have the right to conduct routine servicing by Airline, or by its suppliers of materials or by its furnishers of routine services, of aircraft operated by Airline or by other airlines with which Airline has an approved handling agreement, at its assigned Aircraft Parking Position(s), or as otherwise permitted by the City's Rules and Regulations; provided, however, that Airline shall not do, or permit to be done any heavy maintenance (e.g., engine changes, control surface replacements and overhauls) at its assigned Aircraft Parking Position(s) unless such maintenance is consented to by the City. Airline shall restrict its maintenance and/or repairs of ground support equipment (e.g., baggage carts, power units, and trucks) only to areas designated by the City for that purpose. The City reserves the right to require all third-party suppliers of materials or furnishers of services doing business at the Airport to secure a permit from the City, to comply with all applicable Rules and Regulations, and to pay any applicable fees to the City for conducting such activity at the Airport.
- (E) Ramp Support. Subject to applicable fees and charges, Airline shall have the right to use water, electric power, telephone, and preconditioned air systems, to the extent supplied by the City, at or adjacent to Airline's assigned Aircraft Parking Positions. To the extent such systems are not supplied by the City, Airline shall have the right to purchase, install, use, and maintain, at Airline's assigned Aircraft Parking Positions, equipment and services necessary for loading, unloading, and general servicing of Airline's aircraft, auxiliary power systems, air start systems, preconditioned air systems, and other miscellaneous aircraft and aircraft-related support equipment and facilities.
- (F) Storage of Fuels, Lubricants, and Deicing Fluids. Airline shall have the right to erect or install and maintain on the Airport, only at locations designated, and in a manner approved by the City, adequate storage facilities for fuels, lubricants, and deicing fluids, together with the necessary pipes, pumps, motors, filters and other appurtenances incidental to the use thereof. Airline shall install, maintain, and operate such storage facilities in full compliance with all applicable federal, state and local laws and regulations, and in accordance with insurance underwriters' standards. The City reserves the right to assess a reasonable rental or use charge for any such storage areas, if located outside the Leased Premises.

- (i) Airline shall apply deicing/anti-icing fluids only in areas in which appropriate containment systems are operational, or in areas otherwise designated by the City. The City reserves the right to include the costs associated with the operation and maintenance of containment systems in the Airfield Cost Center.
- (ii) All non-hydrant fueling trucks shall be reasonably approved by the City, including their routing and parking locations.
- (G) Personnel. Airline shall have the right to hire and train personnel in the employ of or to be employed by Airline at the Airport.
- (H) Customer Service. Airline shall have the right to provide to its passengers such services that Airline normally provides at similar airports, such as skycaps and wheelchair services. Airline shall not provide any type of motorized passenger cart services within the Terminal Buildings without the approval of the City.
- (I) Test of Aircraft and Equipment. Airline shall have the right to test aircraft and other equipment owned or operated by Airline; provided that such testing is incidental to the use of the Airport in the operation by Airline of its Air Transportation Business and will not hamper or interfere with use of the Airport and its facilities by others entitled to use of the same. The City reserves the right to restrict any testing operations it deems to interfere with the safe and efficient use of the Airport and its facilities or to create excessive noise as determined by the City.
- (J) Sale, Disposal, or Exchange of Equipment and Products. Airline shall have the right to sell, dispose, or exchange aircraft, engines, accessories, gasoline, fuel, oil, lubricants, deicing fluid, and other equipment of Airline, only in areas designated by the City.
- (K) Use of Ground Transportation. Airline shall have the right to load and unload persons, property, cargo, and mail by motor vehicles or other means of conveyance, operated by itself or provided by third-party suppliers, as Airline may desire or require in the operation of its Air Transportation Business, via routes and at locations designated by the City; provided, however, that the City reserves the right to require such third-party supplier or suppliers to secure a permit from the City, to comply with all applicable Rules and Regulations, and to pay any applicable fees to the City to conduct such activity at the Airport.
- (L) Modification of Leased Premises. Airline shall have the right to conduct the following activities within its Leased Premises:
  - (i) build, install, maintain and operate facilities and equipment for all activities related to its Air Transportation Business at the Airport, including: check-in and ticket counters; reservations offices; administrative offices; operations offices; lockers, restrooms, and related

facilities for its employees; and baggage, cargo, and mail handling and storage space; provided, however, that the particular Leased Premises are designed to be used for said purpose or that said use has been approved by the City;

- (ii) install and maintain personal property, including furniture, furnishings, supplies, machinery, and equipment deemed necessary or prudent for the operation of its Air Transportation Business; title to such personal property shall remain with Airline, subject to the provisions of this Agreement;
- (iii) install and maintain wall treatments and other identifying signs, subject to the prior approval of the City, and provided that such signs shall be substantially uniform in size, type, and location with those of other Signatory Airlines, harmonious and in keeping with the pattern and decor of the Terminal Buildings, and consistent with the City's graphics standards and standards for mounting; and
- (iv) construct modifications, finishes, and improvements deemed necessary or prudent for the operation of its Air Transportation Business, subject to the approval and permitting requirement provisions of Article VIII.
- (M) Airline Clubs. Airline shall have the right to furnish and operate a preferred customer, VIP club, or similar private club. In addition to its space rents, Airline shall pay a concession fee if it provides goods or services for a charge, which concession fee shall be the applicable concession fee rate for like sales payable at the Airport; provided that no such payment shall be required with respect to: (i) goods or services obtained from concessionaires already obligated to make payments to the City with respect to such goods or services, (ii) the rent of conference room space within the club, and (iii) reciprocal club membership fees. Notwithstanding the above, club membership fees shall be exempt from concession fees. At Airline's option, such preferred customer or VIP club may be shared with one or more other airlines.
- (N) Handling Arrangements. Airline shall have the right to enter into or conduct handling arrangements as part of its Air Transportation Business at the Airport.
  - (i) The rights granted to Airline pursuant to this Article may be exercised on behalf of Airline by its Affiliates, by other Signatory Airlines, or by third-party suppliers; provided, however, that the City reserves the right to require such third-party suppliers to secure a permit from the City, to comply with all applicable Rules and Regulations, and to pay any applicable fees to the City to conduct such activity at the Airport.

- (ii) Airline may exercise on behalf of its Affiliates or other Signatory Airlines any of the rights granted Airline herein, so long as Airline is concurrently exercising those same rights in the operation of Airline's own Air Transportation Business at the Airport, subject to Rents, Fees, and Charges applicable to such activities.
- (O) Airport Access. Airline shall have the right of ingress to and egress from the Airport including its Leased Premises and the public areas and public facilities of the Terminal Buildings, for Airline's employees, agents, contractors, passengers, guests, invitees, licensees, suppliers of materials and providers of service, and its or their equipment, vehicles, machinery, and other property; provided, however, that the foregoing shall not preclude the City from: (i) subjecting such persons to the City's Rules and Regulations, (ii) requiring such persons to enter into an agreement with the City when such access is required on an ongoing basis, or (iii) imposing any charge, permit or license fee for the right to do business at the Airport; further provided, however, that ingress to and egress from the Airport may be conditioned on adherence to security requirements, and may be limited on temporary bases for security reasons.
- (P) Right to Purchase Services and Products. Airline shall have the right to purchase or contract for the purchase of the following services and products subject to the limitations contained herein:
  - (i) Airline may purchase or otherwise obtain products of any nature, including aircraft, engines, accessories, gasoline, oil, grease, lubricants, fuel, propellants, passenger supplies and other materials, equipment, supplies, articles, and goods, used or acquired by Airline in connection with or incidental to Airline's Air Transportation Business at the Airport from any person or company; provided, however, that the City reserves the right to require such person or company to secure a permit from the City, to comply with all applicable Rules and Regulations, and to pay any applicable fees to the City to conduct such activity at the Airport.
  - (ii) Airline shall have the right to contract with a third party or Airlineowned ground handler to provide to it or to perform for it any of the services or functions which it is entitled to perform hereunder, provided that such third party must maintain any permits and pay all fees required by the City. The contractual relationship between any third party and Airline shall not affect in any way the fulfillment of Airline's obligations, including those of insurance and indemnification for activities, hereunder.
  - (iii) Any suppliers, contractors or agents performing services for, or selling products to, Airline at the Airport shall conform to applicable performance standards, lease requirements, and the City's Rules and Regulations, including any permit requirement or payment of fees required by the City.

- (Q) Communications and Weather Equipment, Multi-User Flight Information Display System (MUFIDS) and Public Address System. Airline shall have the right to use the following communications equipment, flight information displays, and public address systems in conjunction with the conduct of its Air Transportation Business:
  - Subject to the prior approval of the City and conditions stated below, Airline shall have the right to install, maintain, and operate, alone or in conjunction with any other Signatory Airline(s), or through a nominee, such radio, telecommunications (both wireline and wireless), meteorological, aerial navigation, and computer equipment, facilities and associated wiring, as may be necessary for the conduct of Airline's Air Transportation Business at the Airport. The location of such equipment and facilities, method of installation, and type of equipment shall be subject to the prior approval of the City. The City may require modification, removal, or relocation of such equipment if it interferes with other communication, meteorological, or aerial navigation systems operated by the City, other tenants, or governmental agencies. modification, removal, or relocation shall be at the City's sole cost. The City shall have the right to charge a fee, surcharge, or rental charge for any equipment location outside of Airline's Leased Premises. The City retains the right to impose reasonable and non-discriminatory access fees to thirdparty telecommunications and data service providers
  - (ii) Airline shall provide electronic flight arrival and departure information through City-installed systems and shall cooperate with the City's installation and maintenance of centralized and remote flight information displays.
  - (iii) Airline shall have the right to use, in common with others so authorized, the public address system serving the Terminal Buildings. Airline shall not install, cause to be installed, or use any other public address system at the Terminal Buildings without the prior approval of the City.
  - (iv) Airline shall comply with the Airport's RF Systems Antenna/Radio Frequency Policy, as amended from time to time.
- (R) Food and Beverage. Airline shall have the following rights to prepare, package, and/or distribute food and beverages with respect to the conduct of its Air Transportation Business at the Airport:
  - (i) Airline shall have the right to purchase, prepare, and/or package food and beverages to be distributed at no cost to passengers of Airline, its Affiliates, or Partners without paying the applicable concession fee. Airline shall pay a concession fee for all food and beverages purchased, prepared, and/or packaged to be sold at the Airport; provided that no such

payment shall be required with respect to food and beverages obtained from vendors already obligated to make payments to the City with respect to such food and beverages. Moreover, if Airline provides in-flight food and beverage preparation services to other airlines other than its Affiliates or Partners, Airline shall pay a concession fee. The concession fee to be paid by Airline shall be the applicable concession fee rate paid by in-flight food catering concessionaires located at the Airport.

- (ii) If Airline purchases food and beverages from an off-Airport caterer for delivery to Airline at the Airport, said caterer shall have a contract with, or permit from, the City to do business at the Airport, and said caterer shall be subject to a concession fee equal to the concession fees paid by in-flight food catering concessionaires located at the Airport.
- (iii) Airline shall have the right to distribute food and/or beverages to passengers at no cost from Airline's Leased Premises in the event of service delays or other emergencies. Airline shall also have the right to distribute food and/or beverages at no cost to the general public from Airline's Leased Premises; provided, however, that such distribution must be in connection with holidays and/or promotional events.
- (iv) Airline shall have the right to install soft drink and/or snack vending machines in its non-publicly accessible Leased Premises for the sole use of Airline's employees, contractors, and agents. Such sales shall not be subject to a concession fee. Vending machines shall not be within the view of the general public. Vending machine locations are subject to the prior approval of the City.
- (S) Employee Parking. The City may, but is not required to, designate parking areas at the Airport available to Airline's employees while at work at the Airport, subject to the payment of monthly fees as the City shall determine from time to time. The City shall have the right to relocate, re-designate, or otherwise change the location of such parking areas, if any, as needed.

## Section 302. Prohibition Against Exclusive Rights

It is hereby specifically understood and agreed that nothing herein contained shall be construed to grant or authorize the granting of an exclusive right to provide aeronautical services to the public as prohibited by Section 308(a) of the Federal Aviation Act of 1958, as amended, and the City reserves the right to grant to others the privilege and right of conducting any or all activities of an aeronautical nature.

## Section 303. Restrictions on Exercise of Rights and Reservation of Rights to City

The rights established in this Article shall not be exercised so as to interfere with the City's operation of the Airport for the benefit of all aeronautical users, and shall be subject at all time to the restrictions herein and reservation of rights by the City.

- No Interference with Operations. If the City determines that Airline or its (A) contractors are exercising the rights and privileges granted to Airline pursuant to this Article (i) in a manner which interferes with the operation or maintenance of the Airport; (ii) in a manner which adversely affects the health, safety or security of the public or other users of the Airport; or (iii) in a manner which fails to comply with the City's Rules and Regulations or terms of this Agreement, the City shall give Airline Notice of such determination including the specific reasons Airline shall promptly commence and diligently pursue actions therefor. necessary to correct the conditions or actions specified in such Notice. If such conditions or actions are not, in the opinion of the City, promptly corrected after receipt of such Notice or if such conditions or actions required corrective action over a period of time, and Airline has not, in the reasonable opinion of the City, promptly commenced and diligently pursued all such corrective action, then upon 10 days Notice from the City to Airline, the City may suspend Airline's or its contractor's access to the Airport. Notwithstanding the foregoing provision, the City shall have the right, upon Notice to Airline, to immediately suspend operations of Airline or of said contractors if such action is necessary to protect the health, safety or security of the public or other users of the Airport or in emergency situations.
- (B) Integration with Systems. Airline shall not knowingly do, or permit to be done, anything that may interfere with the effectiveness or accessibility of the drainage, sewer, water, communications, heating or ventilation, air conditioning, natural gas, sprinkler, alarm or fire protection systems, fire hydrants and hoses, or any other part of the utility, electrical, or other systems installed or located from time to time at the Airport.
- (C) Right to Designate Location. The City reserves the right to designate the locations within which all of the activities conducted at the Airport, including the activities authorized herein, shall be conducted, and to reasonably change such designations from time to time; provided, however, that the City shall comply with the provisions of this Agreement if Airline's Leased Premises, or any portion thereof, are relocated as a result of any re-designation.
- (D) Airport Access. The City may, from time to time, temporarily or permanently close or restrict specific roadways, taxiways, taxi lanes, runways, apron areas, doorways, and any other area at the Airport; provided, however, that, unless an emergency situation exists, to the extent that the City deems it practical, Airline shall be notified with regard to such closings in order to minimize the disruption of services being provided. The City shall have the right at any time or times to relocate, reconstruct, change, alter, or modify any such means of access provided for pursuant to this Agreement or otherwise, either temporarily or permanently; provided that a reasonably convenient and adequate means of access, ingress, and egress shall exist or be provided in lieu thereof. The City shall reasonably notify Airline of any such action.

- Telecommunication and Data Networking Infrastructure. The City, acting (E) in its capacity as proprietor of the Airport, retains the right to act as or designate the provider of wireless and wireline public telecommunications services and public data networking infrastructure for the general public in the public accessible areas of the Airport. The City shall have the sole right to determine the location of, and install or cause to be installed, all public telephones, public telefax, wireless access, and other public telecommunications devices and conduit in any part of the Airport, provided that doing so does not (i) unreasonably interfere with Airline's operations authorized hereunder or (ii) substantially diminish the space contained in or the functionality of Airline's Leased Premises. Upon reasonable prior notification by the City, the City shall be entitled to reasonable access to Airline's Leased Premises to install or service such devices. The City shall be entitled to all income generated by such telephones and devices and shall have the right to collect reasonable and non-discriminatory charges for access to the telecommunications/data networking infrastructure except for systems or components which are owned by Airline.
- (F) Informational Devices. The City reserves the right to install or cause to be installed informational devices, including static and electronic advertising, in all public accessible areas of the Terminal Buildings; provided, however, that such installation shall not unreasonably interfere with the operations of Airline authorized herein. The City has the right to enter Airline's Leased Premises to install or service such devices. The City shall be entitled to all income generated by such devices. The City will use its best efforts to restrict the content of advertising messages displayed in informational devices located within Airline's Common Use Space and Preferential Use Gates that are deemed to be incompatible with Airline's Air Transportation Business.
- (G) All Other Rights. Any and all rights and privileges not specifically granted to Airline for its use of and operations at the Airport pursuant to this Agreement are hereby reserved for and to the City.
- (H) Strict Construction of Rights. The rights granted to Airline hereunder may be exercised by Airline only to the extent such rights are necessary or incidental to the conduct by Airline of its Air Transportation Business at the Airport.

#### Section 304. Hazards

Airline shall not do, authorize to be done, or fail to do anything at the Airport which may: (i) create or contribute to a nuisance, (ii) in any way obstruct or interfere with rights of others using the Airport, or (iii) create a hazardous condition so as to increase the risks normally attendant upon operations permitted herein.

(A) Noise Abatement. Airline shall not engage in any activity prohibited by the City's applicable noise abatement procedures included in the Rules and Regulations, as they may be promulgated from time to time.

- (B) Engine Runups. Airline shall perform aircraft engine runups only at locations and during time periods approved by the City, in its sole discretion.
- (C) Disabled Aircraft. As soon as possible after release from proper authorities, Airline shall promptly remove any of its disabled aircraft from the Airfield Operations Area or Aircraft Parking Positions, shall place any such disabled aircraft only in such storage areas as may be designated by the City, and shall store such disabled aircraft only upon such terms and conditions as may be reasonably established by the City. If Airline fails to promptly remove its disabled aircraft from the Airfield Operations Area or Aircraft Parking Positions, the City may remove said aircraft and take other reasonable and appropriate action under the circumstances. The City shall add the cost of such removal or other action, plus actual administrative costs, including time and expenses, as an additional charge due hereunder on the first day of the month following the date of such work. The City's rights under this Section are in addition to all other rights and remedies provided to the City hereunder.

### (D) Aircraft Apron Operations:

- (i) Airline shall not operate the engines of aircraft so as to endanger passengers present on the aircraft apron.
- (ii) The City retains the right to review and approve all aircraft pushout, power-out, and/or power-back operating procedures at each Aircraft Parking Position, which approval shall not be unreasonably delayed or denied.

### Section 305. Airport Security

- (A) Airline shall not do or permit its agents, employees, and its contractors or suppliers while such contractors or suppliers are providing services to Airline, to do anything at the Airport that would be in conflict with or violate the requirements of any federal, state, or local law, regulation or security directive regarding airport security, as they may be amended from time to time, or the Airport Security Program.
- (B) Airline shall be responsible for obtaining and coordinating any security badging, vehicle decals, and/or any other actions required to ensure that Airline's agents, employees, contractors, or suppliers are in compliance with the City's security plan, and any federal, state, or local law, regulation and security directive regarding airport security, as they may be amended from time to time. Airline shall be responsible for all costs associated with obtaining such badge and/or access privileges.

# Section 306. Impact on Airport Certification

Airline shall not knowingly do or permit its agents, directors, or employees to do anything at the Airport that would be in conflict or violate the requirements of Part 139 of

the Federal Aviation Regulations, "Certification and Operations: Land Airports Serving Certain Air Carriers," as amended from time to time, or any successor regulation, order, or directive, or that would jeopardize the Airport's operating certificate obtained pursuant to such Federal regulations.

#### Section 307. Avigation Rights

The City reserves unto itself, its successors and assigns, for the use and benefit of the public, a right of flight for the passage of aircraft in the airspace above the surface of the Airport, including Airline's Leased Premises, for navigation or flight in said airspace for landing on, taking off from, or operating at the Airport.

#### Section 308. Airline Summary

Upon request by the City, Airline shall provide to the City a written summary containing the following information and such additional information as the City may reasonably request from time to time:

- (A) The names, addresses, and telephone numbers of Airline officials responsible for station operations, flight operations, properties, and facilities, including a 24-hour emergency contact. Airline shall update information as needed.
- (B) The published schedules of Airline's flight activity at the Airport.
- (C) The description of Airline's fleet and identification of the type and series of aircraft. Airline shall reasonably notify the City of the introduction of an aircraft that is not being operated by Airline at the Airport on the date of this Agreement.

# ARTICLE IV PREMISES

#### Section 401. General

The City intends to maximize the utilization and flexibility of current Airport facilities to meet changing air service demands.

#### Section 402. Leased Premises

- (A) The City hereby leases to Airline, subject to the provisions of Article III, the Leased Premises as shown on Exhibit(s) B. Airline accepts the Leased Premises in AS IS condition, with no warranties or representations, expressed or implied, oral or written, made by the City or any of its agents or representatives.
- (B) Airline acknowledges that the City requires no commitment by Airline to lease space at the Airport as a condition precedent to entering into this Agreement.

- (C) If space changes are made consistent with the provisions of this Agreement, revised exhibits may be substituted for those herein without the necessity for amendment of this Agreement; which substitution may be made by Notice to Airline from the City.
- (D) Airline agrees that the measurements obtained from the City's Computer-Aided Drafting and Design ("CADD") drawings of the Terminal Buildings shall be used for determining the amount of space in the Terminal Buildings, including the Leased Premises, and for calculating the Terminal Rental Rates. Such CADD drawings are the basis for the exhibits to this Agreement. As the spaces in the Terminal Buildings and the Leased Premises change from time to time, the City may revise the exhibits to this Agreement by notifying Airline that it is substituting new exhibits; provided, however, that (i) all CADD measurements shall be done in compliance with the Lambert-St. Louis International Airport, Planning and Engineering, Area Measurement Policy, Measurement Rules, dated January 12, 2005, as shown in Exhibit D; (ii) Airline shall be notified by the City, including a copy of any such substituted exhibit; and (iii) no such changes to Airline's Exclusive Use Space or Preferential Use Gates shall be made without the consent of Airline, which consent shall not be unreasonably delayed or withheld.

#### Section 403. Preferential Use Gates

Airline shall have a priority in using its Preferential Use Gates as follows:

- (A) Airline's right to its Preferential Use Gates shall be subject to an average Gate utilization requirement of 4 flight departures each day per Gate assigned to Airline. For purposes of this Section, flight departures by Affiliates and Partners shall be counted towards Airline's average Gate utilization requirement.
- (B) Airline shall have the right to permit the occasional use of any of its Preferential Use Gates by other airlines to accommodate non-routine operational anomalies. Such use shall not be considered a sublease arrangement.
- (C) If Airline fails to meet the average Gate utilization requirement set forth in Subsection 403(A) during any given six-month period, Airline may be subject to losing its preferential right to one or more Gates, so that, thereafter, Airline will meet the average Gate utilization requirement with its remaining Preferential Use Gates. If Airline is required by City to relinquish any Gate(s) in accordance with Subsection 403(D), such Gate(s) shall be deleted prospectively from Airline's Leased Premises and Airline's rent obligation with respect to such Gate(s) shall cease.
- (D) If City requires Airline to relinquish one or more of its Preferential Use Gates, City and Airline will confer to determine whether Gates should be relinquished, and if so, which Gates should be relinquished. If after 15 days of good faith negotiations no agreement is reached, the City shall select the Gate(s)

to be relinquished. In making such selection, the City shall take into consideration the best interest of the traveling public and the operations of the Airport, and will also be guided by the following factors:

- (i) all known planned Gate uses in the 180 days immediately after the relinquishment;
- (ii) Airline's historical Gate utilization;
- (iii) Airline's operational space adjacencies;
- (iv) specialized fixtures required for Airline's operations; and
- (v) the compatibility of any new proposed operations and work force with Airline's and its Affiliates' operations and work force.

# Section 404. Passenger Loading Bridges

- (A) Airline shall have the right to use the City-owned passenger loading bridges and appurtenant equipment at each of Airline's Preferential Use Gates in accordance with the provisions of this Agreement.
- (B) If passenger loading bridges are not supplied by the City, Airline shall have the right to install and use its own passenger loading bridges and appurtenant equipment at its Preferential Use Gates.

# Section 405. Accommodation In City-Controlled Facilities

The City may retain under its exclusive control and possession certain facilities in the Terminal Buildings, including, initially, the facilities described and shown on Exhibit B. It is the intent of the City to use, at its discretion, any of the City-controlled facilities to accommodate: (i) airlines not requiring permanent facilities or airlines requiring temporary accommodation pending allocation of permanent facilities, and (ii) the needs of Signatory Airlines and Nonsignatory Airlines. Upon Airline's request, the City may grant to Airline the right to use, in common with other airlines, designated City-controlled facilities subject to Airline's payment of applicable fees.

### Section 406. Accommodation in Preferential Use Gates

The City may grant Requesting Airline(s) the right of use in common of all or a designated portion of Airline's Preferential Use Gates and rights of ingress and egress subject to and in accordance with the terms and conditions of this Agreement.

(A) The right to use Airline's Preferential Use Gates (and associated Aircraft Parking Positions, appurtenant equipment, and ancillary support space which are reasonably necessary for the effective use of such Gates), shall be scheduled so as not to interfere with Airline's scheduled deplaning, enplaning, and servicing activities or those of any Affiliate or Partner, or any other airline that Airline

services under any then-existing handling agreement. In accommodating Requesting Airline(s) in Airline's Preferential Use Gates, the City shall provide for departure not later than one hour before Airline's next scheduled arrival and for arrival not earlier than one hour after Airline's scheduled departure. Airline, its Affiliates, and Partners shall have priority over other users with respect to overnight parking on Airline's assigned Aircraft Parking Position, provided that Airline, its Affiliates, and Partners may be required to remove a parked aircraft from its Assigned Parking Position during regular hours of operations to accommodate use by others in accordance with the provisions of this Article. Airline's off-schedule operations in its Preferential Use Gates shall take precedence over the use of a Requesting Airline; provided, however, that if Airline's off-schedule operations interfere with the Requesting Airline's use of Airline's Preferential Use Gates, Airline shall work with, and shall make best efforts to accommodate, Requesting Airline at another Gate.

- (B) As a condition to any grant of rights to the Requesting Airline in accordance with this Section, the City shall require Requesting Airline to pay Airline, and Airline shall be entitled to collect from the Requesting Airline the Nonpreferential Gate Use Fee, as well as reasonable charges for the Requesting Airline's use of Airline's proprietary systems and equipment.
- (C) When granted use of space under the provisions of Sections 406 and 407, Requesting Airlines shall have the right in all cases to ground-handle their own operations or to be handled by the operator of their choice.
- (D) City shall require that the Requesting Airline enter into an agreement to pay Airline the fees and charges specified in this Section, and to indemnify the City and Airline in connection with Requesting Airline's use of Airline's Preferential Use Gates and associated Aircraft Parking Positions, and shall require the Requesting Airline to provide a payment guarantee and proof of insurance. The terms of the indemnification and the required insurance shall be those set out in Article XI; provided, however, that Airline may request to be named as an additional insured.

# Section 407. Procedures for Accommodation in Preferential Use Gates

(A) If a Requesting Airline, including any airline seeking to expand its scheduled service or an airline seeking to begin scheduled service at the Airport, needs Gate space at the Airport, and such need cannot reasonably be met by use of Gates not leased to other Signatory Airlines, the City on behalf of the Requesting Airline shall make a request of all Signatory Airlines leasing Preferential Use Gates for accommodation. The request shall be made to the person(s) designated to receive communications hereunder with a copy to the local station manager, and shall identify the need for such request. Airline shall make reasonable efforts to accommodate such request and shall provide a response to the Requesting Airline and the City within 15 days.

- If no Signatory Airline volunteers to accommodate the Requesting (B) Airline's operational needs or requirements for Gate space at reasonable costs and on other reasonable terms, the City may, upon 30 days notification to Airline, grant the Requesting Airline the right of use in common with Airline one or more of Airline's Preferential Use Gates subject to the conditions contained herein. In making such determination, the City shall take into consideration the best interest of the traveling public and the operations of the Airport, and will be guided by all pertinent factors, including Airline's historical and then-present Gate utilization, the known planned use for such premises in the 180 days immediately after the request, the compatibility of such Requesting Airline's proposed operations and work force including ground-handling operations with Airline's and its Affiliates' and Partners' operations and work force, and the security of Airline's and the Requesting Airline's operations. The City may request that planned uses and requirements be documented and submitted in writing to the City, but the City shall treat such planned uses and requirements as confidential, proprietary information, to the extent allowable by law.
- (C) Requesting Airline has the right to make improvements and alterations necessitated by any required long-term accommodation, the scope of which shall be subject to approval by Airline and the City. Approval shall not be unreasonably withheld.
- (D) Upon the termination of such use in common with Airline, Requesting Airline shall be responsible for returning all Gate and other facilities used by the Requesting Airline to the condition received, normal wear and tear excepted, unless Airline and the City release Requesting Airline from this requirement.

# Section 408. Consolidation of Operation

- (A) If the City needs additional facilities and it reasonably determines that Airline is under utilizing its Leased Premises and is able to consolidate its operation without sacrificing its operational integrity (or that of its Affiliates, Partners, or of those airlines under contract with Airline for ground-handling services and being handled in the same facilities), the City may, upon consultation with Airline and after 60 days prior Notice to Airline, recapture a portion of the Leased Premises and require Airline to consolidate its operations into its remaining Leased Premises.
- (B) For purposes of this Section, under-utilization shall be reasonably determined by the City, taking into account the then-normal space utilization standard by all airlines at the Airport, Airline's space requirements to accommodate normal operating procedures of Airline, its Affiliates and Partners, planned use by Airline for such premises in the next 180 days and normal seasonal variations, and any related labor agreement. The City shall report its findings to Airline.

- (C) Through Notice to the City, Airline may request the City to reconsider its determination of under-utilization within 30 days of receipt of the City's Notice to consolidate. In such event, Airline shall provide documentation to show future plans for service and other information requested by the City. The City shall make a reasonable determination which it believes best meets its overall goals for the Airport.
- (D) If the City elects to proceed with the consolidation of space after such reconsideration, the City shall give Airline Notice within 10 days of such decision.
- (E) If there is no Event of Default with respect to Airline, the City shall pay all reasonable costs associated with the relocation of Airline's equipment, fixtures, furniture, and signage, and shall reimburse Airline for the undepreciated value of the tenant's improvements that cannot be relocated pursuant to the provisions of this Section; provided, however, that in lieu of reimbursing the undepreciated value of Airline's tenant improvements, the City may replace such tenant improvements with like improvements in the consolidated space. If Airline is under an Event of Default pursuant to, and has received Notice in accordance with, Section 1301, Airline shall consolidate into its remaining Leased Premises at its sole cost and expense.

# Section 409. Relinquishment of Abandoned Space

If the City reasonably determines that Airline has abandoned or constructively abandoned all or a portion of its Leased Premises, the City may, but is not obligated to, upon 30 days Notice to Airline, terminate this Agreement with respect to, and delete from Airline's Leased Premises hereunder, such abandoned or constructively abandoned space. For purposes of this Section, abandoned or constructively abandoned space shall be determined by the City in its sole discretion but taking into account planned use by Airline for such premises in the following 180 days and normal seasonal variations. Airline may request the City to reconsider its determination of abandonment by giving Notice to the City. In such event, Airline shall provide documentation to show future plans for service, events of *force majeure*, if any, and other information requested by the City. The City shall make the determination that it believes best meets its overall goals for the Airport.

# Section 410. Relocation of Leased Premises

In order to optimize use of Airport facilities, the City reserves the right to reassign any or all of Airline's Leased Premises after Notice, followed by a consultation period of no less than 90 days. In making such determination, the City shall take into consideration the best interest of the traveling public and the operations of the Airport, and will be guided by all pertinent factors, including Airline's historical and then-present space utilization, the known planned use for such premises, and Airline's operational space adjacencies. If any such reassignment occurs, Airline shall be assigned new space reasonably comparable in size, quality, finish, and location. Airline's costs shall not

increase as a result of any relocation unless Airline requests additional space and/or replacement space in a different Cost Center. Airline's relocation of any of its Leased Premises resulting from such reassignment shall be at the City's sole expense. Airline shall be reimbursed for its reasonable out-of-pocket expenses incurred as part of the relocation and for the undepreciated value of its tenant improvements that cannot be relocated; provided, however, that in lieu of reimbursing the undepreciated value of Airline's tenant improvements, the City may replace such tenant improvements with like improvements in the new space.

#### ARTICLE V RENTS, FEES, AND CHARGES

### Section 501. Participating Commitment

In consideration for the rights and privileges available to Airline in accordance with Subsection 506(D), Section 602, and Article VII, Airline may elect to become a Participating Airline by signing and delivering to the City the form shown as Exhibit H.

### Section 502. Terminal Building Rents

- (A) Airline shall pay the City for the use of its Exclusive Use Space and Preferential Use Gates a monthly rent equal to the applicable Terminal Rental Rate calculated in accordance with Section 603 multiplied by the amount of space in Airline's Exclusive Use Space and Preferential Use Gates set forth in Section 402.
- (B) Airline shall pay the City for the use of Common Use Space and Joint Use Space a monthly rent based on the Terminal Rental Rate calculated in accordance with Section 603, and the applicable Common Use Formula and Joint Use Formula.
- (C) Notwithstanding the provisions in Subsections 603(A) and (B), the annual Terminal Rental Rate applicable to Apron-Level Unenclosed Space shall be \$12.00 per square foot per year, or \$1.00 per square foot per month, for the term of this Agreement.

### Section 503. Landing Fees

- (A) Airline shall pay to the City for the use of the Airfield Operations Area monthly Landing Fees calculated by multiplying Airline's Landed Weight for that month by either the Mitigated Landing Fee Rate or the Unmitigated Landing Fee Rate, whichever is applicable pursuant to Sections 606 and 607; provided, however, that for purposes of the annual calculation of Rents, Fees, and Charges under Section 602, the City shall make the following assumptions:
  - (i) Airline will pay the Mitigated Landing Fee Rate; and

- (ii) for purposes of the applicable Landing Fee Rate mitigation adjustments made in accordance with Subsection 607(B), the Landed Weight of all Participating Airlines and their Affiliates will be deemed equal to 100% of the comparable Landed Weight for the 12-month period ending December 31, 2005.
- (B) If Airline was operating at the Airport on September 30, 2005, and if Airline does not return an executed Agreement to the City by November 22, 2005, Airline shall pay monthly landing fees based on the Unmitigated Landing Fee Rate beginning on the first day of the month when the Mitigated Landing Fee Rate is first offered, and continuing for a period of time equal to the period measured starting on November 22, 2005, and ending on the day in which Airline returns an executed Agreement to the City (the "Late Penalty Period"); provided, however, that for the purposes of this section, Airline's Late Penalty Period shall be rounded up to the last day of the nearest calendar month. The Late Penalty Period shall not exceed 6 months.

# Section 504. Passenger Loading Bridge Charges

- (A) Unless otherwise provided for in one or more separate agreements, Airline shall pay the City \$2,500 each month for its use of each City-owned passenger loading bridge that is assigned to Airline.
- (B) If the City proceeds with the passenger loading bridge program set forth in Section 707, Airline shall pay the City for the use of any passenger loading bridge acquired under such program a monthly Passenger Loading Bridge Charge calculated in accordance with Section 604.

### Section 505. Other Fees and Charges

(A) With respect to its Leased Premises and Airline-installed Utilities. facilities, trade fixtures, equipment and personal property, Airline agrees to pay all water, sewage, electricity, gas and other utility charges which are charged to Airline for the use thereof, whether such charges are separately assessed or metered to Airline, as appropriate. All such utility payments to the City are made in trust for the benefit of the public utility providing the service. Utility charges for areas that are separately metered shall be paid monthly, or on such other billing schedule as is established by the City, according to actual use by Airline. For those areas not separately metered, including the Leased Premises, charges for utility services (other than illumination which is to be provided by the City and which is included in the base rental rate) shall be assessed by the City on a proportionate basis related to the total area or the number of fixtures served, as the City may reasonably determine. The City may install utility meters in Airline's Leased Premises where it is economically and mechanically feasible.

(B) Other. Airline shall pay all other charges which are assessed by City for the use of other Airport facilities or for services that may be provided by City to Airline from time to time, including employee parking and issuance of security identification badges.

### Section 506. Security Deposit

- (A) Amount and Form of Security Deposit. Upon execution of this Agreement, or upon the assignment of this Agreement to Airline, Airline shall provide the City with an irrevocable letter of credit, contract bond, or other security or instrument acceptable to the City ("Security Deposit") in an amount equal to 3 months of estimated Rents, Fees, Charges, estimated PFC remittals, and any other estimated payments due the City pursuant to this Agreement, as determined by the City based on published flight schedule and anticipated space assignments for Airline's operations. The amount of the Security Deposit may be adjusted from time to time to reflect changes in Airline's financial obligations to The Security Deposit shall guarantee the faithful performance by Airline of all of its obligations hereunder and the payment of all Rents, Fees, and Charges, and of all PFC remittances due to the City. The Security Deposit shall be in such form and with such company licensed to do business in the State of Missouri as shall be acceptable to the City, within its reasonable discretion. The Security Deposit is not the sole or exclusive remedy of the City and shall not be construed, in and of itself, as adequate assurance of Airline's future performance.
- (B) Term of Security Deposit. Airline shall maintain the Security Deposit until the completion of the year-end adjustment in accordance with Section 609 following the expiration or early termination of this Agreement. Airline shall provide at least sixty (60) days prior Notice of the date on which any Security Deposit expires or is subject to cancellation.
- (C) City's Right to Use Security Deposit; Replenishment. If Airline commits or is under an Event of Default pursuant to Section 1301, the City shall have the right to use the amounts of such Security Deposit to pay Airline's Rents, Fees, and Charges, PFC remittances, or any other amounts owed to the City by Airline then due and payable, or to apply the proceeds to any cost or expense or material damages incurred by the City as a result of Airline's default, or Event of Default under Section 1301. If any such Security Deposit, or portion thereof, is used as stated in this Subsection, Airline shall replenish or provide a renewal or replacement Security Deposit up to the full amount set forth in Subsection 506(A) within 10 days of being notified to do so by the City. The City's rights under this Section shall be in addition to all other rights and remedies provided to the City hereunder.
- (D) Waiver of Security Deposit Requirement. Notwithstanding the provisions of Subsections 506(A)-(C), the City will waive the Security Deposit obligation if it determines that Airline qualifies for relief from such obligation. To qualify for such relief, Airline must:

- (i) be a Participating Airline;
- (ii) not be under an Event of Default pursuant to, and not have received Notice in accordance with, Section 1301;
- (iii) have provided regularly scheduled service to the Airport during the prior 12 consecutive months; and
- (iv) have made timely payments of all applicable Rents, Fees, and Charges, and PFC remittances during such 12 month period.

If, after having waived the Security Deposit obligation in accordance with this Subsection, the City determines that Airline has not continued to satisfy the requirements for relief, or if Airline commits or is under an Event of Default pursuant to Section 1301, Airline shall immediately provide a Security Deposit in accordance with the provisions of Subsection 506(A). The provisions of this Subsection shall be inapplicable during any holdover period not authorized in accordance with Section 202.

### Section 507. Statistical Report

- (A) Airline shall complete and submit to the City no later than the 15<sup>th</sup> day of each month, on forms similar to those attached hereto as Exhibit C, reports summarizing statistics and information for Airline's prior month of operations at the Airport necessary for the computation of Rents, Fees, and Charges established hereunder, and such other statistical and financial data that the City determines is necessary for the computation and administration of Airline's financial obligations hereunder, including the following data:
  - (i) total number of flight departures at each gate assigned to Airline;
  - (ii) total number of originating and connecting passengers;
  - (iii) total number of domestic enplaned and deplaned passengers;
  - (iv) total number of international enplaned and deplaned passengers;
  - (v) total number of landings by type of aircraft and Maximum Gross Certificated Landed Weight by type of aircraft;
  - (vi) total pounds of air cargo enplaned and deplaned;
  - (vii) total pounds of air mail enplaned and deplaned; and
  - (viii) total amount of food and beverage purchased to be sold, if any, in accordance with the provisions of Subsection 301(R).

The information submitted by Airline to City pursuant to this Subsection shall be in addition to any other information required elsewhere in this Agreement to be submitted by Airline.

- (B) The City shall have the right to rely on said activity reports in determining Rents, Fees, and Charges due hereunder. Airline shall have full responsibility for the accuracy of said reports. Late payment and payment deficiencies due to incomplete or inaccurate activity reports shall be subject to the late payment and late penalty charges as set forth in Subsection 509(E).
- (C) The acceptance by the City of any Airline payment shall not preclude the City from verifying the accuracy of Airline's reports or computations, or from recovering any additional payment actually due from Airline. Interest on any additional amount due shall accrue from the date the payment was originally due, at the rate prescribed as calculated in Subsection 509(E).

#### Section 508. Airline Records and Audit

- (A) Airline shall maintain books, records, and accounts, including computerized records, relevant to the determination and payment of any Rents, Fees, and Charges, PFC remittals, and other payments due to the City in accordance with this Agreement including: records of its aircraft arrivals and departures; gate utilization; originating and connecting, enplaned and deplaned, domestic and international passengers; aircraft landings; enplaned and deplaned air cargo and mail; food and beverage purchased for resale; and sublease and subcontracted services arrangements at the Airport. Each such item of information shall be maintained for a period of at least three years following the expiration or early termination of this Agreement, and longer if necessary for pending litigation. Airline may maintain such books, records and accounts at its corporate offices, but shall make such material available at the Airport upon 15-day Notice.
- (B) The City and such persons as may be designated by it, including its auditors and financial consultants, shall have the right, during normal business hours, with 10-day Notice to Airline, to examine, audit, and make copies of such books, records, and accounts, including computerized records. Except as otherwise provided, the cost of such examination or audit shall be borne by the City; provided, however, that the cost of such audit shall be reimbursed to the City by Airline if: (i) the audit reveals an underpayment by Airline of at least 5% for Rents, Fees and Charges, PFC remittance, or other payment payable by Airline hereunder for any Fiscal Year, as determined by such audit, or (ii) Airline has failed to maintain accurate and complete books, records, and accounts in accordance with this Section.
- (C) If Airline fails to maintain true and complete books, records, and accounts resulting in an underpayment of Rents, Fees, and Charges by Airline to the City, the City may recalculate the total amount of Rents, Fees, and Charges, PFC

remittances, or other payments due to the City by Airline in accordance with this Agreement. In such case Airline shall remit to the City within 15 days of receipt of a demand or invoice from the City the delinquent amount plus interest, fees and charges as provided for in Subsection 509(E).

#### Section 509. Payment Provisions

- (A) Terminal Building Rents and Passenger Loading Bridge Charges. Terminal Building rents for the use of the Leased Premises, including Passenger Loading Bridge Charges shall be due and payable on the first day of each month in advance without invoice from the City.
- (B) Landing Fees. Landing fees for the preceding month shall be due and payable, without invoice from the City, on or before the 15th day of each month, and shall be transmitted to the City together with Airline's monthly statistical report as required in Section 507.
- (C) Other Fees. All other Rents, Fees, and Charges required hereunder shall be due and payable within 20 days of the date of the invoice.
- (D) Form of Payment. Airline shall pay all sums due hereunder in lawful money of the United States of America, without notice or demand, without deduction or setoff, by wire transfer or check made payable to the "Treasurer, City of St. Louis," which check shall be delivered postage or other charges prepaid to:

By U.S. Mail:

Airport Assistant Director of Finance

Lambert-St, Louis International Airport

P.O. Box 10036 Lambert Station

St. Louis, Missouri 63145

By Express Mail:

Airport Assistant Director of Finance Lambert-St. Louis International Airport 10701 Lambert International Boulevard

St. Louis, Missouri 63145

By Wire Transfer:

Routing Number: 081000210-1001018702

Bank Name:

USBank (Checking)

Account Name: Airport Revenue Fund

(include a description of the transfer (e.g. "ABC

Airline Account")

or as hereafter the City may designate by Notice to Airline.

(E) Interest Charges and Late Charges on Overdue Payment. If Airline fails to make payment of any sums due hereunder by the due dates set forth herein, Airline shall pay to the City, in addition to all other remedies available to the City and all other payments to be made by Airline to the City, an interest charge equal to 1.5% for each month of the overdue amount, and costs and attorney's fees reasonably incurred by the City in attempting to obtain payment, if any. Payments received later than 30 calendar days from their respective due date shall be assessed an additional one-time late charge of 5% of the amount due, in addition to applicable interest charges.

# Section 510. No Other Rents, Fees, and Charges

- (A) The City shall impose no other rents, fees or charges, direct or indirect, on Airline for the exercise and enjoyment of the rights, licenses, and privileges granted herein except those Rents, Fees, and Charges provided for in this Agreement.
- (B) The provisions contained in Subsection 510(A) shall not preclude the City from:
  - (i) imposing fees and charges for the use of specified equipment or facilities at the Airport;
  - (ii) imposing fines, penalties, or assessments for the enforcement of the City's Rules and Regulations;
  - (iii) imposing fees on third-party service providers, contractors, or suppliers;
  - (iv) seeking reimbursement from Airline for the cost of services provided to Airline in compliance with any federal, state, or local law, rule, or regulation which is enacted or amended subsequent to execution of this Agreement;
  - (v) assessing and collecting PFCs as allowed by federal law;
  - (vi) imposing guarantee payments in accordance with Section 512;
  - (vii) imposing any charges resulting from year-end adjustments in accordance with Section 609; or
  - (viii) imposing charges for any services or facilities provided subsequent to the execution of this Agreement, the cost of which is not included in the calculation of Rents, Fees, and Charges.
- (C) The City has charged and continues to charge certain gross receipt payments upon the airline rate base, the proceeds of which are transferred annually from the Airport revenue fund to the general fund of the City. The City

believes such charge is appropriate pursuant to federal law, City ordinance, and the Trust Indenture. It is expressly understood that nothing contained herein shall limit Airline's right to challenge the gross receipt payments, or the City's right to assert legal or equitable defenses against any such challenge.

### Section 511. Security Interests

- (A) All PFCs collected by Airline for the benefit of the City that are in the possession or control of Airline are held in trust by Airline on behalf and for the benefit of the City. To the extent that Airline holds any property interest in such PFCs, and notwithstanding that Airline may have commingled such PFCs with other funds, Airline hereby pledges to the City and grants the City a first priority security interest in such PFCs, and in any and all accounts into which such PFCs are deposited to the extent of the total amount of such PFCs (net of the airline compensation amounts allowable in accordance with 14 C.F.R. §158.53) held in such accounts.
- (B) As a guarantee by Airline for the payment of all Rents, Fees, and Charges, and all PFC remittances due to the City, Airline hereby pledges to the City and grants the City a security interest in all of its leasehold improvements and fixtures located on or used by Airline at the Airport.

# Section 512. Airline as Guarantor of its Affiliates

Airline hereby unconditionally guarantees all Rents, Fees, and Charges, and all PFC remittances of any of its Affiliates accrued during the period of such designation, to the extent that such Affiliate's operations at the Airport were performed for the benefit or in the name of, or under a shared IATA flight designator code with, Airline. Upon receipt of Notice of default by any such Affiliate, Airline shall pay all amounts owed to the City on demand in accordance with the payment provisions of this Agreement.

#### ARTICLE VI CALCULATION OF RENTS, FEES, AND CHARGES

#### Section 601. General

Effective January 1, 2006, for the six-month period ending June 30, 2006, and for each Fiscal Year thereafter for the term of this Agreement, Rents, Fees, and Charges shall be calculated based on the principles and procedures set forth in this Article. The methodology for the calculation of Rents, Fees, and Charges described in this Article is illustrated in Exhibit E.

### Section 602. Coordination Process

(A) On or about March 15 of each year, the City shall: (i) provide Airline's properties representative with a copy of the Airport's draft Operating and Maintenance Expense and Capital Improvement budgets for the ensuing fiscal year; and (ii) request the data required to be provided by Airline in accordance

with Subsection 602(B). Within 30 days of such action, the City shall convene a meeting with the properties representatives of the Participating Airlines to discuss the Airport's draft budgets. The City shall give due consideration to the comments and suggestions made by the Participating Airlines at that meeting.

- (B) On or about April 1 of each year, the Signatory Airlines, including Airline, shall provide the City with an estimate of each of their total Revenue Aircraft Arrivals and the Maximum Certificated Gross Landed Weight of all aircraft expected to be landed at the Airport during the ensuing Fiscal Year. If Airline is a Participating Airline, Airline also shall make best efforts to provide the City with a similar estimate for each one of its Affiliates.
- (C) On or about May 15 of each year, the City shall provide Airline's properties representative with a copy of a preliminary calculation of Rents, Fees, and Charges for the ensuing Fiscal Year. For rate setting purposes, the calculations shall be made on the basis of costs, expenses, and other factors estimated by the City and estimates of total Landed Weight provided by the Signatory Airlines (or estimated by the City to the extent that any Signatory Airline, including Airline, fails to provide estimates of Landed Weight pursuant to Subsection 602(B)).
- (D) On or about June 1 of each year, the City shall convene a meeting with the properties representatives of the Participating Airlines to review and discuss the City's preliminary calculation of Rents, Fees, and Charges for the ensuing Fiscal Year. The City shall give due consideration to the comments and suggestions made by the properties representatives of the Participating Airlines at that meeting. Based on consideration of those comments and suggestions, and upon the Airport's final Operating and Maintenance Expenses and Capital Improvement budgets approved by the City's Board of Aldermen, the City shall prepare a final calculation of Rents, Fees, and Charges for the ensuing Fiscal Year, and will make best efforts to provide a copy to Airline no later than the last business day of the month preceding the start of the new Fiscal Year. Notwithstanding anything else to the contrary, the City's final calculation of Rents, Fees, and Charges shall take effect on the first day of each Fiscal Year.

#### Section 603. Terminal Rental Rates

- (A) The total costs attributable to each of the Terminal Buildings shall be calculated by adding together the following:
  - (i) direct and indirect Operation and Maintenance Expenses allocable to each of the Terminal Buildings;
  - (ii) Amortization of Equipment Purchases and Capital Outlays allocable to each of the Terminal Buildings and put into service on or after July 1, 1997, but before January 1, 2006;

- (iii) Equipment Purchases and Capital Outlays allocable to each of the Terminal Buildings and put into service on or after January 1, 2006;
- (iv) depreciation and interest charges attributable to each Capital Improvement made in, or allocable to, each of the Terminal Buildings and put into service before July 1, 1997;
- (v) Amortization of each Capital Improvement made in, or allocable to, each of the Terminal Buildings and put into service on or after July 1, 1997;
- (vi) fifty percent (50%) of the total costs in the Terminal Roadways Cost Center allocated among each of the Terminal Buildings based on the ratio that the Usable Space in each of the Terminal Buildings is to the aggregate Usable Space in all Terminal Buildings; and
- (vii) any replenishment of the Debt Service Reserve Account, and the Renewal and Replacement Fund allocable to each Terminal Building, as may be required by the Trust Indenture.
- (B) The total costs attributable to each of the Terminal Buildings shall then be reduced by the amount of rent payable for Apron-Level Unenclosed Space in accordance with Subsection 502(C), to derive the net cost attributable to each of the Terminal Buildings.
- (C) The annual Terminal Rental Rate applicable to the East Terminal Cost Center and the West Terminal Cost Center shall then be calculated by dividing the net costs attributable to each Cost Center in accordance with Subsections 603(A) and (B), by the Usable Space in each of the respective Terminal Buildings. The respective monthly Terminal Rental Rates shall be 1/12 of the annual Terminal Rental Rates.
- (D) The City shall establish annually a terminal rental rate applicable to Nonsignatory Airlines equal to 125% of the respective Terminal Rental Rate calculated in accordance with Subsection 603(C).
- (E) The City shall establish annually fair and reasonable charges for the use of the International Facilities.

### Section 604. Passenger Loading Bridge Charges

The Passenger Loading Bridge Charge applicable to Subsection 504(B), shall be computed as follows:

(A) The total cost of the Passenger Loading Bridges Cost Center shall be calculated by adding together the following:

- (i) direct and indirect Operation and Maintenance Expenses, if any, allocable to the Passenger Loading Bridges Cost Center; and
- (ii) Equipment Purchases and Capital Outlays, if any, allocable to the Passenger Loading Bridges Cost Center; and
- (iii) the Amortization of each new passenger loading bridge acquired by the City during the term of this Agreement as a result of the City's passenger loading bridge program set forth in Section 707.
- (B) The annual Passenger Loading Bridge Charge applicable to each new passenger loading bridge shall be calculated by dividing the total cost and charges allocable to the Passenger Loading Bridges Cost Center in accordance with Subsection 604(A), by the total number of passenger loading bridges then available for use as a result of the City's passenger loading bridge program set forth in Section 707. The monthly Passenger Loading Bridge Charge shall be 1/12 of the annual Passenger Loading Bridge Charge.

#### Section 605. [Reserved]

### Section 606. Landing Fee Rate

- (A) The total costs of the Airfield Cost Center shall be calculated by adding together the following:
  - (i) direct and indirect Operation and Maintenance Expenses allocable to the Airfield Cost Center;
  - (ii) Amortization of Equipment Purchases and Capital Outlays allocable to the Airfield Cost Center and put into service on or after July 1, 1997, but before January 1, 2006;
  - (iii) Equipment Purchases and Capital Outlays allocable to the Airfield Cost Center and put into service on or after January 1, 2006;
  - (iv) depreciation and interest charges attributable to each Capital Improvement made in, or allocable to, the Airfield Cost Center and put into service before July 1, 1997;
  - (v) Amortization of each Capital Improvement made in, or allocable to, the Airfield Cost Center and put into service on or after July 1, 1997;
  - (vi) Amortization of land investment associated with the Airfield Cost Center and made on or after July 1, 1997;
  - (vii) 4% annual interest on the net cost of land investment associated with the Airfield Cost Center made prior to July 1, 1997; and

- (viii) any replenishment of the Debt Service Reserve Account, and the Renewal and Replacement Fund allocable to the Airfield Cost Center, as may be required by the Trust Indenture.
- (B) The "Airfield Requirement" shall then be calculated by subtracting the following revenue items from the total costs of the Airfield Cost Center:
  - (i) Nonsignatory Airline landing fees;
  - (ii) general aviation landing fees, if any;
  - (iii) military use fees, if any; and
  - (iv) fuel flowage fees.
- (C) Based on the Airfield Requirement, two different Landing Fee Rates shall then be calculated, as follows:
  - (i) the "Unmitigated Landing Fee Rate" shall be calculated by dividing the Airfield Requirement by the aggregate Landed Weight of all Signatory Airlines for the particular Fiscal Year; and
  - (ii) the "Mitigated Landing Fee Rate" shall by calculated by subtracting from the Airfield Requirement an amount equal to the amount transferred from the Airport Contingency Fund into the Airport Revenue Fund (if any) for landing fee rate mitigation, as described in Section 607 below, to produce the "Mitigated Airfield Requirement," and then dividing the Mitigated Airfield Requirement by the aggregate Landed Weight of all Signatory Airlines for the particular Fiscal Year; provided, however, that for purposes of the annual calculation of Rents, Fees, and Charges under Section 602, the City shall make the assumptions set forth in Section 503.
- (D) The City shall establish annually a landing fee rate applicable to Nonsignatory Airlines that have signed an airline operating agreement equal to the landing fee rate calculated in accordance with this Section.

### Section 607. Landing Fee Rate Mitigation

(A) Subject to the availability of funds and annual appropriations, the City shall transfer a total of \$40 million (or such smaller amount to be determined by the City as a result of the reductions to be calculated in accordance with Subsection 607(B)), in annual installments, which amounts shall be subtracted from the Airfield Requirement to mitigate landing fee rates over the five fiscal years (FY 2007–FY 2011). The maximum allocation by Fiscal Year of the amount to be transferred and made available for Landing Fee Rate mitigation is as follows:

FY 2007	\$12,000,000
FY 2008	\$10,000,000
FY 2009	\$ 8,000,000
FY 2010	\$ 6,000,000
FY 2011	\$ 4,000,000
	\$40,000,000

The final allocation by Fiscal Year of the amount to be transferred and made available for Landing Fee Rate mitigation shall be made at the discretion of the City with the objective of easing the financial impact of the Airfield Cost Center by smoothing out year-to-year variations in Landing Fee Rates payable by all airlines serving the Airport.

(B) The total amount available for Landing Fee Rate mitigation (and, proportionally, the amount allocated for such purpose in each Fiscal Year), shall be adjusted based on the actual aggregate Landed Weight of all Participating Airlines and their Affiliates during each Fiscal Year, compared with the aggregate Landed Weight of all Participating Airlines and their Affiliates for the 12-month period ending December 31, 2005 ("CY 2005"), as shown below:

Rate Mitigation Pro-Forma

LANDED WEIGHT REQUIREMENT	APPLICABLE MITIGATION						
If the aggregate Landed Weight of Participating Airlines and their Affiliates equals at least x% of comparable Landed Weight of those airlines in CY 2005,	then, the following amounts <sup>1</sup> will be available for Landing Fee Rate mitigation in each Fiscal Year:						
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		
100 %	\$6,000,000	\$5,000,000	\$4,000,000	\$3,000,000	\$2,000,000		
101 %	\$12,000,000	\$7,000,000	\$5,000,000	\$3,500,000	\$2,100,000		
102 %		\$10,000,000	\$6,000,000	\$4,000,000	\$2,200,000		
103 %			\$8,000,000	\$4,500,000	\$2,500,000		
104 %				\$6,000,000	\$3,000,000		
105 %					\$4,000,000		

Actual amounts available for Landing Fee Rate mitigation are subject to the provisions of Subsection 607(A).

### Section 608. Mid-Year Rate Adjustment

If, at any time during any Fiscal Year, the City estimates that the total costs attributable to any of the Terminal Buildings, the total costs of the Airfield Cost Center, or the aggregate Landed Weight for all Signatory Airlines, including Participating Airlines and their Affiliates, will vary 10% or more from the estimates used in setting Rents, Fees, and Charges in accordance with the provisions of Section 602, such rates may be adjusted based on the new mid-year estimates and in accordance with the principles and procedures set forth in this Article; provided, however, that for purposes of calculating the Landing Fee Rate mitigation in accordance with Section 607, the City may consider variations in the aggregate Landed Weight for all Participating Airlines and their Affiliates of 1% or more. Such adjustments shall be made at the City's discretion and the resulting new rates shall be effective for the balance of such Fiscal Year. The City shall notify Airline of a meeting for the purpose of discussing any such rate adjustment, along with a written explanation of the basis for such rate adjustment, 30 days prior to the effective date of the new rates. Unless extraordinary circumstances warrant additional adjustments, the City shall limit any such mid-year rate adjustments to no more than once during each Fiscal Year.

# Section 609. Year-End Adjustment to Actual and Settlement

- (A) If Airline is a Participating Airline, and if immediately upon the end of each Fiscal Year the City determines that Airline has not met its Participating Commitment for the previous Fiscal Year, Airline shall make, upon 30 day Notice, a lump sum payment equal to the difference between the amount of Airline's Rents, Fees, and, Charges paid during such Fiscal Year and the amount of the applicable Participating Commitment owed to the City for that period.
- (B) As soon as possible following the completion of the annual audit for each Fiscal Year, but no sooner than 30 days thereafter, the City shall provide Airline with an accounting of the total costs actually incurred, revenues and other credits actually realized (reconciled to the audited financial statements of the City), and actual enplaned passengers and total Landed Weight during such Fiscal Year with respect to each of the components of the calculation of Rents, Fees, and Charges, and the City shall recalculate the Rents, Fees, and Charges, and provide to Airline a settlement required for the Fiscal Year based on those actual numbers. Following reasonable notification, the City shall convene a meeting with the Participating Airlines to discuss the calculation of the year-end settlement and shall give due consideration to the comments and suggestions made by the Participating Airlines before finalizing the settlement calculations.
  - (i) If the amount of Airline's Rents, Fees, and Charges paid during such Fiscal Year is more than the amount of Airline's Rents, Fees, and Charges required (as recalculated pursuant to this Subsection 609(B)), such excess amount shall be credited by the City to Airline in equal monthly installments over the remaining months of the then-current Fiscal Year; provided, however, that if Airline is under an Event of Default pursuant to, and has received Notice in accordance with, Section 1301, the City may apply such excess to pay any and all amounts owed to the City

by Airline, or to pay any cost or expense or material damages incurred by the City as a result of Airline's default.

(ii) If the amount of Airline's Rents, Fees and Charges paid during such Fiscal Year is less than the amount of Airline's Rents, Fees, and Charges required (as recalculated pursuant to this Subsection 609(B)), such deficiency shall be paid by Airline to City in equal monthly installments over the remaining months of the then-current Fiscal Year; provided, however, that if Airline is under an Event of Default pursuant to, and has received Notice in accordance with, Section 1301, such deficiency and all outstanding Rents, Fees, and Charges shall be paid immediately.

If Airline is a Participating Airline, the settlement calculations made in accordance with this Subsection 609(B) shall take into account Airline's Participating Commitment and any payments made by Airline in accordance with Subsection 609(A).

# Section 610. Covenant Not To Grant More Favorable Rents, Fees and Charges

- (A) The City shall not enter into an agreement with any airline providing scheduled or charter passenger or all-cargo air transportation service to and from the Airport, having comparable leased premises, facilities, rights, and privileges and imposing similar obligations to those of Airline hereunder, which grants more favorable rents, fees, or charges to said airline than those granted to Airline hereunder unless the City also makes a substantially similar agreement available to Airline; provided, however, that the City reserves the right to charge for Citycontrolled space and facilities on a non-discriminatory per use basis.
- (B) The provisions of Subsection 610(A) shall not be construed to apply to any air service incentive program, or similar programs, that the City may choose to offer, as allowed by applicable federal law, regulation, or policy.

# ARTICLE VII AIRPORT EXPANSION AND CAPITAL IMPROVEMENTS

### Section 701. Airport Expansion

As the City may deem necessary to protect the interest of the public, the City may incur costs to acquire land; plan, design and construct facilities; or purchase and install equipment to preserve, rehabilitate, protect, enhance, expand, or improve the Airport, or any part thereof, during the term of this Agreement in accordance with the provisions of this Article.

# Section 702. Five-Year Capital Improvement Program

The City has developed a five-year Capital Improvement Program ("5-Year CIP") for the Airport, which is attached and incorporated herewith as Exhibit F.

(A) The Capital Improvements identified in the 5-Year CIP are hereby approved by Airline. Accordingly:

- (i) the City may proceed with each and all of those Capital Improvements without additional review by the Participating Airlines; provided, however, that City shall adhere to the general timing, budget estimates, and funding sources shown in Exhibit F;
- (ii) the City may pay the Net Costs associated with such Capital Improvements by using funds lawfully available for such purposes, and may borrow funds in amounts sufficient to finance such projects;
- (iii) the City may recover through Rents, Fees, and Charges a proper allocation of the Net Costs of such Capital Improvements through an Amortization beginning in the Fiscal Year of beneficial use, in accordance with the provisions of Article VI.
- (B) Contemporaneously with the coordination process set forth in Section 602, and otherwise at any time during each Fiscal Year as needed, the City shall report to all Participating Airlines on the progress of its implementation of the 5-Year CIP, including then-current cost estimates, funding sources, and expenditures to date.

# Section 703. Review and Approval of Material Changes to 5-Year CIP

- (A) If, following receipt of bids for a Capital Improvement, the projected cost of such Capital Improvement is greater than 110% of the total cost as shown in Exhibit F, the City shall convene a meeting with the Participating Airlines to review and discuss the project. Following such meeting, the Capital Improvement shall be deemed approved for purposes of Section 702(A) unless a Majority-in-Interest gives Notice to the City within 30 days of such meeting that the Capital Improvement is disapproved.
- (B) If a Capital Improvement listed in the 5-Year CIP is disapproved in accordance with Subsection 703(A), the City may:
  - (i) reduce the scope and cost of the Capital Improvement so that the project's projected total cost is no greater than 110% of the total cost shown in Exhibit F for that Capital Improvement, and proceed to undertake the Capital Improvement as modified;
  - (ii) proceed to undertake the Capital Improvement; provided, however, that the City shall not recover through Rents, Fees, and Charges a project Net Cost greater than the Net Cost resulting from a total estimated cost that is no greater than 110% of the total cost shown in Exhibit F; or
  - (iii) not proceed with the Capital Improvement at that time.

# Section 704. Long-Term Solution for Baggage Screening

The City and Airline recognize that it is in the best interest of the traveling public to develop a long-term solution for screening baggage for explosives as an integrated part of the outbound baggage conveyor systems at the Airport. The City has developed a comprehensive plan for such "in-line" explosives detection systems ("EDS") for each of the Terminal Buildings that include building and parking structure modifications and conveyor systems to accommodate new or relocated EDS equipment that would be provided and installed by the Transportation Security Administration ("TSA"). The City reserves the right to design and construct the Capital Improvements necessary to accommodate the in-line EDS without Majority-In-Interest approval, and to include the Net Cost of such Capital Improvements in the Rents, Fees, and Charges so long as the City applies for and obtains a commitment from TSA (or other appropriate federal agency) to provide no less than 75% of the total cost of such Capital Improvements in federal grants-in-aid. Contemporaneously with obtaining a federal grant commitment, the City shall review and discuss with the Signatory Airlines such in-line EDS-related Capital Improvements to ensure that the proposed projects are deemed to be efficient technical solutions given the state of available technology at that time.

To the extent permitted by law and FAA policy, and to the extent feasible within the context of the City's 5-Year CIP, the City will use its best efforts to seek approval to collect and use PFCs to fund the City's share of the costs of the Capital Improvements referenced in this Section so as to reduce, to the extent possible, the Net Cost of such Capital Improvements.

# Section 705. Additional Capital Projects

- (A) Airline recognizes that, from time to time, the City may consider it necessary, prudent, or desirable to undertake Capital Improvements other than those identified in the 5-Year CIP ("Additional Capital Improvements"), and that the Net Cost of such Additional Capital Improvements may be recoverable through Rents, Fees, and Charges.
- (B) Contemporaneously with the coordination process set forth in Section 602, and otherwise at any time during each Fiscal Year as needed, the City shall review and discuss all such proposed Additional Capital Improvements with the Participating Airlines. Following such meeting, the relevant Additional Capital Improvements shall be deemed approved unless a Majority-in-Interest notifies the City within 30 days of such meeting that such Additional Capital Improvements are disapproved.
- (C) If such Additional Capital Improvements are not disapproved as provided in Subsection 705(B), the Net Costs attributable to such Additional Capital Improvements shall be recoverable through Rents, Fees, and Charges in accordance with the provisions of Article VI.

- (D) Notwithstanding the provisions of Subsections 705(B) and (C), the City may undertake Additional Capital Improvements, and recover the Net Costs attributable to each such Additional Capital Improvement through Rents, Fees, and Charges without Majority-In-Interest approval, if such Additional Capital Improvement is undertaken:
  - (i) to comply with federal, state, or local law, regulation, policy, grant agreement or airport certification requirements, or mandated by executive order or by an executive agency (state or federal) having jurisdiction over the activities at the Airport;
  - (ii) to comply with a requirement of the Trust Indenture;
  - (iii) as an emergency repair, replacement, or improvement to maintain the Airport's functional capability;
  - (iv) to settle claims, satisfy judgments, or comply with judicial orders rendered by a court of competent jurisdiction against the City, and pertaining to the Airport;
  - (v) to repair casualty damage at the Airport not covered by insurance proceeds, if any;
  - (vi) to acquire land or rights to land to mitigate aircraft noise, or provide for sound insulation as part of a noise compatibility program approved by the federal government in accordance with the provisions of 14 C.F.R. Part 150;
  - (vii) to conduct environmental investigation and remediation at the Airport as required by applicable Environmental Laws and Environmental Permits; provided, however, that the City will use its best efforts to recover such costs from the party at fault, if such party is identified;
  - (viii) for safety reasons;
  - (ix) as a substitute project for a Capital Improvement that is identified in the 5-Year CIP, which Capital Improvement is not to be undertaken due to changed circumstances at the Airport and is to be deleted from Exhibit F; provided, however, that:
    - (1) the substitute project is functionally equivalent, or is deemed by the City to be a better technical solution, to the Capital Improvement to be deleted from Exhibit F;
    - (2) the Net Cost of such substitute project is equal to or less than the Net Cost of the Capital Improvement being deleted; and

- (3) for purposes of calculating Rents, Fees, and Charges, the Net Cost of such substitute project is allocated to the same Cost Center as that shown on Exhibit F for the Capital Improvement being deleted; or
- (x) as a substitute project for a Capital Improvement that is identified in the 5-Year CIP, which Capital Improvement is not to be undertaken at the request of the Participating Airlines, and is to be deleted from Exhibit F; provided, however, that:
  - (1) the Net Cost of such substitute project is equal to or less than the Net Cost of the Capital Improvement being deleted; and
  - (2) for purposes of calculating Rents, Fees, and Charges, the Net Cost of such substitute project is allocated to the same Cost Center as that shown on Exhibit F for the Capital Improvement being deleted.

When undertaking Additional Capital Improvements, and consistent with prudent business practices, the City will apply for all available federal and state grants-in-aid, and will seek approval for collection and use of Passenger Facility Charges to the extent permitted by law or FAA policy.

#### Section 706. Capital Outlays

Equipment Purchases and Capital Outlays shall not be subject to Majority-In-Interest approval. For the purposes of calculating Rents, Fees, and Charges in accordance with Article VI, the cost of Equipment Purchases and Capital Outlays shall be allocated to the applicable Cost Center and expensed in the Fiscal Year in which they occur. The City will make its best efforts to disclose all proposed Equipment Purchases and Capital Outlays for each Fiscal Year as part of the coordination process in accordance with Section 602. Airline recognizes, however, that certain unbudgeted Equipment Purchases and Capital Outlays may be required to be undertaken during the course of any Fiscal Year in order to properly operate, maintain, or repair the Airport facilities. The City reserves the right to undertake such Equipment Purchases and Capital Outlays as it deems necessary; provided, however, that the City shall not subdivide Capital Improvements into smaller projects solely for the purpose of re-characterizing such Capital Improvements as Equipment Purchases and Capital Outlays to avoid a Majority-In-Interest review in accordance with Subsection 705(B).

# Section 707. Passenger Loading Bridge Program

Airline acknowledges that it is the City's long-term policy to own all the passenger loading bridges at the Terminal Buildings. Notwithstanding any other provision in this Agreement, the City may elect during the term of this Agreement to: (i) replace any existing City-owned passenger loading bridges, (ii) purchase passenger loading bridges to be installed at Gates lacking such equipment, and/or (iii) enter into

negotiations with Airline to acquire and/or replace any or all Airline-owned passenger loading bridges at the Airport.

# Section 708. Expenditures for Planning and Preliminary Design

Airline recognizes that, from time to time, the City may engage with outside professionals to provide planning and preliminary design services to define the scope and costs of proposed Capital Improvements. The City reserves the right to undertake such services without a Majority-In-Interest approval, and the City reserves the right to include the Net Costs of such services in the Rents, Fees, and Charges upon completion of such Capital Improvements, or if and when such projects are ultimately disapproved and/or cancelled. Net Costs of planning and preliminary design for projects that proceed to construction shall be amortized over the useful life of the project. Net Costs of planning and preliminary design of projects that are disapproved and/or cancelled shall be amortized over five years. This Section shall relate only to preliminary design efforts required to define the scope, configuration, technical specifications and estimated cost of a proposed Capital Improvement, but not final design or construction documents. Contemporaneously with the coordination process set forth in Section 602, the City shall review and discuss with the Participating Airlines any actions proposed to be taken in accordance with this Section during the upcoming year.

# Section 709. Effect of Construction on Leased Premises

- (A) The City shall have the right, at such times as may be reasonable for purposes of maintaining or constructing improvements, modifications, or expansions to the Airport, to close, relocate, reconstruct, change, alter, or modify the Leased Premises and/or the means of access to the Leased Premises pursuant to this Agreement or otherwise, either temporarily or permanently; provided, however, that the City shall provide:
  - (i) reasonable notification of the construction activities to Airline; and
  - (ii) adequate means of ingress and egress for the Leased Premises or, in lieu thereof, alternate premises of comparable size, condition, utility, and location to the Leased Premises, to the extent reasonably possible, with adequate means of ingress and egress.
- (B) If reasonable alternate premises are provided to Airline by the City in accordance with Subsection 709(A)(ii), Airline shall vacate the Leased Premises, or portions thereof, and relocate to the alternate space. The City shall pay all costs resulting from such relocation, including the undepreciated value of Airline's improvements; provided, however, that in lieu of reimbursing the undepreciated value of Airline's improvements, the City may replace such tenant's improvements with like improvements in the alternate space.
- (C) If no alternate premises are provided to Airline by the City in accordance with Subsection 709(A)(ii), and if any part of the Leased Premises is rendered untenantable, as determined by the City, as a result of an action taken by the City

under this Section, the rents payable hereunder with respect to the Leased Premises shall be abated ratably in the proportion that the untenantable area bears to the total Leased Premises of the same category or type of space. Such abatement in rent will continue until such time as the affected Leased Premises are restored adequately for Airline's use.

# ARTICLE VIII TENANT IMPROVEMENTS

# Section 801. Alterations and Improvements by Airline

Airline may construct and install, at Airline's sole expense, such improvements in its Leased Premises as Airline deems to be necessary for its operations. The plans and specifications, location, and construction schedule for such improvements, including any substantial alteration or addition thereto, must be submitted to and approved by the City prior to the commencement of any and all such construction or installation. Airline shall comply with the requirements of all applicable laws and building codes and the City's Rules and Regulations governing tenant construction, alterations, and improvements. No reduction or abatement of Rents, Fees, and Charges shall be allowed for any interference with Airline's operations by such construction. All such alterations and improvements by Airline shall be subject to the following:

- (A) The City shall have the right to refuse approval of such plans and specifications if the external appearance of such alteration or improvement of facilities in publicly-viewed areas does not meet the City's requirements for substantial uniformity of appearance of facilities on the Airport, or, if the type or time of construction of such alteration or improvement, or the location thereof does not meet the City's requirements for safe use of the Airport and appurtenances by other authorized persons. The City may, at its own cost, inspect any such alterations or improvements.
- (B) All improvements made to Airline's Leased Premises and permanent additions or alterations thereto made by Airline, except those financed by the City, shall be and remain the property of Airline until expiration of the term of this Agreement. Upon expiration or early termination of this Agreement, said additions and alterations shall become the property of the City; provided, however, that any trade fixtures, signs, equipment, and other movable personal property of Airline shall remain the property of Airline, subject to the terms of Article XIV.
- (C) Airline shall promptly pay all lawful claims made against the City and discharge all liens filed or which exist against the Leased Premises, any other portion of the Airport, or Airline's trade fixtures or trade equipment arising out of or in connection with the failure to make payment for work done or materials provided by Airline, its contractors, subcontractors, or materialmen. Airline shall have the right to contest the amount or validity of any such claim or lien without being in default hereunder; provided, however, that while contesting the amount

and validity of any such claims or liens Airline shall provide the City, at the City's request, with a performance bond in an amount equal to the amount of the claim or lien. Airline shall give timely Notice to the City of all such claims and liens.

- (D) Airline shall use, and shall cause each of its officers, directors, employees, agents, contractors, and suppliers to use, the highest degree of care when entering upon any property owned by the City in connection with the work. Airline shall comply, and shall cause each of its officers, directors, employees, agents, contractors, and suppliers to comply, with any and all instructions and requirements for the use of City-owned property.
- (E) In any contract relating to the construction or installation of improvements in the Leased Premises, Airline shall require each of its contractors and suppliers to:
  - (i) carry a policy of Builders Risk Insurance in accordance with Section 1101(B)(v); and
  - (ii) furnish performance and payment bonds in the full amount of any contract in a form acceptable to the City. Payment bonds shall comply with the coverage requirements and conditions of Section 107.170 of the Missouri Revised Statutes, as amended. Copies of the bonds shall be given to the City for approval before work begins. Any sum or sums derived from said performance and payment bonds shall be used for the completion of said construction and the payment of laborers and material suppliers, as the case may be.
- (F) Upon the completion of the improvements hereunder, Airline shall submit to the City a copy of its acceptance letter certifying completion, a certified copy of any certificate or permit which may be required by any federal, state or local government or agency in connection with the completion or occupancy thereof by Airline, and a certified set of "as built" drawings.

# Section 802. Nondisturbance of Airport Tenants and Operations

Any work by Airline and its contractors shall be conducted in an orderly and proper manner, and shall not otherwise disturb, create a hazard, or interfere with other projects on, or the operations of, the Airport. Airline shall promptly comply, and shall cause its contractors to comply, with any reasonable request from the City to correct its conduct or that of its contractors. If Airline or its contractors fails to comply with the provisions of this Section, the City shall have the right to stop any or all work being performed, until such compliance is achieved, without terminating this Agreement.

# ARTICLE IX OPERATION AND MAINTENANCE OF AIRPORT

### Section 901. Division of Responsibility

A schedule identifying the division of responsibility for operations and maintenance between the City and Airline is attached hereto as Exhibit G and made a part hereof.

### Section 902. Maintenance by the City

- (A) The City shall operate, maintain, keep in good repair, and clean all of the public areas and facilities of the Airport, including the Common Use Space and the Joint Use Space; the structures associated with the Terminal Buildings; and common use systems owned and operated by the City.
- (B) The City shall be responsible for maintaining the Airport utility systems as follows:
  - (i) Electrical. The City shall maintain the electrical system mains up to the distribution points. In addition, the City shall maintain the electrical circuits beyond the distribution points to the extent that such electrical circuits are an integral part of the public, common, or joint use systems owned and operated by the City.
  - (ii) Plumbing. The City shall maintain the plumbing system mains, supplies, and sewers up to the dedicated plumbing lines of Airline.
  - (iii) HVAC. The City shall maintain the Heating, Ventilating and Air Conditioning ("HVAC") system mains, and be responsible for the supply of steam and chilled water, up to the dedicated lines of Airlines. That City shall maintain the HVAC systems and units serving the publicly accessible areas of the Terminal Buildings, including the Common Use Space, the Joint Use Space, and the Gate areas.
- (C) Airline shall be charged for the cost, plus actual administrative costs, of any repair, maintenance, or cleaning performed by the City that is caused by the negligence or willful misconduct of Airline, its employees, agents, contractors, or suppliers. Such charge shall constitute part of Airline's Rents, Fees and Charges payable on the month following the date of invoicing by the City for such work.

### Section 903. Maintenance by Airline

(A) Cleaning. Airline shall, at its sole cost and expense, perform or cause to be performed services which will at all times keep its Exclusive Use Space and Preferential Use Gates clean, neat, orderly, sanitary and presentable.

- (B) Removal of Trash. Airline, at its sole cost and expense, shall remove from its Exclusive Use Space and Preferential Use Gates all trash and refuse, and shall dispose of it in a manner approved by the City.
- (C) Maintenance and Repairs. Airline shall repair and maintain in good condition (casualty damage excepted) the Leased Premises and all alterations or improvements thereto, except for those items for which the City is responsible pursuant to Section 902. Maintenance and repairs shall be in quality and class equal to or better than the original work to preserve the Leased Premises in good order and condition, based on a standard of care reflecting prudent property management. Airline shall repair all damage to the Leased Premises caused by Airline or its sublessors, and the employees, agents, contractors, suppliers, passengers, or invitees of Airline or sublessors.
- (D) Utilities. Airline shall be responsible for maintaining the utility systems as follows:
  - (i) Electrical. Airline shall maintain the electrical circuits beyond the distribution points to the extent that such electrical circuits serve Airline's Exclusive Use Space.
  - (ii) Plumbing. Airline shall maintain the dedicated plumbing lines, including sewer lines, serving Airline's Exclusive Use Space.
  - (iii) HVAC. Airline shall maintain the HVAC systems and units within Airline's Exclusive Use Space serving such space.
- (E) Passenger Loading Bridge Maintenance. On or about July 1 of each year, Airline shall submit to the City for City's approval, which approval shall not be unreasonably withheld or denied, a 12-month maintenance schedule for each City-owned passenger loading bridge associated with each of Airline's Preferential Use Gates. Airline shall report to the City at the close of each Fiscal Year any repair and maintenance completed on each such passenger loading bridge, and the cost expended for all repairs and maintenance. Airline shall pay all costs of operating, repairing and maintaining such passenger loading bridges.

# Section 904. City Right to Enter, Inspect, and Require Corrective Action

- (A) The City shall have the right at reasonable times to enter upon any of the Leased Premises for any of the purposes listed below:
  - (i) to inspect the Leased Premises for any purpose necessary for or incidental to or connected with the City's obligations hereunder, or in the exercise of the City's capacity as Airport owner;
  - (ii) to identify those items of maintenance, cleaning, or repair required of the Airline or the City, pursuant to this Article;

- (iii) to perform such maintenance, cleaning, or repair as the City reasonably deems necessary, and which is the responsibility of the City hereunder;
- (iv) for fire protection, safety, or security purposes;
- (v) to make structural additions and alterations to the Airport;
- (vi) as provided in Section 905; and
- (vii) upon the expiration or early termination of this Agreement.
- (B) The City shall provide reasonable notification and such right of entry shall not unreasonably interfere with Airline's use or occupancy of its Leased Premises, except if the situation endangers the health or safety of persons or the safety of operations at the Airport. The right of inspection reserved to the City shall impose no obligation on the City to make inspections to ascertain the condition of the Leased Premises and shall impart no liability upon the City for failure to make such inspections. The failure of the City to inspect or monitor or notify Airline of a default or of a hazardous or unsafe condition with respect to Airline's operations hereunder shall not release Airline from its liability to perform its obligations hereunder or impose any liability on the City, and in any other event where the City determines that it is necessary or desirable to do so to preserve the Airport or any portion thereof or to correct any conditions likely to cause injury or damage.
- (C) Airline shall perform all corrective work required of it that is identified in such inspection(s) within 30 days of receipt of a notification from the City. If correction cannot reasonably be completed within such 30 day period, this period may be extended at the sole discretion of the City. Matters affecting public health, safety, and welfare, including trash and debris problems, shall be corrected promptly after the City notifies the Airline's station manager or his designee either orally or in writing via hand-delivery.

### Section 905. Failure to Maintain by Airline

If City determines that Airline has failed to properly clean, remove trash and refuse, maintain, or repair the Leased Premises as required in Section 903, the City shall provide to Airline a list of deficiencies, reflecting the amount of time to be reasonably allowed for Airline to correct same. If Airline fails to correct such deficiencies within the time allowed and has not registered an objection as to its obligation to do so, the City, following 5 days further notification by the City to Airline, may enter upon the Leased Premises and correct the listed deficiencies. The City shall add the cost of such work, plus actual administrative costs, to the Rents, Fees and Charges due hereunder on the first day of the month following the date of such work, and such cost shall be and constitute a part of the Rents, Fees and Charges. Subsequent to receipt of the further notification of intent to perform repairs, maintenance, or cleaning from the City, Airline shall not undertake performance of such repairs, maintenance, or cleaning without specific prior authorization from the City.

### Section 906. City Obligations

Except as specifically provided for herein, the City shall not be under any duty or obligation to Airline to repair, maintain, or clean the Leased Premises or any portion thereof, or any facilities or equipment constructed thereon. The City shall not be responsible or liable to Airline for any claims for compensation for any losses, damages, or injury, including lost profits, sustained by Airline resulting from failure of the Airport structures or utility systems, or caused by the natural physical conditions on the Airport, whether on the surface or underground, including stability, moving, shifting, settlement of ground, or displacement of materials by fire, water, windstorm, tornado, act of God, state of war, terrorism, civilian commotion or riot, or any other cause or peril beyond the control of the City, except to the extent covered by the City's insurance or as may be caused by the City's negligence, willful misconduct, or bad faith.

# ARTICLE X COMPLIANCE WITH LAWS

# Section 1001. Observance and Compliance with Laws

- (A) Airline, its officers, directors, employees, agents, and its contractors and suppliers while such contractors and suppliers are providing services to Airline, shall comply with:
  - (i) all applicable federal, state and local laws and ordinances, including directives of the FAA applicable to the Airline's operation at the Airport;
  - (ii) the Rules and Regulations governing the Airport; and
  - (iii) the provisions of the Airport certification manual, as it may be amended from time to time.

Airline shall make reasonable efforts to cause its passengers, guests and invitees to comply as well.

- (B) Upon Airline's request, the City shall promptly provide a copy of the Rules and Regulations and the Airport certification manual. The City shall also provide copies of amendments or additions to the Rules and Regulations to Airline's station manager or his designee in the regular course of business. The City acknowledges that compliance with such amendments or additions will not be expected until Airline is notified of such amendments or additions as provided in this Subsection.
- (C) Notwithstanding anything to the contrary, references herein to a statute or law shall be deemed to be a reference to (i) such statute or law as it may be amended from time to time, (ii) all ordinances, regulations, rules, executive orders, policies and instructions pertaining to or lawfully promulgated pursuant to such statute or law as they now exist or may be amended from time to time, and

(iii) all future statutes, laws, ordinances, regulations, rules, executive orders, policies, and instructions pertaining to the same or similar subject matter as they now exist or may be amended from time to time.

### Section 1002. Compliance with Environmental Laws

Airline warrants and covenants that in conducting any activities or business at the Airport, including any activities directly related or incidental to its Air Transportation Business, Airline shall comply with any and all applicable Environmental Laws. Airline further covenants and warrants as follows:

#### (A) Environmental Permits.

- (i) Airline shall obtain and maintain any and all Environmental Permits required by applicable Environmental Laws to conduct the activities in which Airline engages at the Airport.
- (ii) Airline shall comply with any requirement imposed by an Environmental Permit obtained by the City that is applicable to Airline or Airline's activities at the Airport; provided, however that the City shall adequately notify Airline of such Environmental Permit and associated requirements, including all applicable deadlines for compliance.
- (iii) The City and Airline shall cooperate to ensure compliance with the terms and conditions of any Environmental Permit to insure safety and to minimize cost of compliance.
- Duty to Notify City. In the event of any release or threatened release of (B) Hazardous Materials caused by Airline, its employees, agents, contractors, suppliers, passengers, guests, or invitees, and which is required by applicable Environmental Laws or Rules and Regulations to be reported by Airline, whether as a result of negligent conduct or otherwise, at, on, under or about the Airport, or any portion thereof, or in the event any written claim, demand, complaint or action is made or taken against Airline that pertains to Airline's failure or alleged failure to comply with any Environmental Laws or Environmental Permits at the Airport, Airline shall notify the City as soon as reasonably practical of all known facts pertinent to such release, threatened release, claim, demand, complaint, action, or notice, and shall provide the City with copies of any and all such claims, demands, complaints, notices, or actions so made. If Airline is required, by any Environmental Laws, Environmental Permits, or governmental agency, to file any written notice or report of a release or threatened release of Hazardous Materials at, on, under or about the Airport, or any part thereof, Airline shall simultaneously provide a copy of such notice or report to the City.
- (C) Environmental Remediation. Airline shall undertake all necessary steps required under applicable Environmental Laws and Environmental Permits to remedy and remove at its cost any Hazardous Material, or environmental condition or damage to the extent caused by, or resulting from, the activities,

conduct or presence of Airline or its agents, employees, contractors, or suppliers at the Airport, whether resulting from negligent conduct or otherwise ("Remediation Work"). Such Remediation Work shall be performed at Airline's expense. Except in the event of an emergency, such Remediation Work shall be performed after Airline submits to the City a written plan for completing such Remediation Work and receives the prior approval of the City through Notice; provided, however, that the City's approval shall not be unreasonably withheld or The City expressly reserves the right to review and approve any proposed: remedial investigations, remedial work plans, interim and final remedies, institutional controls or other associated documents prior to submittal to the relevant governmental agencies responsible for enforcing Environmental Laws or Environmental Permits. Specific cleanup levels for any Remediation Work by Airline shall be designed to meet and satisfy the requirements of all applicable Environmental Laws and Environmental Permits, as determined by the governmental agency responsible for enforcing Environmental Laws or Environmental Permits. Neither an ongoing remediation, including any testing or monitoring, nor the use of institutional controls, shall either unreasonably or materially impair or interfere with the City's use and enjoyment of its property or the Airport, or that of current and future tenants. The City shall have the right to conduct a reasonable review and inspect all such Remediation Work at any time using consultants and representatives of its choice.

- Access for Environmental Inspection. Upon reasonable notification to (D) Airline, the City shall have reasonable access to the Leased Premises to inspect the same in order to confirm that Airline is using the Leased Premises in accordance with all applicable Environmental Laws and Environmental Permits. Airline shall cooperate fully with any such inspections provided that such inspections shall not unreasonably interfere with Airline's operations. If the City's inspection results in any type of written report, the City shall provide Airline a reasonable opportunity to timely review and comment on a draft of the report. Airline shall provide to City for its review and comment copies of: any and all notices of alleged non-compliance issued by governmental agencies responsible for enforcing Environmental Laws or Environmental Permits; draft official submittals (proposed final drafts) prepared by, or on behalf of, Airline responding to such alleged non-compliance; and any and all consent orders or administrative determinations, whether preliminary or final, issued by such governmental agencies. The City agrees to maintain the confidentiality of the documents produced in accordance with this Subsection to the extent consistent with the City's legal obligations.
- (E) Corrective Action by City. If Airline fails to comply with any applicable Environmental Laws or Environmental Permits governing its activities at the Airport, or if Airline fails to conduct necessary Remediation Work in a timely manner as required under this Section, the City, as required by applicable Environmental Laws and Environmental Permits, in addition to the rights and remedies described elsewhere herein and any other rights and remedies otherwise available to the City, may enter the Leased Premises and take all reasonable and

necessary actions to conduct Remediation Work to remove Hazardous Materials or other contaminants and insure such compliance with such Environmental Laws and Environmental Permits. All Remediation Costs incurred by the City shall be paid or reimbursed by Airline. Remediation Work, if necessary, shall be performed in accordance with the provisions of Subsection 1002(C), but only after first having provided Notice to Airline of such failure to comply, and 30 days within which Airline may demonstrate why no such alleged failure is present, or to timely remedy such alleged failure that may be present. If Airline's compliance reasonably requires more than 30 days to complete, the City may enter the Leased Premises and take such reasonable and necessary measures to achieve compliance only upon Airline's failing to timely begin curing such noncompliance within such 30 day period and to continue diligently working to achieve compliance thereafter.

- (F) Review of Environmental Documents. At the reasonable request of the City, Airline shall make available for inspection and copying, at reasonable times, any and all non-privileged documents and materials Airline has prepared pursuant to any applicable Environmental Laws or Environmental Permits, or submitted to any governmental agency, which documents and materials relate to environmental issues, Environmental Laws or Environmental Permits and which pertain to the Airport or the Leased Premises, and which would be discoverable in litigation.
- (G) Cumulative Remedies. All remedies of the City as provided herein with regard to environmental pollution, contamination, damage, or any actual or threatened violations of any Environmental Laws or Environmental Permits are deemed to be cumulative in nature. The City's right to indemnification as provided under this Section shall survive the expiration or early termination of this Agreement.

### Section 1003. Passengers with Disabilities

Airline shall be responsible for providing boarding assistance to individuals with disabilities as required by 14 C.F.R. Part 382 and 49 C.F.R. Part 27; provided, however, that Airline may use the mechanical lift devices owned and made available by the City in accordance with the provisions of a separate passenger mobile lift device permit that may be granted to Airline by the City.

### Section 1004. Nondiscrimination

(A) Airline for itself, its personal representatives, successors in interest, and assigns, agrees that no person on the grounds of race, creed, color, national origin, sex, age, or disability shall be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in (i) the use of the Airport; or (ii) the construction of any improvements on, over, or under the Airport, and the furnishing of services thereon.

(B) Airline shall comply with all applicable nondiscriminatory requirements that may be imposed pursuant to the Federal Aviation Act of 1958, as amended; the Civil Rights Act of 1964, as amended; 49 C.F.R. Parts 21, 23, and 26, as said regulations may be amended; and state and local laws.

### Section 1005. Prevailing Wage

Airline shall include in all service contracts pertaining to the Leased Premises language specifying the minimum prevailing wages to be paid and fringe benefits to be provided by the service contractor to employees of said service contractor in accordance with the provisions of the Revised Code of The City of St. Louis, Chapter 6.20.

# ARTICLE XI INSURANCE, DAMAGE, AND INDEMNIFICATION

### Section 1101. Insurance

- (A) General. Airline at all times during the term hereof, shall cause St. Charles County, Missouri, St. Clair County, Illinois, St. Louis County, Missouri, the City, their officers, agents and employees and Airline to be insured on an occurrence basis against the risk of all claims and demands by third persons for bodily injury (including wrongful death) and property damage arising or alleged to arise out of the activities or omissions of Airline, its officers, agents, and employees pursuant to this Agreement both on the Leased Premises and the Airport.
- (B) Risks and Minimum Limits of Coverage. Airline shall procure and maintain the following policies of insurance:
  - (i) <u>Commercial General Liability Including Aircraft Liability with War Risk Allied Perils</u> in an amount not less than \$500 million; provided, however, that War Risk Allied Perils coverage may be provided by the FAA War Risk Insurance Program, or other program generally available in the marketplace. Such coverage shall be single limit liability with no annual aggregate.
  - (ii) <u>Automobile Liability Insurance</u> in an amount not less than \$10 million combined single limit per occurrence (for automobiles used by Airline in the course of its performance hereunder, including Airline's non-owned and hired autos). In addition, Airline shall carry excess coverage in the amount of \$25 million to Airline automobile liability insurance.
  - (iii) <u>Workers' Compensation and Employer's Liability Insurance</u> in accordance with Missouri laws and regulations. With respect to Workers' Compensation Insurance, if Airline elects to be self-insured, Airline shall comply with the applicable requirements of law. Airline shall require that all its subcontractors or licensees similarly provide such coverage (or

qualify as a self-insured) for their respective employees. City, its officers, employees, or agents shall not be liable or responsible for any claims or actions occasioned by Airline's failure to comply with the provisions of this Subparagraph and that the indemnification provisions hereof shall apply to this Section. It is expressly agreed that the employees of Airline are not employees of the City for any purpose, and that employees of the City are not employees of Airline.

- (iv) <u>Contents Insurance</u>. Airline shall be solely responsible for obtaining insurance policies that provide coverage for losses of Airline owned property. The City shall not be required to provide such insurance coverage or be responsible for payment of Airline's cost for such insurance.
- (v) <u>Builders Risk Insurance</u>. During any period of construction or reconstruction for which Airline contracts, Airline shall carry, or shall require its contractor or contractors to carry, a policy of Builders Risk Insurance in an amount sufficient to insure the value of the work. The City shall be named Loss Payee on Builders Risk coverage to the extent of the City's interest therein (except to the extent coverage relates to Airline's equipment and personal property). Airline may elect to self-insure for individual projects with a total cost of \$50,000 or less.
- (vi) Other Property Coverage. Airline shall provide an "All Risk" insurance policy providing protection from direct loss arising out of any fortuitous cause other than those perils or causes specifically excluded by norm and which covers Airline's improvements to the Leased Premises, trade fixtures, and equipment. The City shall be named Loss Payee on such coverage to the extent of the City's interest therein (except to the extent coverage relates to Airline's equipment and personal property).
- (C) Issuers of Policies. The issuer of each policy required herein shall be a financially sound insurance company authorized to issue insurance policies in the State of Missouri. Acceptable insurers include insurance companies with an "A.M. Best Company" rating of at least an "A," or other insurers or insurance syndicates of similar recognized responsibility.
  - (i) <u>Form of Policies</u>. The insurance may be in one or more policies of insurance.
  - (ii) <u>Non-waiver</u>. Nothing the City does or fails to do shall relieve Airline from its duties to provide the required coverage hereunder, and the City's actions or inactions shall not be construed as waiving the City's rights hereunder.
  - (iii) <u>Insured Parties</u>. Each policy by endorsement, except those for Workers' Compensation, Employer's Liability, and the FAA War Risk

Insurance Program, shall name the City, its officers, agents, and employees as "additional insured" on the certificate of insurance, including all renewal certificates, to the extent of Airline's indemnification obligations hereunder. Inclusion as an "additional insured" is not intended to, and shall not, make the City a partner or joint venturer with Airline in its operations.

- (iv) <u>Deductibles</u>. Airline shall assume and bear any claims or losses to the extent of any deductible amounts and waives any claim it may ever have for the same against the City, its officers, agents, or employees; provided, however, that nothing herein stated shall diminish Airline's rights or increase Airline's obligations in respect to its undertakings or hold harmless defense and indemnification set forth in Section 1103 hereof.
- (v) <u>Cancellation</u>. Each policy shall expressly state that it may not be cancelled, materially modified or nonrenewed unless 30 days advance Notice is given in writing to the City by the insurance company, or authorized representative of Airline.
- (vi) <u>Subrogation</u>. Each policy shall contain an endorsement by which the issuer waives any claim or right in the nature of subrogation to recover against the City, its officers, agents, or employees.
- (vii) <u>Endorsement of Primary Insurance</u>. Each policy hereunder except Workers' Compensation shall be primary insurance to any other insurance available to the Additional Insured and Loss Payee with respect to claims arising hereunder.
- (viii) <u>Liability for Premium</u>. Airline shall be solely responsible for payment of all insurance premiums required pursuant to this Agreement, and the City shall not be obligated to pay any premiums; provided, however, that if Airline fails to obtain the insurance as required herein or make premium payments, the City may, without further notification, effect such insurance or make such payments on Airline's behalf and, after Notice to Airline, the City may recover the cost of those payments with the installment of Rents, Fees, and Charges next due, plus 15% administrative charge, from Airline.
- (ix) Proof of Insurance. Within thirty (30) days of the Effective Date of this Agreement and at any time during the term hereof, Airline shall furnish the City with certificates of insurance. At least 5 days prior to the expiration of any such policy, Airline shall submit to the City a certificate showing that such insurance coverage has been renewed. If such coverage is canceled or reduced, Airline shall, within 15 days after the date of such notice from the insurer of such cancellation or reduction in coverage, file with the City a certificate showing that the required insurance has been

reinstated or provided through another insurance company or companies. Upon reasonable notification by the City to Airline, the City shall have the right to examine Airline's insurance policies.

- (D) Maintenance of Coverage. Notwithstanding the proof of insurance requirements set forth above, it is the intention of the parties hereto that Airline, continuously and without interruption, maintain in force the required insurance coverages set forth above.
- (E) City Right to Review and Adjust Coverage Limits. The City reserves the right at reasonable intervals during the term of this Agreement to cause the insurance requirements of this Article to be reviewed, at its sole cost, by an independent insurance consultant experienced in insurance for public airports, taking into consideration changes in statutory law, court decisions, or the claims history of the airline industry as well as that of Airline, and, based on the written recommendations of such consultant, and in consultation with Airline, to reasonably adjust the insurance coverages and limits required herein but not more often than every 24 months.

### Section 1102. Airline Actions Affecting Insurance

Airline shall not knowingly do or permit to be done anything, either by act or failure to act, that may cause the cancellation or violation of the provisions, or any part thereof, of any policy of insurance for the Airport, or that may cause a hazardous condition so as to increase the risks normally attendant upon operations permitted by this Agreement. If such Airline's act, or failure to act, causes cancellation of any policy, then Airline shall immediately, upon notification by the City, do whatever is necessary to cause reinstatement of said insurance. Furthermore, if Airline does or permits to be done any act or fails to do any act which causes an increase in the City's insurance premiums, Airline shall immediately remedy such actions and/or pay the increase in premiums, upon Notice from the City to do so; but in any event, Airline will hold the City harmless for any expenses and/or damage resulting from any such action.

### Section 1103. Damage to Premises

- (A) Minor Damage. If any part of the Leased Premises, or adjacent facilities directly and substantially affecting the use of the Leased Premises, is partially damaged by fire or other casualty, but said circumstances do not render the Leased Premises untenantable as determined by the City, the same shall be repaired to usable condition with due diligence by the City as provided in this Section.
- (B) Substantial Damage. If any part of the Leased Premises, or adjacent facilities directly and substantially affecting the use of the Leased Premises, is so extensively damaged by fire, or other casualty, as to render any portion of said Leased Premises untenantable but capable of being repaired, as determined by the City, the same shall be repaired to usable condition with due diligence by the City as provided in this Section. In such case, the rents payable hereunder with respect to affected Leased Premises shall be paid up to the time of such damage and shall thereafter be abated ratably in the proportion that the untenantable area bears to

the total Leased Premises of the same category or type of space. Such abatement in rent will continue until the affected Leased Premises are restored adequately for Airline's use. The City shall use its best efforts to provide alternate facilities to continue Airline's operation while repair, reconstruction, or replacement is being completed, at a rental rate not to exceed that provided herein for comparable space, provided that Airline's rental costs shall not increase as a result of any such alternate facilities unless Airline requests additional space and/or space replacement of a classification at higher rental rates concurrent with such reassignment to alternate facilities.

- (C) Total Damage.
  - (i) If any part of the Leased Premises, or adjacent facilities directly and substantially affecting the use of the Leased Premises, is damaged by fire or other casualty, and is so extensively damaged as to render any portion of said Leased Premises incapable of being repaired, as determined by the City, the City shall notify Airline as soon as practicable under the circumstances after the date of such damage of its decision whether to reconstruct or replace said space. However, the City shall be under no obligation to replace or reconstruct such premises. The rents payable hereunder with respect to affected Leased Premises shall be paid up to the time of such damage and thereafter shall cease until such time as replacement or reconstructed space shall be available for use by Airline.
  - (ii) If the City elects to reconstruct or replace affected Leased Premises, the City shall use its best efforts to provide alternate facilities to continue Airline's operation while repair, reconstruction, or replacement is being completed, at a rental rate not to exceed that provided herein for comparable space. However, if such damaged space shall not have been replaced or reconstructed, or the City is not diligently pursuing such replacement or reconstruction, within 6 months after the date of such damage or destruction, Airline shall have the right, upon giving the City 30 days advance Notice, to delete the affected Leased Premises from this Agreement, but this Agreement shall remain in effect with respect to the remainder of said Leased Premises, unless such damaged or destroyed premises prevent Airline from operating its Air Transportation Business at the Airport.
  - (iii) If the City elects not to reconstruct or replace affected Leased Premises, the City shall meet and consult with Airline on ways to permanently provide Airline with adequate replacement space for affected Leased Premises. Airline shall have the right, upon giving the City 30 days advance Notice, to delete the affected Leased Premises from this Agreement, but this Agreement shall remain in full force and effect with respect to the remainder of said Leased Premises, unless the loss of such premises prevents Airline from operating its Air Transportation Business at the Airport.
- (D) Scope of Restoration of Premises.

- (i) The City's obligations to repair, reconstruct, or replace affected Leased Premises under the provisions of this Section shall in any event be limited to using due diligence and best efforts to restore affected Leased Premises to substantially the same condition that existed prior to any such damage and shall further be limited by the provisions of Subsections 1103(A)-(C). If the City elects to repair, reconstruct, or replace affected premises as provided in this Section, then Airline shall proceed with due diligence and at its sole cost and expense to repair, reconstruct, or replace its signs, fixtures, furnishings, equipment, and other items provided or installed by Airline in or about the Leased Premises in a manner and in a condition at least equal to that which existed prior to said damage or destruction.
- (ii) In lieu of the City's repair, reconstruction, or replacement of the affected premises, as provided in this Section, if Airline requests to perform said function with respect to damage under Subsections 1103(A) and (B), the City may, in its sole discretion, allow Airline to do so. Any such work by Airline must be done in accordance with the requirements of Section 801. The City shall reimburse Airline for the cost of such work performed by Airline. Airline shall be considered to be doing such work on its own behalf and not as an agent or contractor of the City.
- (E) Damage From Airline Negligence. Notwithstanding the provisions of this Section, if damage to or destruction of the Leased Premises is due to the negligent or willful acts of Airline, its agents, servants, or employees, or those under its control, there shall be no abatement of rent during the restoration or replacement of said Leased Premises. In addition, Airline shall have no option to delete the affected Leased Premises from this Agreement. To the extent that the costs of repairs pursuant to this Section shall exceed the amount of any insurance proceeds payable to the City by reason of such damage or destruction, Airline shall pay the amount of such additional costs to the City.

### Section 1104. Indemnification

(A) Airline shall defend, indemnify, and hold harmless St. Charles County, Missouri, St. Clair County, Illinois, St. Louis County, Missouri, the City, their respective officers, agents and employees (the "Indemnified Parties") from and against any and all loss, liability, penalties, damages of whatever nature, causes of action, suits, claims, demands, judgments, injunctive relief, awards, settlements, costs, and expenses, including payments of claims of liability resulting from any injury or death of any person or damage to or destruction of any property including all reasonable costs for investigation and defense thereof (including but not limited to attorneys' fees, court costs and expert fees) of any nature, arising out of and in connection with this Agreement, the conduct of Airline's Air Transportation Business, or Airline's use of its Leased Premises or other areas or facilities at the Airport by Airline, its agents, employees, contractors, or subcontractors, including, but not limited to:

- (i) the acts or omissions of Airline, its agents, employees, contractors, or suppliers;
- (ii) Airline's use or occupancy of the Airport and the Leased Premises; and
- (iii) any violation by Airline in the conduct of Airline's Air Transportation Business or its use of its Leased Premises or other areas or facilities at the Airport of any provision, warranty, covenant, or condition of this Agreement.

Airline shall, at its own cost and expense, defend all such claims, demands and suits, whether frivolous or not.

- Airline shall defend, indemnify, pay, and hold harmless the Indemnified Parties from and against all applicable taxes and assessments for which the City may become liable and which by law may be levied or assessed on the Leased Premises, or which arise out of the operations of Airline or by reason of Airline's occupancy of its Leased Premises except for any taxes or assessments based on the gross or net income or gross or net receipts of the City that are not allocable to airline-related receipts. However, Airline may, at its own risk, cost, and expense, and at no cost to the City, contest, by appropriate judicial or administrative proceedings, the applicability or the legal or constitutional validity of any such tax or assessment, and the City will, to the extent permitted by law, execute such documents as are necessary to permit Airline to contest or appeal the same. Airline shall be responsible for obtaining bills for all of said taxes and assessments directly from the taxing authority and shall promptly deliver to the City, upon request by the City, copies of receipts of payment. If the City receives any tax billings falling within the scope of this paragraph, it will forward said billings to Airline. Airline shall, at its own cost and expense, defend all such claims, demands and suits, whether frivolous or not.
- (C) Airline shall defend, indemnify, and hold harmless the Indemnified Parties from and against any claim, suit, demand, action, liability, loss, damage, judgment, or fine, and all costs and expenses of whatever kind or nature associated therewith in any way arising from or based in whole or substantial part upon claim or allegation of a violation of any federal, state, or local laws, statutes, resolutions, regulations, ordinance, or court order affecting the Airport, by Airline, its agents, employees, contractors, or suppliers, in conjunction with Airline's use and/or occupancy of the Leased Premises or its operations at the Airport. Airline will, at its own cost and expense, defend all such claims, demands and suits, whether frivolous or not. Airline shall include the substance of this Subsection (C) in every sublease, contract or other agreement which Airline may enter into related to its activities at the Airport, and any such sublease, contract or other agreement shall specifically provide that the City is a third-party beneficiary of this and related provisions. This provision does not

constitute a waiver of any other condition of this Agreement prohibiting or limiting assignments, subletting or subcontracting.

- (D) If a prohibited incursion into the air operations area occurs, or if the Airfield Operations Area or sterile area security is breached, by or due to the negligence or willful act or omission of any of Airline's employees, agents, contractors, or suppliers, and such incursion or breach results in a civil penalty action against the City, Airline shall assume the defense of any such action and be responsible for any civil penalty or settlement amount required to be paid by the City as a result of such incursion or breach. The City shall notify Airline of any allegation, investigation, or proposed or actual civil penalty sought for such incursion or breach. Civil penalties and settlement and associated expenses reimbursable under this paragraph include but are not limited to those paid or incurred as a result of violation of FAA or TSA regulations or security directives.
- (E) Airline's obligation to defend and indemnify past officers, employees, and agents of the City shall apply to such persons only for claims, suits, demands, actions, liability, loss, damages, judgments, or fines arising from events, occurrences, and circumstances during which said officers, employees, and agents held their office or position with the City.
- (F) The City shall promptly notify Airline of each claim, action, proceeding, or suit in respect of which indemnity may be sought by the City against Airline hereunder, setting forth the particulars of such claim, action, proceeding or suit; shall furnish Airline with a copy of all judicial filings and legal process and any correspondence received by the City related thereto; and shall tender the defense of same to Airline.
- The duty to defend, indemnify, hold harmless, and reimburse shall apply to any claim, demands, or suits made against the City for which Airline is responsible pursuant to this Section. Provided, however, that upon the filing by anyone of a claim with the City for damages arising out of incidents for which Airline herein agrees to indemnify and hold the City harmless, the City shall promptly notify Airline of such claim and, if Airline does not settle or compromise such claim, then Airline shall undertake the legal defense of such claim both on behalf of Airline and on behalf of the City, at Airline's expense; provided, however, that Airline shall immediately notify City if a conflict between the interests of Airline and City arises during the course of such representation. Airline shall use counsel reasonably acceptable to the City Counselor of the City or his or her designee, after consultation with the Airport Director, in carrying out its obligations hereunder. The provisions of this section shall survive the expiration or early termination of this Agreement. specifically agreed, however, that the City, at its option and at its own expense, may participate in the legal defense of any claim defended by Airline in accordance with this Section. Any final judgment rendered against the City for any cause for which Airline is liable hereunder shall be conclusive against Airline as to amount upon the expiration of the time for appeal therefrom. Nothing in this

Article shall be deemed a change or modification in any manner whatsoever of the method or conditions of preserving, asserting, or enforcing any claim of legal liability against the City. This Section shall not be construed as a waiver of the City's sovereign or other immunity.

- (H) The City, at its own expense except as otherwise provided herein, shall be invited to attend and participate in all meetings (including those related to settlement) and to appear and participate in all judicial proceedings and to the extent of its interests, approve, in writing, the terms of any settlement related to any claim, action, proceeding or suit set forth in this Section.
- (I) Notwithstanding the provisions of this Section, Airline shall have no obligation to defend, indemnify, or hold harmless the City for any consequential damages or for any amounts to be paid in connection with losses, liabilities, penalties, damages of whatever nature, causes of action, suits, claims, demands, injunctive relief, judgments, awards and settlements if the City is conclusively determined to be more than 50% liable due to contributory negligence.
- (J) This Section shall survive the expiration or early termination of this Agreement. Airline understands and agrees that any insurance protection furnished by Airline pursuant to Section 1101 shall in no way limit Airline's responsibility to indemnify and hold harmless the City under the provisions of this Agreement.

### Section 1105. City Not Liable

Unless otherwise expressly provided for in this Agreement, the City shall not in any event be liable to Airline for:

- (A) any acts or omissions of Airline, its officers, directors, employees, agents, contractors, or suppliers, or for any conditions resulting from the operations or activities of Airline's directors, officers, employees, agents, contractors, or suppliers;
- (B) Airline's failure to perform any of the obligations hereunder or for any delay in the performance thereof;
- (C) any environmental condition in existence at the Airport, or any part thereof, which condition may interfere with Airline's business or other operations or activities, or which might otherwise cause damages to Airline through loss of business, destruction of property, or injury to Airline, its officers, directors, employees, agents, contractors, suppliers, passengers, invitees, or licensees except to the extent such conditions are caused by the City, its employees or agents; or
- (D) bodily injury or any loss or damage to real or personal property or business income occasioned by flood, fire, smoke, earthquake, lightning, windstorm, hail, explosion, riot, strike, civil commotion, vandalism, malicious

mischief, or acts of war or terrorism, or for any injury, loss or damage not caused by the negligence, willful misconduct, or bad faith of the City.

### ARTICLE XII MERGERS, ASSIGNMENT, AND SUBLETTING

### Section 1201. Airline Mergers and Consolidations

If Airline consolidates with or merges into another company or permits one or more other companies to consolidate with or merge into it, or transfers or conveys all or substantially all of its property, assets and licenses to another company, the business entity resulting from or surviving such merger (if other than Airline) or consolidation or the company to which such transfer or conveyance is made shall (i) expressly assume in writing and agree to perform all of Airline's obligations hereunder, (ii) be qualified to do business in the State of Missouri, and (iii) if such business entity is not organized and existing under the laws of the United States of America or any state or territory thereof or the District of Columbia, furnish to the City an irrevocable consent to service of process in, and to the jurisdiction of, the courts of the State of Missouri with respect to any action or suit, in law or at equity, brought by the City to enforce this Agreement. If Airline is the surviving business entity in such a merger, the express assumption referred to in this Section shall not be required.

### Section 1202. Airline Assignments

Airline shall not assign, transfer, convey, sell, mortgage, pledge, or encumber (hereinafter collectively referred to as "Assignment") this Agreement other than in connection with a transaction referenced in Section 1201 or sublet its Leased Premises without the advance approval of the City, which is to be given by Notice to Airline. No Assignment of this Agreement or sublet of the Leased Premises shall be effective without advance approval of the City. If Airline fails to obtain advance approval from the City of any such Assignment or sublet, the City, in addition to the rights and remedies set forth in Article XIII and by law, shall have the right, in its sole discretion, to hold Airline responsible for continued performance of its obligations throughout the Term of this Agreement, or to immediately terminate this Agreement, and the assignee or sublessee shall acquire no interest herein or any rights to use the Leased Premises.

### Section 1203. City Approval of Assignments

No Assignment of this Agreement other than in connection with a transaction referenced in Section 1201 shall be effective without advance approval by the legislative body of the City, which may approve, condition or deny such Assignment in its sole discretion.

### Section 1204. City Approval of Subleases

No sublease of Airline's Leased Premises shall be effective without approval by the City, which approval is to be given to Airline by Notice, and shall take into consideration the best interest of the traveling public and the operations of the Airport. All subleases shall be subordinate to this Agreement. Without in any manner limiting the City's general right to approve, disapprove, or condition subleases, it shall not be unreasonable for the City to disapprove or condition a sublease of Airline's Leased Premises on any or all of the following circumstances, among others:

- (A) The proposed sublease imposes excessive or otherwise unfair terms and conditions on the sublessee.
- (B) An airline, including a Signatory Airline which is not leasing space directly from the City, proposes to sublease, in whole or in part, the Leased Premises, and the City determines that there is space in the Terminal Buildings available for lease directly from the City by the proposed sublessee; provided, however, that this paragraph shall not apply to subleases with Affiliates and Partners.
- (C) The proposed sublease does not contain a provision which permits it to be terminated upon Notice from the City to the parties thereto of the availability of City-controlled space; provided, however, that this paragraph shall not apply to subleases with Affiliates and Partners.
- (D) The proposed sublease does not recognize explicitly that it is subordinate to this Agreement.

The occasional use of a Preferential Use Gates by another airline to accommodate non-routine operational anomalies shall not be considered a sublease arrangement for purposes of this Section.

### Section 1205. Method of Obtaining Approval of Subleases

When requesting approval of a sublease under Sections 1202 and 1204, Airline shall include with its request a copy of the proposed agreement, if prepared, or a detailed summary of the material terms and conditions to be contained in such agreement. Any proposed agreement or detailed summary thereof shall provide information required by the City, including the following:

- (A) the Leased Premises to be sublet;
- (B) the terms;
- (C) if a sublease, the rents and fees to be charged; and
- (D) any other material term and condition of the sublease.

If approved, Airline shall submit a fully executed copy of such agreement to the City within 30 days after the commencement of the sublease.

### Section 1206. Charges to Sublessees

The City shall not approve any sublease that includes charges other than the following:

- (A) a reasonable charge for any services, equipment, and property provided by Airline;
- (B) actual costs other than rental costs incurred by Airline; and
- (C) reasonable rents not to exceed 115% of Airline's Rents, Fees, and Charges allocable to the subleased portion of the Leased Premises.

### Section 1207. Airline to Remain Liable

Airline shall remain fully and primarily liable during the term of this Agreement for the payment of all of the Rents, Fees, and Charges due and payable to the City for the Leased Premises that are subject to a sublease, and shall remain fully responsible for the performance of all the other obligations hereunder, unless otherwise agreed to by the City.

# ARTICLE XIII DEFAULT AND TERMINATION

### Section 1301. Events of Default

Each of the following constitutes an "Event of Default" under this Agreement:

- (A) Airline fails to punctually pay when due any Rents, Fees, and Charges, or any other sum required to be paid hereunder, or fails to remit any PFC when due, or fails to comply with its PFC reporting requirements to the City, and such failure continues for a period of 15 days after Notice of non-payment or non-remittance has been given to Airline by the City.
- (B) Airline fails to keep, perform and observe any promise, covenant or other provision of this Agreement for a period of 30 days after Notice specifying such failure by the City; provided, however, that any such failure which can be cured, but which cannot with due diligence be cured within such 30 day period, shall not give rise to the City's right to terminate this Agreement if corrective action is instituted by Airline within such 30 day period and diligently pursued until the failure is corrected.
- (C) Any representation or warranty of a material fact made by Airline herein or in any certificate or statement furnished to the City pursuant to or in connection herewith proves untrue in any material respect as of the date of issuance or making thereof, and such materiality is then continuing.

- (D) Airline discontinues its Air Transportation Business at the Airport for a period of 30 consecutive days or, after exhausting or abandoning any further appeals, Airline is prevented for a period of 30 consecutive days by action of any governmental agency other than the City from conducting its Air Transportation Business at the Airport.
- (E) Airline fails to meet and maintain any of the Security Deposit requirements in accordance with Section 506.
- (F) Airline fails to maintain the minimum required insurance coverage as required by Section 1101 for a period of 30 days after Notice specifying such failure by the City, provided that the City shall have the right to immediately suspend Airline's right to operate at the Airport until Airline has obtained the minimum required insurance coverage.
- (G) Airline fails to maintain true and accurate books, records, and accounts resulting in an underpayment of Rents, Fees, and Charges by Airline to the City, and such underpayment continues for a period of 6 months.
- (H) Airline becomes insolvent (as such term is defined under Section 101 of the Federal Bankruptcy Code, 11 U.S.C. § 101 et seq. (the "Bankruptcy Code"), or any successor statute thereto); or fails to pay its debts generally as they mature; or takes the benefit of any present or future federal or state insolvency statute; or makes a general assignment for the benefit of creditors.
- (I) Airline files a voluntary petition in bankruptcy or a petition or answer seeking an arrangement of its indebtedness under the Bankruptcy Code or under any other law or statute of the United States or of any state thereof, or under any law or statute of another country; or consents to the appointment of a receiver, trustee, custodian, liquidator, or other similar official, of all or substantially all of its property; or an order for relief is entered by or against Airline under any chapter of the Bankruptcy Code.
- (J) Airline is adjudged a debtor or bankrupt and/or an order is made approving a petition filed by any of Airline's creditors or stockholders seeking Airline's liquidation or reorganization under the Bankruptcy Code or under any other law or statute of the United States or any state thereof, and such order or decree is not stayed or vacated within 60 days of its issuance.
- (K) A petition under any chapter of the Bankruptcy Code or an action under any federal or state insolvency law or statute, or an action under any insolvency law or statute of another country is filed against Airline and is not dismissed or stayed within 60 days after the filing thereof.
- (L) By or pursuant to, or under authority of any legislative act, resolution, or rule, or any order or decree of any court or governmental board, agency or officer, a receiver, trustee, custodian, liquidator, or other similar official takes possession

or control of all or substantially all of the property of Airline and such possession or control continues in effect for a period of 60 days.

- (M) Airline becomes a corporation in dissolution.
- (N) The letting, license, or other interest of or rights of Airline hereunder is transferred to, passed to, or devolved upon, by operation of law or otherwise, any other person, firm, corporation, or other entity, by, in connection with or as a result of any bankruptcy, insolvency, trusteeship, liquidation, or other proceedings or occurrence described in subparagraphs (H) through (M) of this Section.
- (O) Airline enters into an assignment or sublease which is not approved by the City in accordance with the provisions of Article XII, and, if a sublease, it is not terminated within 10 days after Notice from the City.

Notwithstanding any other provision of this Agreement, if, as of the Effective Date, Airline is a debtor in a Chapter 7 or Chapter 11 case under the Bankruptcy Code, such case shall not constitute an Event of Default, except for purposes of the Security Deposit requirements in accordance with Section 306.

### Section 1302. Termination by the City

- (A) Whenever an Event of Default has occurred, the City may at its option, immediately and without further notification of such Event of Default:
  - (i) Terminate this Agreement and/or Airline's rights granted hereby, but without discharging any of Airline's obligations hereunder and, at the City's further option, exclude Airline from its Leased Premises. If Airline uses, occupies, or fails to surrender or remove its property from its Leased Premises, or any portion thereof, without the consent of the City after this Agreement has been terminated or expires, Airline may be deemed a tenant at sufferance during the period of such use or failure and, in such event, Airline shall pay Rents, Fees, and Charges established by the City for Nonsignatory Airlines during such period. In such event, the City shall have, in addition to whatever other rights are available to the City, the right to all remedies provided under applicable laws, and reasonable costs, disbursements, and attorney fees including consequential damages incurred as a result of the holdover.
  - (ii) Without terminating this Agreement, exclude Airline from its Leased Premises and use its best efforts to lease such Leased Premises to a replacement airline. Airline shall remain liable for all Rents, Fees, and Charges and other payments due hereunder for the reminder of the term of this Agreement; provided, however, that any rents received from a replacement airline shall be credited against the amounts owed by Airline.

- (A) Any action of the FAA or any other federal, state, county, or municipal governmental agency refusing to permit Airline to operate into, from, or through the Airport such aircraft (licensed for use in scheduled air transportation) as Airline has previously operated regularly thereon, and the remaining in force of such refusal for a period of at least 60 days; provided however, that this provision shall not apply if occasioned by Airline's failure to comply with airworthiness or noise standards for aircraft as promulgated by FAA;
- (B) Any failure by the City to keep, perform and observe any material promise, covenant, or other provision of this Agreement for a period of 30 days after Notice specifying such failure and requesting that it be remedied is given to the City by Airline; provided, however, that any such failure which can be cured, but which cannot with due diligence be cured within such 30 day period, shall not give rise to Airline's right to terminate this Agreement if corrective action is instituted by the City within such 30 day period and diligently pursued until the failure is corrected; or
- (C) Airline is prevented from conducting its Air Transportation Business at the Airport for a period in excess of 90 consecutive days for any reason other than causes directly controlled by Airline.

### ARTICLE XIV SURRENDER OF PREMISES

### Section 1401. Surrender of Premises

- (A) Surrender of Premises. On expiration of the term of this Agreement or earlier termination as hereinafter provided, or on reassignment or reallocation of the Leased Premises as provided herein, Airline shall:
  - (i) peaceably surrender possession of the Leased Premises and other space made available to Airline hereunder in a clean, sanitary, and good condition, excepting only reasonable wear and tear (taking into account repair and maintenance required to be done by Airline), acts of God, fire, and other casualties, and the City shall have the right to take possession of said Leased Premises and other space made available to Airline hereunder; and
  - (ii) return the Leased Premises to the City in a condition such that Hazardous Materials which were placed, stored, used, generated, treated, released, discharged, disposed, and/or spilled on, under, or about the Leased Premises by Airline, its officers, directors, employees, agents, contractors, or suppliers do not exceed allowable levels established under applicable Environmental Laws and Environmental Permits in accordance with Section 1002(C). If the City is required under applicable Environmental Laws to undertake actions to bring the Leased Premises into compliance with this provision, or any applicable Environmental

If to Airline, to:

Airline contact info...

or to such other person or address as either the City or Airline may hereafter designate by Notice to the other in accordance with Subsection 1513(B).

(B) All Notices required by this Agreement shall be mailed via certified mail return-receipt requested, via overnight mail with receipt, or personally delivered to the City and Airline at the addresses set forth in Subsection 1513(A), with copy to:

If to the City:

Office of the City Counselor Airport Legal Department 10701 Lambert International Boulevard St. Louis, Missouri 63145

If to Airline:

Airline contact info...

or to such other person or address as either the City or Airline may hereafter designate by Notice.

Except as otherwise expressly provided hereunder, any such Notice shall be deemed to have been given or made: (i) if sent by certified mail, 5 days after being deposited in the mails, postage prepaid and properly addressed; (ii) if via overnight mail, the next business day; and (iii) if delivered by personal service, when delivered to the addressee.

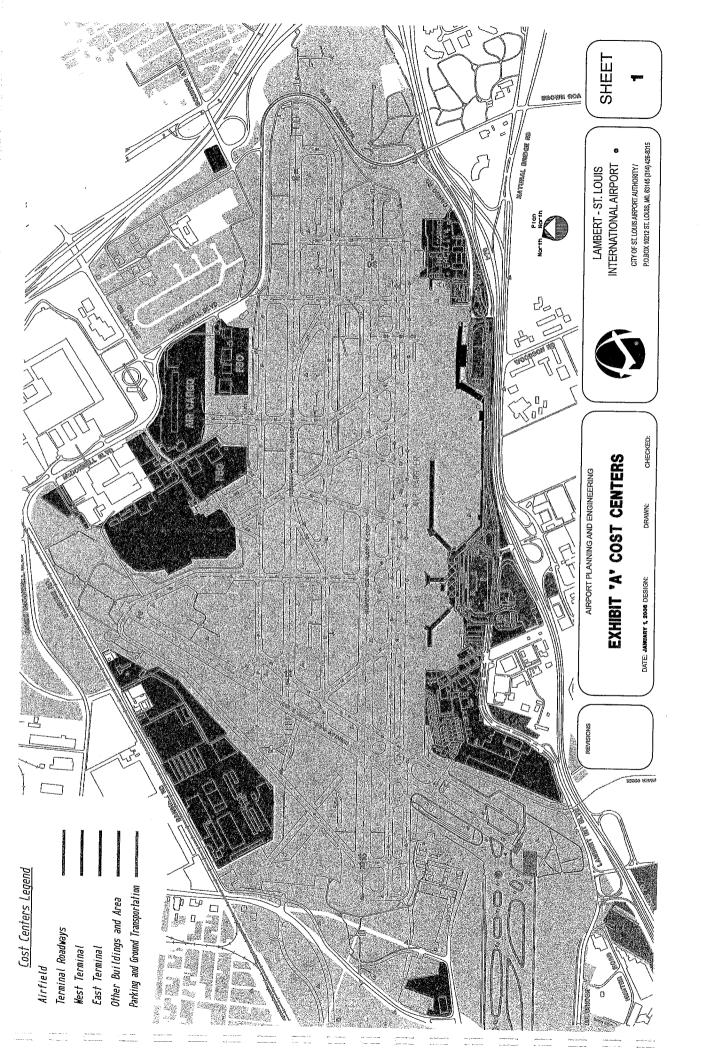
### Section 1514. Force Majeure

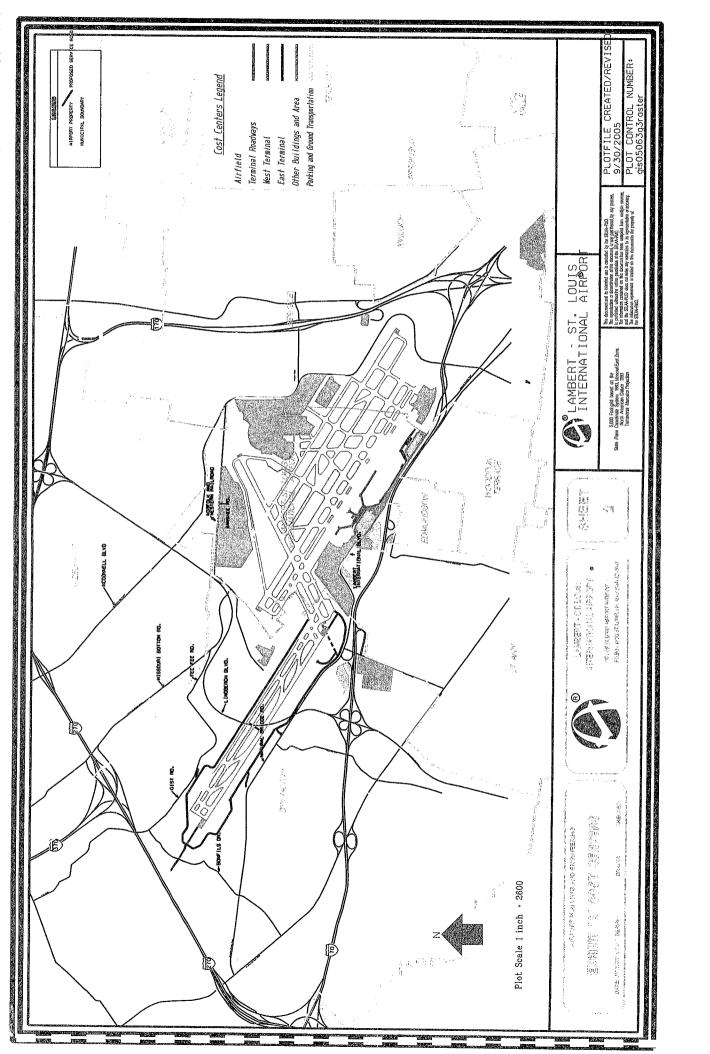
(A) Neither party hereto shall be liable to the other for any failure, delay, or interruption in performing its obligations hereunder due to acts, events or conditions beyond its control, including acts of God, weather conditions, shortages of energy or materials, embargoes, riots, rebellions, sabotage, acts of a public enemy, war, terrorism, insurrection, strikes, boycotts, picketing, slowdowns, work stoppages or other labor actions affecting the rights or obligations of the City or Airline hereunder, their respective contractors or subcontractors, except to the extent that such failure, delay or interruption directly or indirectly results from failure on the part of the City or Airline to use reasonable care to prevent, or make reasonable efforts to cure, such failure, delay or interruption; provided, however, that, except as herein specifically provided, nothing in this Section is intended or shall be construed to abate, postpone or in any respect

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## **EXHIBIT "A"**

# **COST CENTERS**

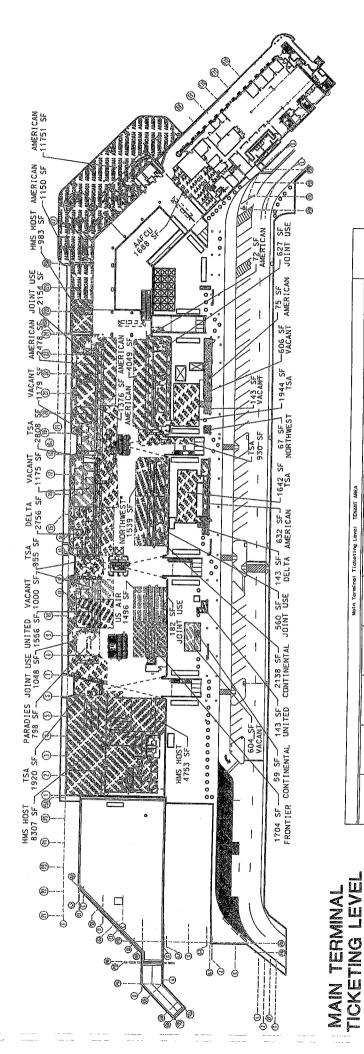


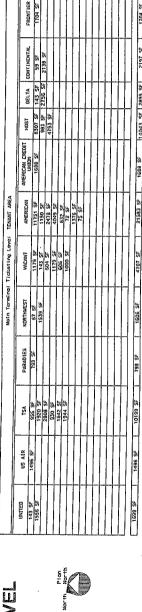


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# EXHIBIT "B"

# LEASED PREMISES AND CITY GATES

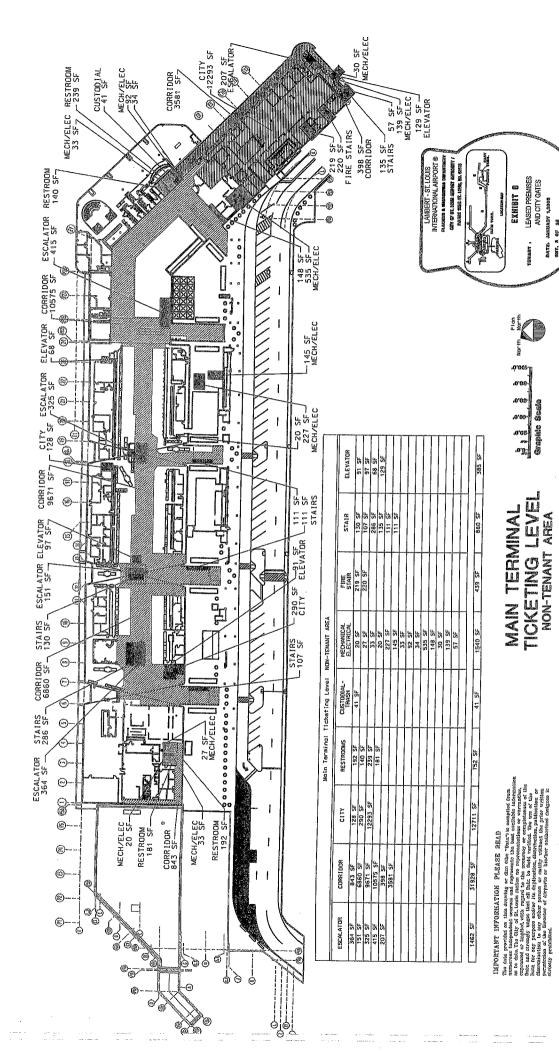




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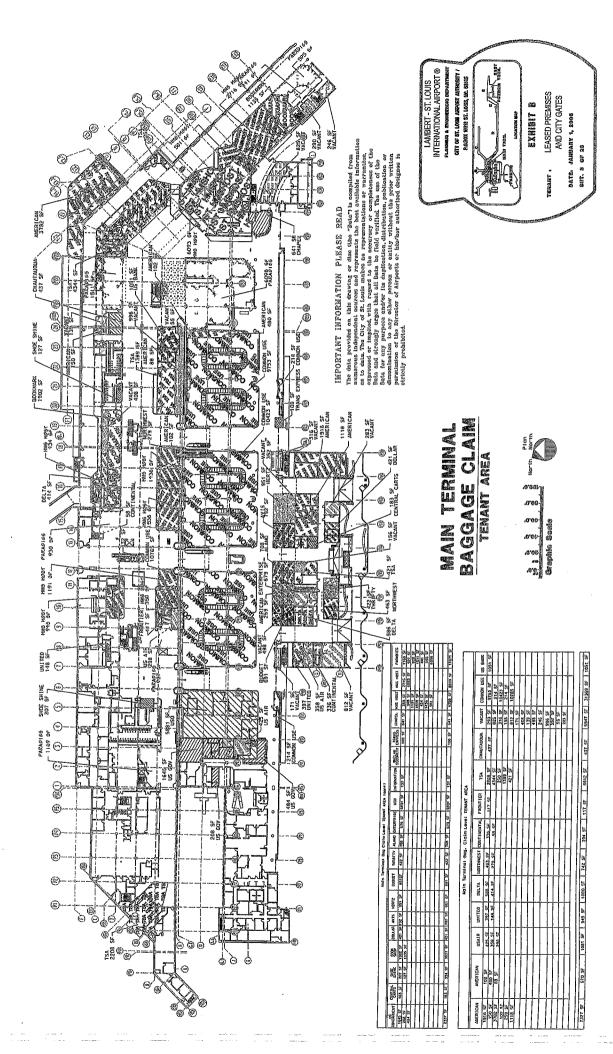


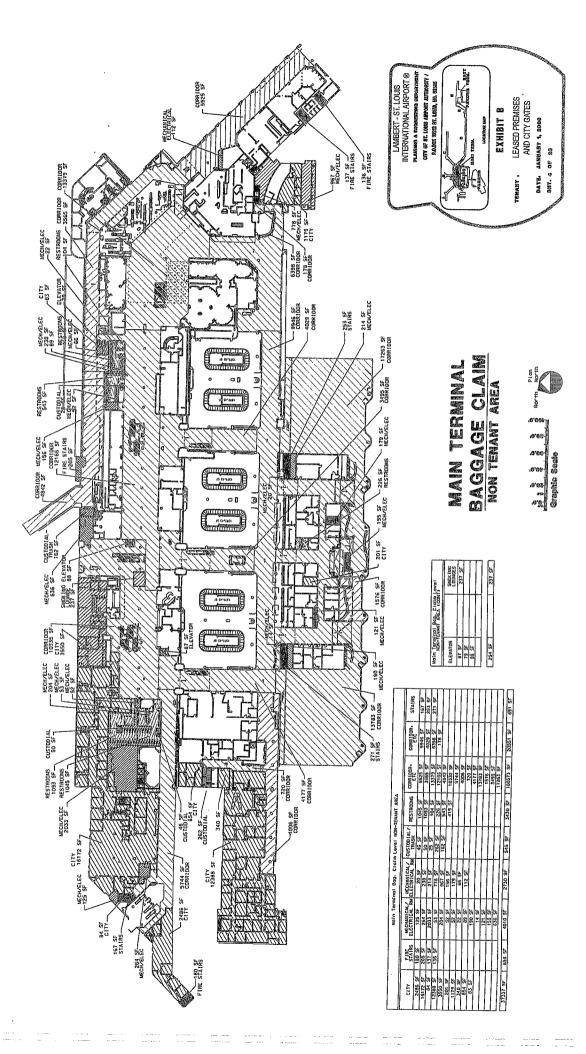


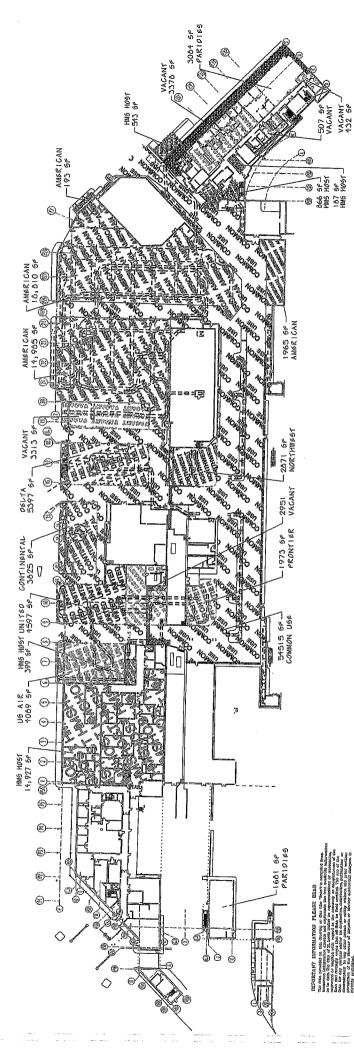
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